## Performance Report - Quarter 4 (January - March 2020)

| Directorate            | Strategic Objective   | Performance Measure (Indicator)          | Target 2019/20                      | Reporting<br>Frequency | 3rd Quarter Achievements   | Rag Status |
|------------------------|---|--|-------------------------------------|------------------------|--|------------|
|                        | 4.2: Care for vulnerable and                                      | Clear thresholds to be established for   | Threshold established and           |                        | Safe Haven admissions criteria reviewed  |            |
| Child and Adult Social | disadvantaged groups in society                                   | Children and Adult social care           | documented in policy/guidance.      |                        | and updated. Children Social Care have   |            |
| Care                   | such as people with disabilities, children and elderly people and |  |                                     |                        | a threshold document and this has been shared with stakeholders.                 |            |
| Care                   | low income earners  |  |                                     |                        | shared with stakeholders.  |            |
|                        | low meome currers   |  |                                     | Annually               |  |            |
|                        | 4.2: Care for vulnerable and                                      | Develop with the support of housing      | Service established and people with |                        | The supported accommodation service  |            |
|                        |   | supported accommodation for adults with  | •                                   |                        | has been established for over twelve   |            |
| Child and Adult Social | such as people with disabilities,                                 | disabilities.                            | housing.                            |                        | months and has grown from three to six   |            |
| Care                   | children and elderly people and                                   |  |                                     |                        | houses offering support to adults with   |            |
|                        | low income earners  |  |                                     |                        | disabilities and older adults. Transitional                                      |            |
|                        |   |  |                                     | Annually               | cases and respite are underway.  |            |
|                        | 4.2: Care for vulnerable and                                      | Develop a respite provision for children | Respite service established with    |                        | 23 service users CCO support and   |            |
|                        |   | and adults with additional needs and     | supported policy and guidance       |                        | average of 30 service users access Day   |            |
|                        |   | disabilities.                            | documentation.                      |                        | care services offering respite to carers   |            |
|                        | children and elderly people and                                   |  |                                     |                        | reducing carer breakdown. Children   |            |
| Child and Adult Social | low income earners  |  |                                     |                        | Social Care provide regular day time   |            |
|                        |   |  |                                     |                        | respite to 2 children with additional  |            |
| Care                   |   |  |                                     |                        | needs and provide support to 5 children.   |            |
|                        |   |  |                                     |                        | This is a growing area of support within   |            |
|                        |   |  |                                     |                        | the Children Social Care team. We are  |            |
|                        |   |  |                                     |                        | currently in the process of seeking  |            |
|                        |   |  |                                     | 6 monthly              | feedback from parents/carers and young people to help in the development of this |            |
|                        | 4.2: Care for vulnerable and                                      | Implement improvement plan of elderly    | ??? Recommendations from            | ,                      | The care for older people within all   |            |
|                        |   | residential services and sheltered       | Implementation plan implemented     |                        | supported, sheltered and residential   |            |
|                        | such as people with disabilities,                                 | accommodation                            | and standards of care raised.       |                        | services has begun to improve in line  |            |
| Child and Adult Social | children and elderly people and                                   |  |                                     |                        | with standards expected within the UK  |            |
| Care                   | low income earners  |  |                                     |                        | by Care Quality Commission. Further  |            |
| Care                   |   |  |                                     |                        | work is required to continue this  |            |
|                        |   |  |                                     |                        | progress in relation to accommodation  |            |
|                        |   |  |                                     | 6 monthly              | standards, staff training and overall  |            |

| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Full staffing review to ensure sustainability of service provision.                   | Completion of staffing review.   | Quarterly           | The supported accommodation service has been established for over twelve months and has grown from three to six houses offering support to adults with disabilities and older adults. Transitional cases and respite are underway.   |
|--------------------------------|---|---|--|---------------------|--|
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Review of homecare provision.   | Completion of homecare review.   | 0                   | Homecare tender complete, however only one bid was received a further tender process will be undertaken nationally and internationally to widen the market   |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Becoming Looked After panel implementation  | Panel implementation   | Quarterly 6 monthly | Becoming looked after panel has been implemented and offers scrutiny to the decision making in relation to residential care. The panel prioritises placements for the most vulnerable including those awaiting discharge from hospital. The waiting list has also been established for the CCC.  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Social work teams with appropriate staffing ratios of qualified and unqualified staff | Adequate/safe staffing levels achieved and maintained across the year. | 6 monthly           | Recruitment of qualified social worker for the Adult social care team undertaken. One appointment made.  Negotiations ongoing for another. Adult social care is currently fully staffed with unqualified staff. Ongoing staffing issues in Children Social Care with the current use of a Locum Social Worker, in addition to another Social Worker on a 2 year term. One member of staff being supported to train as a Social Worker in the UK. There are also 3 unqualified Social Care staff in Children Social Care in addition to SALT. |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | OT employment scheme review and recommendations to this service.                      | OT scheme reviewed with recommendations made                           | 6 monthly           | Draft employment scheme policy completed submitted for consultation.   |

| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Children looked after and corporate parenting responsibilities by means of a strategy to be commissioned | Directorate and SHG wide staff to be aware of and fulfilling their corporate parenting responsibilities  | 6 monthly | Corporate parenting training and strategy delivered to key stakeholders with a plan to re-deliver to capture new employees etc.  |  |
|--------------------------------|---|--|--|-----------|--|--|
| Child and Adult Social<br>Care | such as people with disabilities,<br>children and elderly people and<br>low income earners  | Public Guardian role to be fully imbedded<br>to protect the vulnerable from financial<br>abuse           | Increase in number of registered<br>LPAs and Deputies. Actual number<br>increase will be reliant on need | Annually  | The PG role is fully embedded. The current Pg. has been in post since May 2018. Since then, the number of cases have significantly increased; deputy orders and Lasting Powers of Attorney. The PG has established positive work relationships with various agencies across the island including the health directorate, bank of St Helena, Judicial Services, and legal services. the PG works very closely with social workers approved for undertaking mental capacity assessments, and is continuously seeking opportunities for educating professionals and individuals about the role of the PG. |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Joined up Children and Adults<br>safeguarding Board  | Boards combined into single entity   | Annually  | Joined up adults and children Safeguarding Board is established and working well in relation to the overall scrutiny and guidance in relation to multi agency working. Sub groups have been effectively established to supported the continued improvement of all agencies working together to effectively safeguard children and adults   |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Improved vehicle access for those with mobility issues   | Procurement of accessible vehicles for use by the Directorate  | Annually  | New mobility vehicles have been purchased to increase accessible wheelchair transportation on the island. This is however subject to the limitations of the policies in relation to usage of SHG transport. The trading account and the usage of vehicles needs to be reviewed to enable better access to mobility vehicles across the island.   |  |

| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners |   | Legislative framework to be drafted   | 6 monthly | Working group has been established, and meetings ongoing, to look at Care for Adult legislation. Also Deprivation of Liberty Framework discussed and progressing.  |  |
|--------------------------------|---|---|---|-----------|--|--|
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Directorate training plan to achieve<br>workforce sustainability in conjunction<br>with the Children and Adults safeguarding<br>Board | Training plan developed. Safeguarding L1 and L2 training available to key staff                 | 6 monthly | Training sub group in place with clear training priorities across all partner agencies. The high priority areas have been implemented through training delivered over the past twelve months.  |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Joined up Children and Adult safeguarding board   | Boards combined into single entity  | Annually  | Joined up adults and children Safeguarding Board is established and working well in relation to the overall scrutiny and guidance in relation to multi agency working. Sub groups have been effectively established to supported the continued improvement of all agencies working together to effectively safeguard children and adults |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Operational plans to include social work qualified staff ratios, and unqualified staffing needs                                       | Operational plan devised. Adequate/safe staffing levels achieved and maintained across the year | 6 monthly | Recruitment are ongoing for qualified social worker, within the adult and children social care team. Adult team is fully staff with unqualified Social Care Officers. One vacant position for a senior social worker.  |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Policy and procedure updates to be implemented in line with updating legislation  | Policies and procedures updated and consistent in their approach                                | 6 monthly | Adult safeguarding procedure in place, needs updating. Single point of recording for policies and procedures. Policies in Children Social Care being reviewed/updated/implemented. Some process flow charts have been produced in Children Social Care and is being shared with key stakeholders however additional ones are required.   |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Corporate parenting strategy, training and implementation   | Children looked after to be well cared<br>for and provided with opportunities<br>to thrive      | Quarterly | Corporate parenting training and strategy delivered to key stakeholders with a plan to re-deliver to capture new employees etc.  |  |

| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Fostering policy and fostering campaign, fostering panel and recruitment   | Children looked after to be well cared<br>for and provided with opportunities<br>to thrive   | 6 monthly | Fostering has been launched and 2 foster carers approved. Fostering campaign to be relaunched with a schedule of training devised for approved foster carers. A further campaign will be undertaken later this year to ensure that the availability of placements meets the need on St Helena.   |  |
|--------------------------------|---|--|--|-----------|--|--|
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Embed safeguarding board training  | Staff and personnel working/volunteering with children and vulnerable adults to have appropriate Safeguarding knowledge to understand abuse and how/when to report | Annually  | Training sub group in place with clear training priorities across all partner agencies. The high priority areas have been implemented through training delivered over the past twelve months.  |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Respite provision for children with additional needs and disabilities  | Children and young people to be given access to respite provisions which are fulfilling and have choice of activities  | Annually  | Respite available both overnight and daily to increase social contacts and options for children with disabilities. This needs to progress to overnight respite for those who require this level of support and intervention, which to date has not been in place for a number of   |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Signs of Safety Practice Framework<br>training to develop across Directorates to<br>ensure continued collaboration | Robust multi-agency responses to keeping vulnerable people safe  | Annually  | The signs of safety programme was delivered in 2018 and ongoing contact has been maintained with the consultant, however there is no budget allocated from the TC budget to enable a further island visit to undertake further work in relation to SOS. SOS has been imbedded in practice and the meeting processes, which has helped to improve the management and understanding of risk on St Helena |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | NAS training and assessments to inform practice and interventions or children and adults with autism               | Robust multi-agency responses to keeping vulnerable people safe  | Annually  | COMPLETED  |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | NAS to provide train the trainer interventions in order to continue this training on Island                        | Robust multi-agency responses to<br>keeping vulnerable people safe.<br>Longevity of provision on St Helena   | Annually  | COMPLETED  |  |

| Child and Adult Social         | disadvantaged groups in society such as people with disabilities,   | Barnardo's training in relation to<br>domestic abuse and trauma informed<br>practice                                   | Robust multi-agency responses to keeping vulnerable people safe.   |           | This training was delivered February 2019.  |  |
|--------------------------------|---|--|--|-----------|---|--|
| Care                           | children and elderly people and low income earners  |  |  | Annually  |   |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Person centred care plans (multi-agency) to be implemented alongside staff training in all adult residential settings. | Robust multi-agency responses to keeping vulnerable people safe. Ensure people have autonomy over care provision.              | 6 monthly | All residents of Ebony View, Piccolo Hill and the Community Care Complex have person centred care plans outlining their individual needs. The plans are reviewed on a six monthly basis or when any change in needs arise.  |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | improvement plan is achieved across all  | Robust multi-agency responses to keeping vulnerable people safe. Ensure recommendations and actions from reports are not lost. | 6 monthly | Action plan in place in relation to the multi agency response to children and vulnerable adults, which is reviewed at each meeting. Sub groups have arisen from each area or work.  |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Legislative framework, policy and procedure for vulnerable adults.   | Ultimately adult's Social Care legislation which underpins and supports service delivery.                                      | Annually  | There have been numerous meetings in relation to the progression of adult legislation, however the draftsperson is yet to begin this area of legislation.   |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Thresholds to be established to ensure that the most vulnerable are in receipt of services to meet their needs.        | Clearly defined thresholds for service provision.  | Annually  | Threshold documents imbedded in children and adults social care   |  |
| Child and Adult Social<br>Care | 4.2: Care for vulnerable and disadvantaged groups in society such as people with disabilities, children and elderly people and low income earners | Residential review to better match those in long term residential care.  | Needs of residential clients are best matched in a provision suitable for their current and future needs.                      | Annually  | Social care assessments of needs are informed by all involved agencies to better care plan for each person and therefore establishing the most appropriate outcome. Supported accommodated is one option available subject to assessed needs and this work is ongoing. Bran View will not re-open due to budgetary constraints. |  |

