



St Helena Government

PERFORMANCE REPORT

**FOR PERIOD 2 - MAY 2017
FINANCIAL YEAR ENDING 31 MARCH 2018**

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Key Performance Indicators
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Monthly Directorate Income and Expenditure Report
Analysis of Revenue



**St Helena
Government**

Overview of Performance for MAY 2017

Introduction

On 3 May 2017, history was made on St Helena, when a charter plane sourced by Air Partner successfully transported 60 passengers from Cape Town affected by the cancellation of two RMS voyages, and landed at St Helena Airport.

A Dietician took up post in May within Health Directorate, and has started seeing referred patients, along with a School Nurse who started with the Schools Health service on St Helena.

15% of our social housing stock has considerably improved over the past year and HTH CDA site works are on-going. The formal launch of the St Helena Community College was held on 17 May 2017 and attracted additional Interest and enrolment with 521 individuals now registered on courses.

Actual revenues from taxation and customs dues are lower than projected for the year to date.

Summary of Key Performance Indicators

Some of the headlines for May are as follows:

1. 96% of total population of 2 year olds up to date with vaccinations
2. 19.33% of energy generation from renewables with 7 interruptions.
3. 2254 episodes of patients accessing primary health care, an increase from previous month.
4. 42% of school children are obese or overweight (28% overweight, 14% obese)
5. 136 people now access Home Care
6. 521 individuals now registered for courses at the Community College
7. 100% of Report It, Sort It reports acknowledged and allocated for action.
8. 100% of Safeguarding (children's) assessments completed within timescales

Commitments given during BAM

Logframe indicators to be developed

Corporate Risk Management

SHG reviewed all strategic risks in January and an updated risk register went live on 1 April 2017. A total of 19 risks have been identified which includes risks around health, rock fall and key areas of service delivery. The first quarter will be updated as at end of June 2017.

Summary of Financial Performance

The overall performance on the Consolidated Fund at the end of May 2017 is a favourable. A surplus of £0.5M was achieved.

Budgeted and actual revenue for the first two months of this financial year were both £6.6M.

Budgeted expenditure for the year to date was £5.7M. Actual expenditure for the same period was £6.1M. This represents an over spend of £0.4M, which is a adverse variance of 7% against the expenditure budget for the year to date.

Key Revenue and Expenditure Variances

Revenue budget and actuals were broadly in line. The Analysis of Revenue Report shows an adverse budget variance of £63k which is mainly due to taxation and interdepartmental recharges.

The adverse expenditure variance is mainly due to the Head Shipping. As reported in the previous period, the reported overspend of £369K relates to necessary expenditure to meet expenses in advance of settlement monies from insurance.

Capital Programme

Capital Programme extended by 6 months (April-September 2017) with a value of £1.4m. Proposals are being considered by Elected Members following DFIDs advice to fund specific areas for development. However, significant concern remains that key projects will not be delivered due to the gap in funding to deliver the identified projects which poses a considerable risk to SHG.

SHG KEY PERFORMANCE INDICATOR REPORT

PERIOD 2 (May 2017)

