



**St Helena
Government**

ST HELENA GOVERNMENT

**UPDATE TO ST HELENA GOVERNMENT RESPONSE TO
RECOMMENDATIONS FOLLOWING THE ADOPTION OF THE
PUBLIC ACCOUNTS COMMITTEE REPORTS LAID BEFORE
LEGISLATIVE COUNCIL AS SESSIONAL PAPERS 63/16, 10/17
AND 15/17**

Laid on the table 19th December 2017

ST HELENA GOVERNMENT RESPONSE TO RECOMMENDATIONS FOLLOWING THE ADOPTION OF THE PUBLIC ACCOUNTS COMMITTEE REPORTS

THIS RESPONSE PROVIDES AN UPDATE TO THE RESPONSES TO THE PAC RECOMMENDATIONS AND PROGRESS REGISTER SP 63/16, 10/17 AND 15/17

Key to colour coding of disposal of recommendations

Accepted – but matter not fully implemented and remains open for action in monitor.
Disputed – requires reconsideration and therefore remains open to monitor.

In accordance with Section 69 (9) of the Constitution of St. Helena –

- (9) If the Legislative Council adopts a report of the Public Accounts Committee, and requests the responsible member of the Executive Council to advise the Legislative Council of the action proposed to be taken by the Government of St Helena in respect of the report, the member concerned shall convey the Government’s response to the Council not later than the first sitting day following the expiration of six weeks after the date of the Council’s request, unless the Council extends the time for the response.

Open Register as at 19 May 2017 updated with Responses as at December 2017

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
1	7/10/2014	ESH	ESH should place more emphasis on output and outcome measures both in strategic plans and in non-financial performance reporting.	Chief Executive for Economic Development	ESH as a new organisation is continually developing procedures and policies to ensure that our outcomes are measurable and in line with our refocus. We have also in the past year registered with the Institute of Economic Development (IED) in the UK and currently working towards achieving "excellence in economic development". This will be placed on the internal audit programme once the Internal Auditor is in place.	Open Need to evaluate non-financial performance reporting in 2016/17 annual report. Responsibility: PAC
2	7/10/2014	ESH	ESH will need to develop management information systems to capture timely and accurate information for internal management and external performance reporting to stakeholders.	Chief Executive for Economic Development	ESH has implemented systems and processes to ensure that reporting is accurate and received in a timely manner in order to report accurately to all our stakeholders. We have also implemented a new post; Quality Standards and Information Manager to ensure that this process is done. This will be placed on the internal audit programme once the Internal Auditor is in place.	Open Need to evaluate non-financial performance reporting in 2016/17 annual report. Responsibility: PAC
3	7/10/2014	ESH	ESH should use the commissioning relationship with provider organisations to require data returns, which measure not only inputs but also outputs and measures of impact.	Chief Executive for Economic Development	ESH is continually developing procedures and policies with the various organisations to ensure that data is returned timely and accurately in order to show the impact of the investment to that organisation. Achieving excellence in economic development will assist this process. This will be placed on the internal audit programme once the Internal Auditor is in place.	Open Need to evaluate non-financial performance reporting in 2016/17 annual report. Responsibility: PAC

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
29	29/4/2015	St Helena Fisheries Corporation	Internal management capacity remains a concern and the appointment of a counterpart General Manager will be required if the Corporation is to continue going forward.	SHFC Management Board	Implemented. The SHFC management team now includes a Business Manager. Updated response December 2017 – the Board has appointed a General Manager who will be supported by an Operations Manager with effect from December 2017.	Open Due to resignation of Business Manager
31	29/4/2015	St Helena National Trust	The Trust plans to report audited accounts within six-months of the financial year end and requests a standing extension from the Governor until such time as section 18(1) of the Ordinance may be amended.	Trust Director & President	The Trust President and Director are currently reviewing the Ordinance with a view to suggesting amendment to section 18(1) along with a number of other amendments Updated response December 2017 - Amendment bill drafted and provided to Social & Community Development Committee for consideration. Trust President and Director are continuing to pursue this through the channels as directed by the Attorney General and Elected Members with a view to the amendment being taken to formal Legco soon. In progress.	Open Action in progress
33	29/4/2015	St Helena National Trust	The Trust reviews requirements for reporting on individual donor funded projects, to ensure that specific conditions are met in respect of any project completion audits, required by donors, in addition to the Trust financial statements.	Trust Director	The requirements for reporting on individual donor funded projects are reviewed to identify specific conditions that may not be met by the annual financial statement audit.	Open For monitoring of implementation. Responsibility: PAC