|                        | _                                 | _  |  |            | _   |  |
|------------------------|-----------------------------------|--|--|------------|---|--|
|                        | 4.2: Care for vulnerable and      | Supported living to be developed for       | Needs of residential clients are best  |            | CCO outreach support : 23 service users : |  |
|                        | disadvantaged groups in society   | clients with learning disabilities as an   | matched in a provision suitable for    |            | Services offered 1. Personal Care         |  |
|                        | such as people with disabilities, | alternative to long term residential care. | their current and future needs.        |            | 2. Domestic assistance                    |  |
|                        | children and elderly people and   |  | Adults with disabilities are given the |            | 3. Medication Dispensation                |  |
|                        | low income earners                |  | best opportunities to lead fulfilling  |            | 4. Social Engagement                      |  |
|                        |                                   |  | lives.                                 |            | 5. Community Access and Welfare Checks    |  |
|                        |                                   |  |  |            |   |  |
|                        |                                   |  |  |            | Day care: 30 Registered service users     |  |
|                        |                                   |  |  |            | Structured Activities planned and         |  |
|                        |                                   |  |  |            | confirmed 2020. activities as follows: 6  |  |
| Child and Adult Social |                                   |  |  |            | service users attended Basic IT sessions, |  |
| Care                   |                                   |  |  |            | 12 Millennium Forest planting endemics    |  |
| Care                   |                                   |  |  |            |   |  |
|                        |                                   |  |  |            | and gardening activities, 17 max attend   |  |
|                        |                                   |  |  |            | weekly swimming sessions , and 23 on an   |  |
|                        |                                   |  |  |            | average attended music and movement.      |  |
|                        |                                   |  |  |            | Service working in conjunction with       |  |
|                        |                                   |  |  |            | NGO's. Quarterly Health Check day 26      |  |
|                        |                                   |  |  |            | service users attended in March . MOT     |  |
|                        |                                   |  |  |            | ,DENTIST , Physio and OT services         |  |
|                        |                                   |  |  |            | available                                 |  |
|                        |                                   |  |  | Annually   |   |  |
|                        | 4.2: Care for vulnerable and      | Social care staffing to meet statutory     | Completion of staffing review and      | 7          | Ongoing                                   |  |
|                        | disadvantaged groups in society   | _  | appropriate staffing levels achieved   |            | ongoing .                                 |  |
| Child and Adult Social | such as people with disabilities, | requirements.                              | and maintained.                        |            |   |  |
| Care                   | children and elderly people and   |  | and maintained.                        |            |   |  |
| Jan 5                  | low income earners                |  |  |            |   |  |
|                        | low income earners                |  |  | Annually   |   |  |
|                        | 4.2: Care for vulnerable and      | Person centred assessments and plans to    | Robust multi-agency responses to       |            | All residents of Ebony View, Piccolo Hill |  |
|                        | disadvantaged groups in society   | be implemented.                            | keeping vulnerable people safe.        |            | and the Community Care Complex have       |  |
| Child and Adult Social | such as people with disabilities, |  | Ensure people have autonomy over       |            | person centred care plans outlining their |  |
| Care                   | children and elderly people and   |  | care provision.                        |            | individual needs. The plans are reviewed  |  |
| Carc                   | low income earners                |  |  |            | on a six monthly basis or when any        |  |
|                        |                                   |  |  |            | change in needs arise.                    |  |
|                        |                                   |  | 6.11.                                  | 6 monthly  |   |  |
|                        | 4.2: Care for vulnerable and      | Quality assurance of all residential       | Quality assurance of all residential   |            | There is no assigned AQ manager in post   |  |
| Child and Adult Social | disadvantaged groups in society   | services.                                  | provisions undertaken and              |            | and all managers for each service area    |  |
|                        | such as people with disabilities, |  | report/feedback produced to feed       |            | are responsible for the quality assurance |  |
| Care                   | children and elderly people and   |  | into future service provision.         |            | of assessments, plans and reviews         |  |
|                        | low income earners                |  |  | Annually   | undertaken in each service area.          |  |
|                        | 4.2: Care for vulnerable and      | Quality residential settings which are     | Quality assurance of all residential   | Ailliually | There is no assigned AQ manager in post   |  |
|                        |                                   | maintained to a good physical standard.    | provisions undertaken and facilities   |            | and all managers for each service area    |  |
| Child and Adult Social | such as people with disabilities, | maintained to a good physical standard.    | maintained to an appropriate           |            | are responsible for the quality assurance |  |
| Care                   | • •                               |  | standard.                              |            | of assessments, plans and reviews         |  |
| Care                   | children and elderly people and   |  | stanualu.                              |            | '''                                       |  |
|                        | low income earners                |  |  | Annually   | undertaken in each service area.          |  |
|                        | 1                                 |  |  | ,          |   |  |

|                        | 4.2: Care for vulnerable and      | Effective scrutiny from a multi-agency   | Professional scrutiny to service      |          | IN PLACE                                   |  |
|------------------------|-----------------------------------|--|---------------------------------------|----------|--|--|
|                        | disadvantaged groups in society   | perspective by means of the Children and | provision and delivery to ensure best |          |  |  |
| Child and Adult Social | such as people with disabilities, | Adults safeguarding board.               | outcomes for vulnerable people on St  |          |  |  |
| Care                   | children and elderly people and   |  | Helena.                               |          |  |  |
|                        | low income earners                |  |                                       | Annually |  |  |
|                        | 4.2: Care for vulnerable and      | Training plan and working together       | Robust multi-agency approach to       |          | Safeguarding Board Minutes are             |  |
|                        | disadvantaged groups in society   | document to be established under the     | service provision and delivery to     |          | completed and available for all members    |  |
|                        | such as people with disabilities, | auspices of the safeguarding board.      | ensure best outcomes for vulnerable   |          | of the board. The training sub group is in |  |
| Child and Adult Social | children and elderly people and   |  | people on St Helena.                  |          | place and minutes area available. The      |  |
| Care                   | low income earners                |  |                                       |          | reviewed working together document         |  |
| Gare                   |                                   |  |                                       |          | sub group is yet to meet, however the      |  |
|                        |                                   |  |                                       |          | work to amend the first document is        |  |
|                        |                                   |  |                                       | Annually | underway                                   |  |