No.	National Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	RAG Status	Direction of Travel	Notes	Overall Brief Monthly Commentary on Progress/events
Altogether Safer	1	Safeguarding (Frankie)	Number of referrals received for children's services % of referrals which required a single assessment and % of these assessments completed within timescales	309 referrals received 23% required single assessments Approx. 90% completed within timescale	95% completed within timescales			April: 13 referrals were received. 24% percent of these required a single assessment. 100% of these assessments were completed in timescales May: 12 referrals received out of which 33% percent led to a single assessment. 100% of these assessments were completed within the 35 day timescale.	Green	Up		Continuation of assessments met in timescales
	2	Safeguarding (Lindsay)	Joint visits are done with OT and MH. (Demonstrates joined up multi agency work in the community)	For 2016 - 47 OT joint visits and 2 MH joint visits.	47 OT Joint Visits 2 MH Joint visits			April 2017 the OPS team completed 4 OT joint visits and no MH joints assessments. May 2017 OPS team completed 3 joint assessments. Adults Team completed 2 joint visits.	Yellow	Stable		
	3	Safeguarding	Number of residents who rate our care positively	Service user survey to be developed and 2017/18 a year to baseline this data to improve as we move forward				April: Adults - Home care scheme 90% positive feedback. May: Adults and OPS to complete a full survey of all residential care.	Yellow	Stable		
	4	Safeguarding	Setting up a service user group to help shape policy	Currently setting up Happy Hearts committee.				Completed	Green	Up		OPS Age Task Force Constitution is nearly completed. Happy Hearts has now come under the Umbrella of the Disabled Society. Happy Hearts Members will be recruited to join the Disabled Society at the AGM in July.
	5	Police	Reduce Overall Crime	The figure will not be set until the end of the current PPY as the figure for the current year plays a part in setting the figure. In any case, the figure will be divided by 12 and monitored on a monthly basis.	Less than five year average (also compared to 2016 - 2017 figure)			April = 19 crimes reported May = 11	Yellow	Stable		Crime continues to be low
	5a	Police	Improving community trust and confidence in the services provided by the Directorate		75% satisfaction level from those surveyed. Each Police Team to perform 4 community surgeries per month.	80% satisfaction level from those surveyed.	85% satisfaction level from those surveyed.	90% of victims and callers to the police to be contacted for a survey with 75 % satisfaction- 4 surgeries per month- 4	Green	Up		Positive satisfaction levels reported
	5b	Police	Working with partners, volunteers and stakeholders to maintain public safety and our responses to incidents		10% reduction in road collisions from 2015/2016 level of 130			April = 10% reduction in RTAs 9 in total May = 10% reduction in RTAs 7 in total	Yellow	Stable		
	6	Police	The St Helena Fire and Rescue Service will provide an immediate response to all related emergencies	Monitored on a monthly basis based upon the number of calls attended.	Attendance within 12 mins for the first appliance			April - Fire service average time is 8.41 minutes May - Fire service average time is 10 minutes	Green	Up		Positive response time well within KPI despite difficult road conditions
	7	Safeguarding (Lindsay/Wendy)	Number of older persons (over 65) who are admitted to residential/sheltered accommodation	13 admissions in residential/sheltered accommodations for 2016/17 (3 in sheltered and 10 in residential)	13 admissions			April: 1 admission into sheltered accommodations and 1 admission into residential accommodations. Total 2 admissions. May: One person left sheltered accommodation and moved into the CCC.	Yellow	Stable		This will continue to be a pressure area
8	Safeguarding (Paul/Lindsay)	Number of people in the community receiving home care	For 2016 - 72 older persons in community receiving home care	Increase on benchmark			April: Adults & Older Persons - 120 People accessing home care. April 2017 there was an increase in Home Care Support to 4 new clients. May: Adults and Older Persons - 136 people receiving Home Care	Green	Up		Increased funding enabling increased access to support. Crucial to overarching strategic aim.	
9	Safeguarding (Paul/Lindsay)	% of those receiving home care having had social care review in last 12 months	Adults and Older adults 81.5%	90%			April: Adults 100% of assessments completed in the last year and there were 5 social reviews in the month for Older Persons. May: OPS completed 3 new assessments. (100 %) There were no reviews due in May for Adults.	Green	Up		Assessments and care plans being reviewed.	



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10	Altogether Healthier	Safeguarding (Paul/Lindsay)	Number of adult social care assessments completed	82 assessments completed	30 - 35 assessments per month			April: Adults - 15 assessments completed 33 assessments completed this month with the OPS service May: Adults - 2 assessments completed 3 assessments completed this month with the OPS service		↑		Expected increased in the demand for adult services	
11		Health	Vaccination Coverage Children at 2 years of age, up to date with vaccinations.	93.5% of total population of 2 year olds (Oct 2016)	100%	100%	100%	96% (June 2016-May 2017) (reporting to be reviewed to show annual output)		↑			
12		Health	Diabetes % of registered diabetes clients who have had their blood glucose and HbA1c tested at least once during the preceding year.	93% (Oct 2016)	>95%	>98%	100%	94.7% (June 2016-May 2017) (reporting to be reviewed to show annual output)		↑			
13		Health	Obesity: Early detection and prevention or reduction of obesity amongst resident population of St Helena % of total screened population who are overweight (target is a sustained reduction of excess weight as a % of total population) (a) children measured on an annual basis in school (b) adults measured at one of the Primary Health Clinics or the hospital that are showing excess weight. Obesity % of children and adults identified during health assessment as being overweight who receive support through a structured intervention.	Baseline established for % of (a) children and (b) adults	5% reduction Dietician to be in post by March 2017. To develop a concept for structured interventions	5% reduction on preceding year	5% reduction on preceding year	MAY 2017 (a) 42% of school children overweight or obese Overweight = 28%; Obese = 14% (this is an annual figure and will not change month to month) (b) 37.7% of adults measured were overweight. (indicator to be reviewed) Dietician took up post in May 2017, and has started seeing referred patients. 27 referrals seen in May and 13 (50%) were overweight or obese.		↔			
14		Health	Safe provision of an appropriate range of Mental Health services on island Ensure all acute mental health admissions are safely managed	Availability of suitable facilities and trained staff for acute Mental Health episodes of care.	100% (interim facilities utilised pending construction of secure unit)	100%	100%	There were no psychiatric admissions in May 2017.					
15		Health	Access to Healthcare (a) Total number of occasions per month that patients accessed primary health care at a District Clinic, by location. (b) Total number of occasions per month that elderly or disabled patients were seen by a Doctor in a residential care facility or own home. (c) Total number of occasions per month of home support visits for palliative / end-of-life care.	A = 2000 B = 30 C = 20 (Nov 2016)	(a) >2000 (b) >30 (c) >20	(a) >2300 (b) >40 (c) >20	(a) >2600 (b) >50 (c) >20	May 2017 A= 2254 (May 2017)(Doctor 1399 and Nurse-led 855 inclusive) Jamestown – 1675 Half Tree Hollow – 189 Levelwood – 43 Longwood – 83 Home Visits – 264 C= 44 B= 41		↑		Significant demand on health services	
16		Health	Encourage Smoking Cessation % of clients who have received counselling for smoking and who have stopped	Island population registered on EMIS 4776 Smoking status record 1773 1773/4776 = 37%	2% of smokers screened and given brief intervention to have stopped smoking. 10% of smokers screened and given brief intervention and NRT to have stopped smoking 20% of smokers screened and given group Cessation sessions, plus NRT to have stopped smoking	2% of smokers screened and given brief intervention to have stopped smoking. 10% of smokers screened and given brief intervention and NRT to have stopped smoking 20% of smokers screened and given group Cessation sessions, plus NRT to have stopped smoking	2% of smokers screened and given brief intervention to have stopped smoking. 10% of smokers screened and given brief intervention and NRT to have stopped smoking 20% of smokers screened and given group Cessation sessions, plus NRT to have stopped smoking	MAY 2017: 0.6% 0.26% of total population had brief intervention and NRT 0% successfully stopped smoking 0% given group cessation sessions		↔			