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
36	29/4/2015	St Helena Government	The MTEF process is maintained with the objective of establishing a 3-year financial budget for SHG	Financial Secretary	Implemented. MTEF approach is embedded in SHG's processes with the objective of establishing a three year budget. Directors continue to prepare budgets for a three year period however whilst DFID has stated that they are looking for a three year budget settlement in the future, a one year settlement was approved for 2016/17 and 2017/18.	Open Reviewed the 2016/17 Budget and this has not been implemented.
37	29/4/2015	St Helena Government	The Chief Secretary provides a written statement of progress against recommendations and the Chief Auditor performs a substantive follow-up review on the progress made, in six-nine months and report his findings to PAC in due course.	Chief Secretary	Chief Secretary to provide a written statement. Updated response December 2017 - Superseded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Open

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
38	11/11/2015	St Helena Government	Consistent with the report recommendations Earned Value (EV) calculations on the airport project are commissioned by SHG for the years ended 31 March 2015 and 31 March 2016 so as to ensure that the valuation is available for the SHG annual financial statements.	Financial Secretary	In progress. The Airport and non-exchange element of the Wharf are reported in the SHG financial statements at Replacement Cost in line with IPSAS requirements. Management judgements and estimates were used to estimate Replacement Cost and this uncertainty led to an audit qualification and the recommendation to have a qualified independent valuer come out and value the infrastructure when it is operationally ready. A TOR has been released and it is hoped that the qualification will be cleared for the 2016/17 annual financial statement audit. Updated response December 2017 - We were unable to secure a suitable valuer to conduct this exercise.	Open Action in progress

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
39	11/11/2015	St Helena Government	SHG must ensure that a risk management strategy is developed for the Airport Project Phase 2 and it must conform to risk management standards and best practice. The red risks (major risks) on the Airport Project should be tracked and mitigated to ensure that it do not affect the achievement of goals/objectives of the project.		SP 10/17: This is in progress. Aspects of Phase 1 of the Airport Project (construction phase) are continuing alongside Phase 2 works (Airport Operations). St Helena Airport is not currently dealing with the volume of traffic anticipated due to the delay in commencement of scheduled air services to St Helena. In this interim period, the same risk management methodology is being applied to both Phase 1 and Phase 2. At operational level, separate reports are generated for the Construction and Operations aspects of the Airport Project but the escalation feeds into the same reporting structure (i.e. the same overarching Risks and Issues Registers). This is because both areas are under the same management responsibility at present (i.e. within the Airport Directorate and under the oversight of the Airport Project Board). As Phase 2 becomes more established, the two will be delinked and a separate risk management strategy will be devised for Phase 2. A review will be scheduled in late 2017	Open

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
					Updated Response December 2017 - Aspects of Phase 1 of the Airport Project (construction phase) are continuing alongside Phase 2 works. The same risk management approach is being applied to both but risks that are purely operational (Phase 2) are identified for the eventual delinking of the two. Target deadline is end June 2018 (to tie in with the projected conclusion of Phase 1)	
40	11/11/2015	St Helena Government	Airport Management must implement the 8 recommendations contained in the audit report on the Airport project. The recommendations that have been provided by audit should be used by management to develop control mechanisms for Phase 2 so as to transfer the learning from Airport Project Phase 1.		SP 10/17: See response to recommendation 39 above. We are currently recruiting for an Airport Contracts Manager who will support this work. Updated response December 2017 - See response to recommendation 39. Airport Contracts Manager now in post.	Open
41	11/11/2015	St Helena Government	Management must develop an integrated assurance and approval plan for Phase 2 of the Airport Project Operations. Management must also determine areas where they require assurance so that its internal and external assurance providers can assist in that regard.		SP 10/17: See response to recommendation 39 and 40 above. Updated response December 2017 – See response to recommendations 39 and 40.	Open