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17		ENRD	Social Housing - Increase the social housing stock.	184 social houses (Jan 2017)	5%					↔		15% of our social housing stock has been considerably improved in the last 12 months, with major works being undertaken to tackle the erroneous backlog maintenance schedule, these projects have been delivered on time and within budget. Since April we have already begun work to 29 homes which includes replacement of asbestos roofing, installation of solar hot water heaters and rewiring. HTH CDA - In 6 months, major infrastructure advancements have been made on the HTH CDA (despite challenges along the way), foul and surface water drainage has been installed and upgrades to the drainage capacity have been made to improve the future, overall foul/surface water provision within the wider HTH community. Further works include the adaptation and strengthening of 10 manholes previously installed, to enable final and safe grading, the construction of 10 further manholes and installation of the Water Main, which includes for excavation and backfill. Bottomwoods CDA - Only 1 tender was returned for the detailed design of the site infrastructure. Timelines for this work need to be established and we are currently identifying the best possible way to project manage this, while maintaining the pace of works currently underway on the HTH CDA.
18		ENRD	Plants and Wildlife . Monitor the health of St Helena's marine and terrestrial habitats, to make sure they do not decline ie that we don't lose any of the endemic life there and we maintain the environment in which these endemic animals and plants live.	Benchmarking done for 21 terrestrial and 22 marine in 2015/16	Population of key Marine and Terrestrial endemic species - Little or no change					↔		Invasive species clearance carried out in three living gene bank sites. Endemic seed collected from isolated wild populations, and living gene banks, seeds were cleaned and stored. Collected DNA samples from Tea plant site for DNA analysis. Propagation of wetland and dryland species continue in the Scotland nursery. Endemic transplanted into the wild and living gene banks. Staff work along side of Bryologist who spend one week in the field collecting Mosses and Liverworts. Native plant production continues in the Peaks Nursery. Invasive plant removal from peaks compartment Byrons' followed up with planting out of 265 plants across eight endemic. Staff work alongside of Bryologist who spend one week in the field collecting Mosses, Liverworts and Hornworts.
19	Altogether Greener	ENRD	Environmental Protection - St Helena's environment is protected through the implementation of the Environmental Protection Ordinance (EPO) enabling the conservation of biodiversity, regulation of trade in endangered species and the control of pollution, hazardous substances, litter and waste.	10% of the required supporting policies, guidelines and procedures have been formally adopted and or are in place to facilitate the implementation of the EPO (Jan 2017)	Formal adoption of at least 80% of the secondary legislation and supporting policies, guidelines and procedures to facilitate the implementation of the EPO.					↔		Currently recruiting for staff for the Section in order to facilitate EPO implementation.
20		ENRD	Waste Management	Equally sized domestic waste cells last for approximately 1 year	5% increase in domestic waste cells life					↓		No additional outputs to report. KPI will be difficult to achieve without capital investment in commercial recycling of high volume / value waste streams.
21		ENRD	Energy Use	More efficient use of energy per head of population	5%					↔		SHG working with Energy Trust to shape proposal to reduce Island's reliance on fossil fuels for energy generation. Currently advertising Request for Proposals for Renewable Energy on the Island
22		ENRD	Increase Land available for Housing through the development of the CDA's and individual site identification.	Release 60 plots by the end of 2018.	100% increase					↔		HTH CDA Site: works are on-going in regard to the installation of services, namely access and drainage. Bottom Woods CDA: works has commenced regarding the first phase of the design process, in collaboration with the Technical Team and Planning Section. Plot Sales: Four residential plots for sale or lease, currently being advertised. On-going search for land that could be advertised.
23		Education	Primary Education % of pupils achieving Level 4+	Reading 71% SPAG 44% Maths 51% (July 2016)	Reading 60% English Skills 60% Maths 60%			Reading 71% SPAG 44% Maths 51% (July 2016)		↔		Evaluation against the new standards/curriculum will be completed in July, with analysis completed in August.
24		Education	Secondary Education % of pupils achieving 5 GCSE A*-C including English and Maths	22% (Aug 2016)	30%	45%	50%	22% (Aug 2016)		↔		August 2017 examinations will reflect new curriculum and grading scheme.
25	and Young People	Education	% of teachers qualified to Level 4+	33.3%	50% of teachers qualified to Level 4+	70% of teachers qualified to Level 4+; 40% of teachers qualified to Level 5+	50% of teachers qualified to Level 5+	33.30%		↔		Work continues on the teacher training initiative with first certifications expected in September 2017. The first portfolio was submitted for evaluation in May. Four teacher trainees are on track to complete the Certificate of Higher Education in Primary Education, with results expected in August 2017.

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26	Altogether Better for Children and Young People	Education	Functional Skills programme that meets the needs of St Helena. Attendance at AVES functional skills programmes	Annual Training Needs Assessment deferred to March 2017, not yet underway. SHCC Courses offered: 159 courses General/Community - Accredited 27 General/Community - Local 39 Professional - Accredited 10 Vocational - Accredited 47 Higher Education - Accredited 36 273 registrations from 1/9/2016 - 20/2/2016. 89 registrations continuing from 1/3/2016 - 1/9/2016. Total of 363 students enrolled in SHCC programmes to date.	Annual Training Needs Assessment completed. 100 courses offered (with information on accreditation status and level) 300 course registrations	Annual Training Needs Assessment completed. 100 courses offered (with information on accreditation status and level) 350 course registrations		Training Needs Assessment currently underway. 159 courses offered 90 courses with active enrolment Community Education: 56 courses, 14 accredited Higher Education: 7 courses; 7 accredited Professional Studies: 7 courses; 7 accredited Technical/Vocational: 20 courses; 20 accredited 521 students registered (1/9/16 - 31/5/17) 716 course registrations (1/9/16 - 31/5/17) 102 registrations in accredited L1 - L2 core skills courses (English, maths, ICT)		↑		The formal Launch of the St Helena Community College was held on 17 May 2017 and attracted additional Interest and enrolment. As of the end of May 2017, SHCC reported 716 course registrations, with 521 individuals registered for 90 separate courses. Many of the courses on offer are via distance learning, and not all courses offered will actually attract registration.
27		Safeguarding	Number of people who we are supporting on our employability scheme	Benchmark Year 1 (2017/18)				Employability/OT scheme; 24 OT scheme, 17 Caressi - total 41		↔		SHAPE providing an excellent service working with Adult Services
28		Corporate Services (Corporate Support - Carol)	% of Report It Sort It reports acknowledged and allocated for action within 3 working days of receipt	95%	100%	100%	100%	100% for May		↑	Monthly	
29		Corporate Services (Corporate Support - Carol)	Number of people making use of the public transport service	18070 tickets sold (2013/14)	10% increase on 2016/17 total	Further 10% increase	Further 10% increase			↔	Quarterly	
30		Corporate Services (Corporate Support - Carol)	Revised timetables for the Public Transport Service to make provision for Park and Ride schemes into Jamestown and increased late night travel opportunities.	No Park and Ride Scheme exists at the moment. Late night travel only available on Saturday nights to and from Jamestown for the following areas: Longwood (Bottom Woods), Levelwood and HTH/St Pauls (Rosemary Plain/Scotland)	Commence July 2017					↔		Site visits have taken place to identify land for parking to support a 'Park and Ride' scheme. Awaiting confirmation from ENRD personnel that the land identified on the Eastern side of the Island can be utilised as a parking area.
31		Corporate Services (Corporate Support - Carol)	% of requests for information dealt with in accordance with the Code of Practice for Access to SHG	Baseline to reflect 2016/17 Performance of 40%	85%			3 requests received in May, one of which was refused. The information requested has been provided to the other Requesters.		↔		
32		Corporate Services (Statistics Office)	Number of stay over tourist visitors to the island	2,527 (2012/13) 2,054 (2013/14)	10% increase on 2016/17			• Number of stay over visitors: 146 2017/18 YTD: 309, a 23 per cent decrease from the previous financial year • Number of plane passengers: 69 2017/18 YTD: 86		↔		
33		Connect St Helena (Barry)	Sustainability % of energy generation from renewables	9.13% (2012/13)	30%	85%	100%	April = 23% May = 19.33%		↔		Renewable electricity generation was slightly adverse on last year and the number of electricity outages keep us on track to meet the target.
34		Connect St Helena (Barry)	Reliability Unplanned electricity interruptions per annum	146 (2012/13) 134 (2013/14)	100	95	90	April = 8 May = 7		↔		
35		SURE	Communications % of households with internet connections	56.3% (2013/14) 59.5% (2015/16)	TBD	TBD	TBD			↔	Annually	
36	Altogether Wealthier	Air Access (Janet/Clare)	Regularly scheduled flights to St Helena	Airport open and operational but in 2016/17 catered only to charter and medevac flights	Air services procurement process completed by end May 2017 Practical planning for commencement of scheduled air services completed by March 2018 latest	Ongoing implementation of terms of Air Services Agreement	Ongoing implementation of terms of Air Services Agreement			↔		The current procurement exercise is nearing completion with the announcement of the preferred bidder by early UK summer 2017. Commencement of air services will follow once the regulatory permissions are granted and the necessary practical arrangements are in place. Work to understand the issues of turbulence and windshear is still ongoing.