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
42	11/11/2015	St Helena Government	A Project Board is established as a matter of urgency with an elected member and the SHG shipping officer amongst its membership to advise Executive Council and oversee the disposal process of the RMS St Helena and ensure that the following is in place: • Management engages the services of reputable independent expert to determine the value of the RMS St Helena and also advise on the disposal options based on the condition of the ship and current trends in the industry. • Management prepare a report on the disposal options for the RMS St Helena for consideration by the Project Board and Executive Council decision. • Ensure that a list of assets (inventory/heritage assets/fixed assets/movable assets) is maintained, currently up to date and a copy held by SHG. In addition an asset verification should be performed by the Audit Service.	Shipping Officer	As stated previously a professional broker has been appointed for this purpose. The decision on the sale of the RMS St Helena will be on financial grounds and recommendations made to EXCO as part of EXCO process will be through an EXCO Memorandum submitted to EXCO providing the relevant information for EXCO to make an informed decision. AWS have prepared a list of all assets and this has been provided to SHG. The auditors of AWS will carry out final verification audits as part of the decommissioning of the vessel. Updated response December 2017 – No further update	Open Action in progress
44	11/11/2015	St Helena Government	SHG ensures that interested stakeholders and the public at large are kept informed on both the proposals for the provision of a cargo shipping service and the decommissioning of the RMS St Helena.	Shipping Officer	Implemented. This is the case and has always been the case, the public are informed and timely announcements are made. We will continue with the agreed approach	Open Action to be monitored. Responsibility: PAC

No.	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
45	11/11/2015	St Helena Government	SHG must ensure that a Deputy Shipping Officer be appointed to ensure there is no disruption of services in the absence of the Shipping Officer.	Financial Secretary	Disagreed. There has been no disruption of services in the absence of the Shipping Officer and we see no need for a deputy. The Shipping Officer remains contactable whilst overseas. Recommendation not accepted and will not be implemented. Matter is now closed Updated response December 2017 – The current shipping arrangements will cease in February 2018, thereafter the new shipping service contract will be managed by the Contract Management Unit. In progress.	Disputed PAC request SHG to reconsider need for deputy shipping officer
47	04/02/2016	St Helena Government	SHG set out a technical proposition with resource assessment and timeline for the preparation of the financial statements of Government on a consolidated basis in accordance with IPSAS 6.	Financial Secretary	SHG commenced a plan for staged consolidation in 2015/16. Currently preparing a „dry run set of 2015/16 consolidated accounts in line with IPSAS 6 with a view to addressing this recommendation in 2016/17. Updated response December 2017 – Recommendation to be addressed in 2018.	Open Action to be monitored

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48	04/02/2016	St Helena Government	SHG give some priority to validating historic social benefit cases to assess the level of financial exposure with a realistic timeline for completion.	Financial Secretary	Implemented. SHG appointed an additional Adjudication Officer for the Social Security Office in October 2016. Their primary role will be the review, updating and collating of eligibility data for all recipients who were brought over from the old system in 2011 to provide assurance on the payment of the current Basic Island Pension. This should be completed by June 2017. Updated response December 2017 – In progress, approximately 70% complete.	Open Action to be monitored
49	04/02/2016	St Helena Government	SHG advises the steps proposed, to obtain fixed asset valuations before expiry of the transitional provisions for asset recognition under IPSAS 17.	Financial Secretary	TOR issued for full valuation by qualified RICS assessor – waiting bids for work 29/6/2016. Work to be completed by March 2017. Steps have been confirmed. Updated response December 2017 – complete.	Open Action to be monitored
51	04/02/2016	St Helena Government	SHG maintain active interest in the FCO sponsored governance review and take all necessary steps to apply the model framework proposed for the Overseas Territories to strengthen financial governance, audit and parliamentary scrutiny in St Helena.	Chief Secretary	Can confirm this to be the case.	Open Action to be monitored Responsibility: PAC
52	18/07/2016	Enterprise St Helena	ESH must report on outputs and outcomes in the annual report and uphold their commitment to do in future financial statements.	Chief Executive for Economic Development	SP15/17: The ESH DFID project log frame includes outputs, outcomes as well as overall impact and a detailed report is provided annually to DFID as part of the ESH Annual Review. A summary of this report is included in the ESH Annual Report.	Open Annual report for 2016/17 to be reviewed by PAC Responsibility: PAC