No.	National Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	RAG Status	Direction of Travel	Notes	Overall Brief Monthly Commentary on Progress/events
37		Air Access (Janet/Clare)	St Helena Airport maintains airport certification	Original airport certificate granted by ASSI in May 2016 Airport recertified (6 month duration) in November 2016 ASSI audit inspection in March 2017	Implementation of any rectification actions arising from ASSI audit	Successful completion of ASSI audit [date to be advised] and implementation of any rectification actions	Successful completion of ASSI audit [date to be advised] and implementation of any rectification actions			↔		In April, ASSI granted an open-ended (i.e. not time bound) Aerodrome Certificate for St Helena Airport whilst the Air Traffic received certificates of competence for another year of approved operation (until 3rd April 2018). There were three flights into St Helena Airport during May - one medevac and two charter flights.
38		Corporate Support (IT- Jerry)	IT Systems maintained % of Downtime for IT Systems not to exceed	85%	90%	Increase by 5%	Increase by 5%	Please be advised that we have only since taken delivery of the enhanced Power Solution. Symmetra PX250/500kW, High Performance Battery Frame that can accommodate up to eight long life, high-capacity battery modules.		↔		The associated performance indicator is now achievable, as we have since invested in a comprehensive commercial Uninterruptible Power Supply Solution, which is designed to protect our sensitive and critical-mission, IT Systems.
39		Corporate Support (Gilly/Carol)	Legislative Programme agreed and updated and circulated to elected Members.	The legislative programme is currently delivered on an 'ad hoc' basis	Programme agreed with Council within first quarter of General Election and updates provided on quarterly basis.					↔		No action required in May 2017.
40		Corporate Support (Gilly/Carol)	New Ex Co, Leg Co and Council Committees in place by August 2017	The last inaugural meeting of the Legislative Council was held on 24 July 2013, which was within 3 months of the dissolution of Council and 1 week after Polling Day	Action Plan and Communications Plan implemented 100%					↔		Inaugural meeting of Leg Co scheduled for Wednesday, 2 August 2017
41		Corporate Finance (Nicholas)	Self-sufficiency % of budget from local revenue	33% (2013/14)	TBC			May = 29%		↔	Annually	Actual revenues from taxation and customs dues are lower than projected for the year to date.
42		Corporate Services (Statistics)	Private Sector Expenditure (in National Accounts)	£15,584,000 (2011/12) £16,382,000 (2012/13)	TBD once year end accounts complete					⊘	Annually	
43		ESH (Kirsty)	Increase in demand by pure tourists for bed-nights in hotels, guesthouses and self-catering establishments (units), reflecting plans in mid-2016. (Total of 7 night stay predicted)	4970 Based on 2015/16 figures	19,600	28,000	49,000	Awaiting official statistics from SHG for Jan through to May.		⊘		Target was based on assumption of scheduled flights commencing in February 2016 and is for the first 12 months after air access. Currently tourist can only arrive by RMS or private plane.
44		ESH (Kirsty)	Increase in number of ESH-supported businesses in all sectors receiving ESH Grants (micro/capital)	49/2	30/1	40/1	50/1	0/4 - May		↔		Phase two of ESH commenced from January 2017 therefore grants supported to date excludes Jan to March figures (6/0).

Key to arrows

 Performance Improving
  Performance Worsening

 Performance Maintaining
  Performance Data currently being collected

Rag Rating

 Green On target
 Amber Maintaining
 Red Below target



REPORT ON KEY FAM AREAS (TBD)

PERIOD 2 (May 2017)

No.	Area		Performance Report	RAG Status
FAM AREAS	1		Budget settlement for 2017/18 agreed by DFID. Budget for 2017/18 approved by Legislative Council.	
			Revenue targets were agreed and are stated below. These targets are monitored and reported against on a monthly basis: Total Budget Income Tax for 2017/18 = £5,168K Budget Income Tax (May 2017) = £805K Actual Income Tax collected (May 2017) = £763K Adverse variance achieved of £42K for the year to date. Total Budget Customs Duty for 2017/18 = £5,651K Budget Customs Duty (May 2017) = £696K Actual Customs Duty (May 2017) = £680K Adverse variance of £16K for the year to date.	
	2			
	3			
4				



St Helena
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REPORT ON KEY FAM AREAS (TBD)

PERIOD 2 (May 2017)