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
53	18/07/2016	Enterprise St Helena	ESH must start to objectively report on its contribution to the economic growth using indicators with the hope of measuring the impact on the Gross Domestic Product (GDP) in future years.	Chief Executive for Economic Development	Constraints relating to availability of a robust methodology and necessary data have prevented SHG from providing accurate calculations of GDP. As a result ESH has been using "Annual Private Sector Expenditure" (as quantified in National Accounts methodology) as a proxy measure for GDP. Going forward it will be easier to determine relevant and meaningful indicators as SHG is now addressing this issue. Updated response December 2017 – No further update.	Open

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56	18/07/2016	Enterprise St Helena	ESH should consider re-adopting the incubator unit concept so as to foster development of start-up businesses.	Chief Executive for Economic Development	This was withdrawn by SHDA when the additional units in HTH and New Ground were built. Board decided at the time that these should no longer simply be "incubator" units; noting the lack of suitable commercial floor space. If ESH were to insist on people moving on after a set number of years (originally it was 3 years max in a unit) we could well be putting supported entities out of business. Updated response December 2017 – Due to the lack of commercial space currently experienced here on St Helena, it would not be prudent for ESH to force our existing tenants out of their units after a period of say 3 years. This could result in businesses then failing and the funding that ESH has given to these businesses being lost to the Island. The PAC needs to note that Enterprise St Helena does not have a capital programme to create any additional units for new business or step up units for our existing tenants. However the ESH Board has reviewed our grants policies and will continue to review the policies on an on-going basis and has and will adjusted them to assist the start-up business or for growth in businesses.	Disputed The SHDA policy should be referred to ESH Board for re-consideration

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60	18/07/2016	St Helena National Trust	SHG should work with SHNT to prepare a condition survey to augment the register of the Island's built heritage (using the Cralen and Jeffs reports) and develop a strategy for the prioritisation of future management and maintenance given the significant long-term economic potential particularly in terms of tourism.	SHG/SHNT	Heritage Working Group established by Chief Sec. Chaired by Cllr. Ward-Pearce. Updated response December 2017 - Replacement SHG lead required to complete recommendations.	Open
61	18/07/2016	St Helena National Trust	SHG needs to make a decision how the heritage assets are managed, decide which properties should be transferred or leased to SHNT.	SHG/SHNT	Discussions with Crown Estates ongoing. Updated response December 2017 - Discussions with Crown Estates ongoing. 99 year lease of High Knoll Fort approved by ExCo – paperwork to be drafted by Crown Estates.	Open
63	18/07/2016	St Helena Hotel Development Ltd	SHG should document how it intends to manage the capital risk associated with the public investment in the hotel venture through SHHDL.	Directors	SHG will document this in due course. Updated response December 2017 - This is work in progress to be finalised before the end of the current Financial Year.	Disputed More specific detail is required on how and when this will be addressed
64	18/07/2016	St Helena Hotel Development Ltd	SHG develop a time bound exit strategy for disposal of the public investment in SHHDL.	Directors	This will be developed in due course Updated response December 2017 - The Directors have been primarily focussing on finalising the construction stage of the project including reconciling final cost reports with the project management contractor and working with the Hotel Management Contractor on the pre-opening period. Work on the exit strategy for the disposal of the public investment in SHHDL is still in its infancy, greater focus will be given to the exit strategy early in 2018 and the recommendations by PAC will be taken into account in this work.	Disputed More specific detail is required on how and when this will be addressed

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65	18/07/2016	St Helena Fisheries Corporation	SHFC differentiates between local and export markets and introduces local and export tariffs which would benefit fisherman and keep cost down in the local market.	General Manager & Management Board	A response will be provided for the 24/03/2017 formal Legislative Council meeting. It is virtually impossible to differentiate between the local and export markets unless there is a huge subsidy in place. The factory needs at least 500-tonnes of raw material in order to bring the production unit cost down to a possible break-even situation; so far we have not been able to achieve this volume of fish purchases. Bearing the above mind, the export trade market prices are virtually set by the buyers for the major canneries and there is very little room for price movements – what is helping the corporation at the moment is the exchange value of the Euro against the British Pound as the European buyers' deals in Euros. Updated response December 2017 - SHFC will be developing TOR's for a business improvement working group which will address local pricing. In addition, SHFC is exploring options in relation to exporting fresh fish via air freight, to be trialled from December 2017.	Disputed The proposed response requires reconsideration
66	18/07/2016	St Helena Fisheries Corporation	SHFC prioritise the lifting of the MFV Extractor so that the proceeds of the SHFC shares can be realised.	General Manager & Management Board	The correct lifting gear in place and once the MFV Extractor returns from its current mission (fish tagging and policing of our EFZ), a date will be fixed to lift the vessel before the financial year end. Updated response December 2017 – Share purchase agreement completed in August 2017.	Open Vessel lifted 31 March 2017 but completion of share transfer pending.

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69	18/07/2016	Connect Saint Helena Ltd	Connect publish the financial performance of the different operating segments within the Annual Report	Chief Executive Officer	While the financial reporting standard FRS 102 used by the company for financial reporting does not require segmental reporting, Connect's board receives segmental performance reports for decision making through monthly management accounts. Updated response December 2017 – No further update.	Disputed Segmental reporting disclosure is not limited by FRS 102
71	18/07/2016	Connect Saint Helena Ltd	SHG explain whether value for money was obtained for the aid-funded water design project that was subsequently written-off by Connect.	Financial Secretary	A response will be provided for the 24/03/2017 formal Legislative Council meeting. Updated response December 2017 – Response to follow..	Disputed No Government response has been provided to this recommendation
72	18/07/2016	Currency Fund	SHG perform the required research and publish a report to assess the merits and demerits to maintaining the St Helena Pound and the Currency Fund.	Financial Secretary	A review was commissioned and a presentation has been made to the Economic Development Committee on the initial findings. It was agreed that the follow up action as recommended in the initial report should be followed through and this is ongoing. No report can be published at this stage as all the work has not yet been completed. Updated response December 2017 – No further update.	Open
73	18/07/2016	Currency Fund	Commissioners assess the different options regarding the issuing of commemorative coins, and specifically whether these should be deemed as legal tender.	Financial Secretary	This will be considered by the Commissioners of Currency. Updated response December 2017 – To be considered by the Commissioners of Currency in due course.	Open

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
75	18/07/2016	Bank of Saint Helena Ltd	BOSH communicate the new initiatives with regards to the introduction of plastic money to the island to make the public aware.	Managing Director	A response will be provided for the 24/03/2017 formal Legislative Council meeting. The Pilot Program of the Local Debit Card was scheduled to roll-out in November 2016. However the upgrade of the Bank's systems caused some programming issues, these issues are now in hand, and the Bank has commenced testing the local debit card in-house with a scheduled date for the Pilot at the beginning of April 2017. During this interruptive phase participants in the program were kept informed of developments throughout. Marketing will commence shortly once the Bank is happy with the in-house testing. Updated response December 2017 – Local debit card launched 1 December 2017.	Open
77	18/07/2016	Bank of Saint Helena Ltd	SHG determine its future strategy with respect to the SHG shareholding in the Bank and explore options for disposal or dilution of shareholding through an independent public offering.	Managing Director	This will be considered by SHG in due course. Updated response December 2017 – To be considered in due course.	Disputed More specific detail is required on how and when this will be addressed