No.	Area		Performance Report	RAG Status
5				
6				
7				
8				
9				
10				



SHG STRATEGIC RISK REPORT

PERIOD 2 (May 2017)

CORPORATE RISK REGISTER - STRATEGIC				PRE-Mitigation ("Inherent") Risk				POST-Mitigation ("Residual") Risk					Target Risk			
ID	Risk Category	Risk Description (Including Impact)	Owner (individual/group)	Probability	Impact	Financial liability	RAG Status	Current Mitigation	Current Probability	Current Impact	RAG Status	Proposed Mitigation	Actionee	Probability	Impact	RAG Status
1	Fin/Rep/Hum	Delay in air access post 2017	SHG (Janet)	L	VH	Greater than £5m	Yellow	Procurement exercise ongoing, data collection and modelling now mature. Number of successful flights have taken place.	L	VH	Yellow	Procurement process commenced. Data and modelling ongoing. Number of successful flights have taken place since official opening.	Airport board - link to access office	L	VH	Green
2	Fin/Rep/Hum	Risk of over expectations following air service procurement	SHG (Janet/Kerisha)	H	H	Between £1m to £5m	Red	Communications plan developed and milestones identified through the process	M	H	Yellow	Clear comms strategy to manage expectations. Ensuring that all stakeholders are on message and that there is transparency from the outset.	Dax	L	H	Yellow
3	Fin/Rep	Risk of litigation linked to historical failings and abuse	SHG (Dax)	H	VH	Greater than £5m	Red	Risk is identified and flagged with funders. Service improvements are in place and managed operationally.	H	H	Red	Improvements made in core services to be retained to avoid historical failings. Expert advice to be sought and funding is required for what will be significant amounts.	Dax	M	H	Yellow
4	Fin/Hum	Threat of rock fall increased due to climate change	SHG (Derek H)	L	VH	Greater than £5m	Yellow	Designs for protection have been peer reviewed and issue is a priority for SHG.	L	VH	Yellow	Rock guards in place to monitor, rock fall protection to be procured, funding is required and SHG capability to respond to rock fall incidents.	Derek H	M	H	Yellow
5	Fin/Rep/Hum	Failure to reach short term growth prediction through lack of air access	SHG DfID FCO (Dax/ESH)	H	L	Between £100,000 to £1m	Yellow	Move towards regular air access by end of 2017 and RMS on-line until Feb 2018.	H	L	Yellow	Linked to air access procurement and also the investment strategy for the island. RMS also scheduled to 2018 to increase bookings following a lull in 2017.	Dax ESH	L	L	Green
6	Fin/Rep/Hum	Failure to deliver long term economic growth	SHG (Dax/ESH)	L	VH	Greater than £5m	Yellow	Air access procurement in train. Procurement commenced regarding renewables and cable/groundstations moving forward well.	L	VH	Yellow	Linked to developing a tourist industry and air access. Securing a sub marine cable and groundstations as well as a move to 100% renewable energy.	SHG	L	VH	Yellow

Risk History			
Current	Previous Quarter	Qtr - 2	Qtr - 4
Yellow			
Yellow			
Red			
Yellow			
Yellow			
Yellow			

19	Fin/Rep/Hum	Failure to provide adequate water security	Roy	H	VH	Greater than £5m		Initial works commenced to alleviate the current situation with a longer term water strategy to be implemented.	H	H		Water strategy to be developed and implemented. Investment in key infrastructure, reduce waste and consumption.	Roy	M	H				
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RISK CATEGORY

- Fin - Financial
- Rep - Reputational
- Hum - Human

Level of Impact	Impact Definition
Very High (VH)	* Threatens existence of organisation; and/or * Financial impact is likely to be greater than £5 million loss
High (H)	* Threatens achieving major part of SHG objectives; and/or * Financial impact is likely to be between £1 million to £5 million loss
Medium (M)	*Threatens achieving major part of SHG objectives; and/or *Financial impact is likely to be between £100,000 to £1 million loss
Low (L)	*Minor operational inconvenience; and/or *Financial impact is likely to be between £100,000 to £1 million loss
Very Low (VL)	*Minor operational inconvenience; and/or *Financial impact is likely to be £100,000 loss or less

Level of Probability	Probability Definition
Very High/Probable (VH)	More than 80% chance that the risk will materialise
High/Probable (H)	A 50% to 79% chance that the risk will materialise
Medium/Possible (M)	A 20% to 49% chance that the risk will materialise
Low/Remote (L)	A 5% to 19% chance that the risk will materialise
Very Low/Remote (VL)	Less than 4% chance that the risk will materialise

PROBABILITY	VH					
	H					
	M					
	L					
	VL					
		VL	L	M	H	VH
IMPACT						



St Helena Government

CONSOLIDATED FUND REPORT PERIOD 2 (MAY 2017)

CORPORATE SUPPORT, POLICY & PLANNING
HUMAN RESOURCES SERVICES
TECHNICAL CO-OPERATION
POLICE
CORPORATE FINANCE
PAYMENTS ON BEHALF OF THE CROWN
ECONOMIC DEVELOPMENT
PENSIONS & BENEFITS
SHIPPING
EDUCATION
HEALTH
ENVIRONMENT & NATURAL RESOURCES
SAFEGUARDING
Total Recurrent

REVENUE			
YEAR TO DATE			FULL YEAR
Actual	Budget	Variance	Original Budget
33,872	32,957	915	237,000
0	0	0	0
0	0	0	0
46,309	55,681	(9,372)	316,000
1,465,340	1,513,649	(48,309)	10,968,000
4,787,500	4,791,666	(4,166)	24,873,000
0	0	0	0
0	0	0	0
0	0	0	4,157,000
17,789	41,834	(24,045)	255,000
119,361	112,458	6,903	675,000
87,042	86,344	698	555,000
14,433	0	14,433	76,000
6,571,646	6,634,589	(62,943)	42,112,000

EXPENDITURE			
YEAR TO DATE			FULL YEAR
Actual	Budget	Variance	Original Budget
209,487	227,435	17,948	1,389,000
40,579	59,693	19,114	643,000
1,333,335	1,285,000	(48,335)	8,577,000
206,830	203,854	(2,976)	1,378,000
175,176	173,184	(1,992)	1,123,000
478,242	400,498	(77,744)	4,543,000
200,000	200,000	0	1,200,000
563,573	613,000	49,427	3,874,000
941,787	572,514	(369,273)	4,157,000
388,121	411,633	23,512	3,291,000
644,709	674,528	29,819	6,141,000
483,033	424,432	(58,601)	3,338,000
441,174	409,667	(31,507)	2,458,000
6,106,045	5,655,438	(450,607)	42,112,000

SURPLUS/(DEFICIT)		
YEAR TO DATE		
Actual	Budget	Variance
(175,615)	(194,478)	18,863
(40,579)	(59,693)	19,114
(1,333,335)	(1,285,000)	(48,335)
(160,521)	(148,173)	(12,348)
1,290,164	1,340,465	(50,301)
4,309,258	4,391,168	(81,910)
(200,000)	(200,000)	0
(563,573)	(613,000)	49,427
(941,787)	(572,514)	(369,273)
(370,332)	(369,799)	(533)
(525,348)	(562,070)	36,722
(395,991)	(338,088)	(57,903)
(426,741)	(409,667)	(17,074)
465,601	979,151	(513,550)

Capital

POLICE

Total Capital

0	0	0	0
0	0	0	0

3,050	0	(3,050)	0
3,050	0	(3,050)	0

(3,050)	0	(3,050)
(3,050)	0	(3,050)

Movement on Consolidated Fund

6,571,646	6,634,589	(62,943)	42,112,000
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6,109,095	5,655,438	(453,657)	42,112,000
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462,551	979,151	(516,600)
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-1%

-8%



St Helena Government

Taxes - PAYE

Taxes - Self Employed

Corporation Tax

Goods & Services Tax

Taxes - Withholding Tax

Customs - Other

Customs - Alcohol

Customs - Tobacco

Customs - Petrol

Customs - Diesel

Customs - Liquor Duty

Customs - Excise Duty

Taxes

Stamp Duty

Dog License

Firearm License

Liquor License

Road Traffic License

Gaming Machines License

Other Licenses & Duty

Duty & Licenses Received

Court Fees & Fines

Light Dues

Cranage

Dental Fees

Fees of Office

Medical & Hospital

Trade Marks

Post Office Charges

Meat Inspection Fees

Vet Services

Birth, Marriage & Death Fees

Land Registration Fees

Spraying Fees

Immigration Fees

Nationalisation Fees

Fish & Food Testing

Planning Fees

GIS Fees

Company Registration Fees

Other Fees

Fines & Fees Received

Agricultural Gardens

Leased House Plots

Home to Duty Transport

Commercial Property Rents

Miscellaneous Receipts

Agricultural Buildings

Government Rents

Stamp Sales(Postal)

Stamp Sales(Philatelic)