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
79	09/12/2016	SHG - Expenditure in Excess	The Financial Secretary prepares a statement of Expenditure in Excess soonest after the closure of the relevant financial year end and presents that statement annually to Legislative Council in accordance with section 106.	Financial Secretary	A Statement of Expenditure in Excess was prepared soon after the end of the financial year 2015/16 and was presented to formal Legislative Council. Updated response December 2017 – Statement of Expenditure in Excess for 2016/17 will be laid at Legco on 19 December 2017. This will be done periodically over the coming financial year.	Open Sessional Paper 2015/16 not timely so action will be monitored for 2016/17
80	09/12/2016	SHG - Expenditure in Excess	The Financial Secretary issues regular communiques to all accounting officers to remind them of their responsibilities with regards to budgetary control, expenditure spending and monitoring.	Financial Secretary		Open Action to be monitored Responsibility: PAC
81	09/12/2016	SHG 2013/14 and 2014/15 AFS and ML	SHG maintain a register of all audit recommendations, action plans and timelines to ensure that all qualifications are resolved by 31 March 2018.	Financial Secretary	SHG monitors all agreed recommendations and realistic timelines are set for each.	Open Register to be examined Responsibility: PAC
82	09/12/2016	SHG 2013/14 and 2014/15 AFS and ML	SHG sets clear project deliverables with timelines to ensure that the asset valuation project meets its objectives and assets are completely disclosed in the 2016/17 Annual Financial Statements. A committee of relevant stakeholders be convened with clear Terms of Reference for the duration of Asset Valuation project, which could expedite the retrieval of required information.	Financial Secretary	This project has been completed and the final Property Valuation Report has been received and will be incorporated into the 2016/17 financial statements.	Open Action to be monitored Responsibility: PAC
83	09/12/2016	SHG 2013/14 and 2014/15 AFS and ML	SHG ensure that instructions for the valuation of the pension liability is issued timeously to the Government Actuary Department (GAD) to ensure that the movement in the pension liability is recorded as part of the 1st draft Annual Financial Statements submitted for audit to the Chief Auditor.	Financial Secretary	The instruction for the 2016/17 DBPS Valuation has been given to the Government Actuary's Department and a Commissioning Letter has been issued by them confirming their acceptance of the work and agreeing to the delivery date of the Report which is June 2017.	Open Action to be monitored Responsibility: PAC

No	Date Reported to LEGCO by PAC	Body/Name of report	Recommendation	Responsibility	Response	PAC view on status of Recommendations as at 19 May 2017
85	09/12/2016	SHG - Managing Grants and Subsidies Value for Money report	SHG ensure that a Grants & Subsidies policy is developed and implemented as recommended by the Chief Auditor as a matter of priority to provide a proper framework for decision making and management in these awards. SHG ensure that all grant and subsidy receiving entities/organisations sign Service Level Agreements (SLA) with SMART targets and deliverables. (SMART – Specific, Measurable, Attainable, Realistic and Timebound).	Financial Secretary	A Grants & Subsidies Policy has been drafted and will be finalised by the end of March 2017.	Open Action to be monitored Responsibility: PAC
86	09/12/2016	SHG - Managing Grants and Subsidies Value for Money report	SHG ensure that all grant and subsidy receiving entities/organisations sign Service Level Agreements (SLA) with SMART targets and deliverables. (SMART – Specific, Measurable, Attainable, Realistic and Timebound).	Financial Secretary	SLAs are being prepared for these organisations which will have effect from 1 April 2017.	Open Responsibility: PAC
87	09/12/2016	SHG - Managing Grants and Subsidies Value for Money report	SHG ensure that there is alignment of the Strategic Objectives to targets/key performance indicators in the SLA of grants/subsidy receiving organisations/entities and their business plans.	Financial Secretary	This will be incorporated into the SLAs being prepared.	Open Responsibility: PAC
88	09/12/2016	SHG - Managing Grants and Subsidies Value for Money report	SHG ensures that performance reports are independently and objectively validated before they are published for stakeholders.	Financial Secretary	A review is currently being undertaken by the Internal Audit Office to provide assurance over the process currently in place. Updated response December 2017: Superseded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Open
89	09/12/2016	SHG - Managing Grants and Subsidies Value for Money report	SHG provide updated implementation timelines for recommendations in the Managing Grants and Subsidies report.	Financial Secretary	A response will be provided for the 24/03/2017 formal Legislative Council meeting. Updated response December 2017: Superseded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Disputed No response provided