	REVENUE			FULL YEAR Original Budget
	YEAR TO DATE		Variance	
Actual	Budget			
Taxes - PAYE	632,464	654,000	(21,536)	3,652,000
Taxes - Self Employed	9,813	9,800	13	406,000
Corporation Tax	55,202	52,000	3,202	600,000
Goods & Services Tax	65,771	89,000	(23,229)	466,000
Taxes - Withholding Tax	0	0	0	45,000
Customs - Other	455,378	373,241	82,137	2,793,000
Customs - Alcohol	275,078	188,000	87,078	923,000
Customs - Tobacco	46,615	98,000	(51,385)	653,000
Customs - Petrol	0	0	0	332,000
Customs - Diesel	(148,397)	0	(148,397)	660,000
Customs - Liquor Duty	2,160	2,500	(340)	15,000
Customs - Excise Duty	49,269	35,000	14,269	275,000
Taxes	1,443,353	1,501,541	(58,188)	10,820,000
Stamp Duty	9,228	7,020	2,208	42,000
Dog License	573	1,106	(533)	7,000
Firearm License	2,509	1,150	1,359	7,000
Liquor License	490	490	0	10,000
Road Traffic License	29,917	26,160	3,757	157,000
Gaming Machines License	0	0	0	3,000
Other Licenses & Duty	481	481	0	5,000
Duty & Licenses Received	43,198	36,407	6,791	231,000
Court Fees & Fines	1,482	1,238	244	30,000
Light Dues	2,255	1,666	589	10,000
Cranage	375	166	209	1,000
Dental Fees	4,480	2,294	2,186	14,000
Fees of Office	6,109	3,332	2,777	20,000
Medical & Hospital	28,810	26,000	2,810	156,000
Trade Marks	1,129	720	409	9,000
Post Office Charges	138	(30)	168	6,000
Meat Inspection Fees	907	2,832	(1,925)	17,000
Vet Services	5,578	3,600	1,978	22,000
Birth, Marriage & Death Fees	493	493	0	4,000
Land Registration Fees	1,965	1,856	109	11,000
Spraying Fees	557	400	157	2,000
Immigration Fees	2,252	18,099	(15,847)	110,000
Nationalisation Fees	202	0	202	0
Fish & Food Testing	1,008	5,500	(4,492)	33,000
Planning Fees	3,535	4,666	(1,131)	28,000
GIS Fees	1,417	2,833	(1,416)	17,000
Company Registration Fees	348	224	124	3,000
Other Fees	179	0	179	5,000
Fines & Fees Received	63,219	75,889	(12,670)	498,000
Agricultural Gardens	32	1,000	(968)	8,000
Leased House Plots	6,504	2,755	3,749	17,000
Home to Duty Transport	80	500	(420)	0
Commercial Property Rents	7,075	8,746	(1,671)	52,000
Miscellaneous Receipts	40,233	3,375	36,858	105,000
Agricultural Buildings	685	550	135	3,000
Government Rents	54,609	16,926	37,683	185,000
Stamp Sales(Postal)	2,940	1,603	1,337	34,000
Stamp Sales(Philatelic)	2,678	2,545	133	26,000



St Helena Government

Sale of Firewood
 Sale of Timber Logs
 Other Earnings Received
Earnings Government Departments

Other Income Received
 Plantation House Tours
Income Received

Commission
 Interest
 Currency Fund Surplus
 Dividends
 Argos
 Grant-in-Aid

Treasury Receipts

Recharges - Customs
 Recharges - Other
Recharges Received

TOTAL REVENUE

REVENUE			
Actual	YEAR TO DATE		FULL YEAR Original Budget
	Budget	Variance	
839	1,776	(937)	11,000
0	0	0	2,000
12	0	12	1,000
6,469	5,924	545	74,000
5,000	0	5,000	1,000
100	100	0	1,000
5,100	100	5,000	2,000
1	0	1	0
2,572	8,332	(5,760)	50,000
0	0	0	250,000
0	0	0	30,000
0	0	0	25,000
4,783,332	4,783,332	0	28,700,000
4,785,905	4,791,664	(5,759)	29,055,000
0	0	0	7,000
169,793	206,138	(36,345)	1,240,000
169,793	206,138	(36,345)	1,247,000
6,571,646	6,634,589	(62,943)	42,112,000



St Helena Government

BALANCE SHEET PERIOD 2 (MAY 2017)

31 May 2017

£

Buildings	44,011,890
Infrastructure	127,098,889
Plant, Machinery & Equipment	45,491,132
IT Networks & Equipment	355,509
Intangible Assets	13,855
Investment Assets	5,024,589
Ship	1,135,460
Assets Under Construction	35,500,527
NET FIXED ASSETS	258,631,851
OTHER ASSETS	
Investment In Subsidiaries	28,207,186
Housing Loans	223,820
TOTAL OTHER ASSETS	28,431,006
CURRENT ASSETS	
Cash	1,005,227
Bank Accounts	(1,906,650)
Short-term Investments	5,069,411
Prepayments	15,970,882
Debtors	801,837
Accrued Income	88,377
Stock	1,030,312
Advance Accounts	63,613
TOTAL CURRENT ASSETS	22,123,009
CURRENT LIABILITIES	
Creditors	145,971
Accruals	1,715,539
Income received in advance	894,653
Income Tax received in advance	449,155
Defined Contribution Pension Liability	111,097
Other funds owing to third parties	281,508
Suspense Accounts	(11,669)
Provisions	340,000
TOTAL CURRENT LIABILITIES	3,926,254
LONG TERM LIABILITIES	
Defined Benefit Pension Liability	60,794,938
Staff Benefits	1,126,407
TOTAL LONG TERM LIABILITIES	61,921,345
NET ASSETS	243,338,267
RESERVES	
Reserves and Funds	226,719,748
Unposted Profit	16,618,519

TOTAL RESERVES

243,338,267