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90	09/12/2016	SHG - NAO – Realising the Benefits of the St Helena Airport Project report	SHG provides responses to questions that were asked during the formal session that officials could not furnish the public with appropriate responses.	Chief Secretary	A response will be provided for the 24/03/2017 formal Legislative Council meeting. Updated response December 2017: Superceded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Disputed No response provided
91	09/12/2016	SHG - NAO – Realising the Benefits of the St Helena Airport Project report	SHG updates its Strategic Risk Register with risks that have been raised in the NAO Airport report so that they can be monitored.	Chief Secretary	A response will be provided for the 24/03/2017 formal Legislative Council meeting. Updated response December 2017: Superceded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Disputed No response provided
92	09/12/2016	SHG - NAO – Realising the Benefits of the St Helena Airport Project report	SHG briefs elected members on any significant public report that pertains to the business of St Helena Government irrespective of responsibility or authorship.	Chief Secretary	A response will be provided for the 24/03/2017 formal Legislative Council meeting. Updated response December 2017: Superceded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Disputed No response provided
93	09/12/2016	SHG - NAO – Realising the Benefits of the St Helena Airport Project report	SHG ensures that the public are informed timely on matters that affect their livelihood.	Chief Secretary	A response will be provided for the 24/03/2017 formal Legislative Council meeting. Updated response December 2017: Superceded by SHAS Follow Up on previously issued Value for Money/Performance Audit Recommendations, November 2016 SP 12.	Disputed No response provided

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94	09/12/2016	SHG response to PAC recommendations	Financial Secretary as the responsible member of ExCo must ensure completeness and timeliness of the Government response being laid under section 69(9).	Financial Secretary	This will be done on a timely basis going forward. Updated response December 2017: We are committed to providing responses on a timely basis.	Open Responses are still delayed.

Previous Recommendations before new monitoring scheme introduced

No	Date Reported to LEGCO	Body	Recommendation	Responsibility	Response	Transfer To Closed Recommendations
1PR	10/2/2014 Updated 7/10/14	SHG Financial Statements 2011/12	The Financial Secretary should improve the timeliness of accounts preparation. Legislative Council should amend the Public Finance Ordinance to require the Financial Secretary to present financial statements to the Chief Auditor for audit within 4 months of year end consistent with the PEFA report of February 2014.	Financial Secretary	Once the backlog of Financial Statements has been addressed we will aim to produce the Financial Statements within four months of the year end for audit by the SHAS. The aim will be for Financial Statements to be signed off (i.e. Opinion given by the Chief Auditor) by the end of December each year). Updated response December 2017 – No further update.	Open Awaiting legislation changes
2PR	10/2/2014	SHG Financial Statements 2011/12	The Financial Secretary should continue with plans to introduce accruals based budgeting in time for the 2016/17 budget process.	Financial Secretary	We agree with the recommendation but not the timeline and we are aiming to introduce for the 2017/18 financial year. Updated response December 2017 – Introduction date to be agreed as a part of the plan to strengthen the public finance function.	Open Action in progress
3PR	10/2/2014	SHG Financial Statements 2011/12	The Financial Secretary should prepare an analysis of the costs of consolidating subsidiary bodies in the Financial statements, to allow Executive Council to assess whether the costs outweigh the benefits of accurate reporting of the Government's financial position.	Financial Secretary	The decision to consolidate subsidiary bodies is that of the Financial Secretary. Further consideration has been given to this matter and as it currently stands SHG do not have the resources to implement a full consolidation. We have procured an additional three people to address the backlog of the Financial Statements as it currently stands. The additional resources are being focused on the backlog, in line with the agreed working plan with the SHAS. Further consideration will be given to consolidation of the Financial Statements in	Open Action in progress

No	Date Reported to LEGCO	Body	Recommendation	Responsibility	Response	Transfer To Closed Recommendations
					2016 for the 2016/17 financial year. Updated response December 2017 – See response to recommendation 47.	