

## **St Helena Government**

## **PERFORMANCE REPORT**

#### FOR PERIOD 3 - JUNE 2017 FINANCIAL YEAR ENDING 31 MARCH 2018

Introduction and Overview Key Performance Indicators BAM Commitments Corporate Risks Balance Sheet Monthly Directorate Income and Expenditure Report Analysis of Revenue



#### **Overview of Performance for JUNE 2017**

#### Introduction

On 9th June 2017, SHG announced that SA Airlink was chosen as the preferred bidder for the provision of a scheduled commercial air service to St Helena, with contractual negotiations ongoing.

13th June SHG published its full annual report for 2016/17, as well as a report summary. Both documents can be found on the SHG website at this link: www.sainthelena.gov.sh/publications/

16th June -St Helena Government launched its exciting new Future Leaders Programme. A fast-track Leadership Programme with a high quality and challenging initiative to identify and develop future leaders in SHG.

The St Helena Safeguarding Directorate launched World Elder Abuse Awareness Day (WEAAD) events for one week, with the aim to raise awareness of elder abuse but more importantly to focus on protecting the rights of all older people.

Sascha Kiess, a trainer from the UK Institute for Continuous Improvement in Public Services (ICiPS), was on-Island from 18 June to 17 July 2017 to help SHG develop a Continuous Improvement programme tailored to the needs of the organisation and St Helena's new Statistician, Mr Neil Fantom, also arrived on Island on 18 June.

#### Summary of Key Performance Indicators

Some of the headlines for June are as follows:

- \* 72% of total population of 2 year olds up to date with vaccinations.
- \* 24.81% of energy generation from renewables with 12 interruptions, an increase compared to previous month.
- \* 1826 episodes of patients accessing primary health care, a decrease from previous month.
- \* 42% of school children are obese or overweight (28% overweight, 14% obese).
- \* 138 people now access Home Care.
- \* 611 individuals now registered for courses at the Community College.
- \* Public Transport 6318 tickets were sold for the first quarter which shows a 12% increase compared to Qtr 1 of the previous financial year.

#### Corporate Risk Management

For the first quarter covering April to June there were a few updates as follows:

#### Risk 4: Threat of rock fall increased due to climate change

Rockfall Protection Contract documents were issued to prequalifying tenderers in late June 2017.

#### **Risk 7: Failure to deliver the Capital Programme**

Capital Programme resources have been increased, but funding beyond September 2017 remains a significant risk.

**Risk 9:Failure of Change Management Programme - impact on SHG and Public** Pay and Grading review completed. A Continuous Improvement Consultant and Chang Champions were appointed and, future leaders programme launched.

#### Risk 12: Not securing a high speed internet connectivity

Letter of intent signed and specialist support engaged. EDF Funding progressing with the likelihood of being approved towards end of 2017 and funding mechanism being established to use only EDF resources.

This rag rating has now moved from Medium/Very High down to Medium/High.

#### Risk 16: Failure to protect and maintain key infrastructure such as IT

An IT Audit was completed in May 2017 and three recommendations were made.

#### Summary of Financial Performance

The overall performance on the Consolidated Fund at the end of June 2017 is favourable. A surplus of  $\pm 0.6M$  was achieved.

Budgeted revenue to the end of June was £9.8M. Actual revenue collected for this period was £9.9M. This represents an over collection of £0.1M, which is a favourable variance of 1% against expected revenue for this period.

Budgeted expenditure for the year to date was £9.0M. Actual expenditure for the same period was £9.3M. This represents an over spend of £0.3M, which is a adverse variance of 3% against the expenditure budget for the year to date.

Key Revenue and Expenditure Variances

The Revenue Report provides an analysis of the over collection of £0.1M. This favourable budget variance is mainly due to customs dues on alcohol and tobacco.

The Consolidated Fund Report provides an analysis of the adverse expenditure variance. Overspends in excess of £50K are reported for Shipping and Safeguarding. Brief comments on these over spends -are provided below.

**Shipping** - As reported for Period 1 and 2, the overspend of £347K relates to necessary expenditure to meet expenses in advance of settlement monies from insurance.

**Safeguarding** - The overspend is mainly due to payments to employees in excess of that budgeted.

#### Capital Programme

Capital Programme extended by 6 months (April-September 2017) with a value of  $\pounds$ 1.4m. Proposals are being considered by Elected Members following DFIDs advice to fund specific areas for development. However, significant concern remains that key projects will not be delivered due to the gap in funding to deliver the identified projects which poses a considerable risk to SHG.



#### SHG KEY PERFORMANCE INDICATOR REPORT

PERIOD 3 (June 2017)

1	No. <sup>I</sup>	National Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	Direction of Travel	Notes	Overall Brief Monthly Comme
	1		Safeguarding (Frankie)	Number of referrals received for children's services % of referrals which required a single assessment and % of these assessments completed within timescales	309 referrals received 23% required single assessments Approx. 90% completed within timescale	95% completed within timescales			June 2017: 31 referrals received by the service. 26% of these required a single assessment. We have 35 working days in which to complete the assessment so some are as yet uncompleted although still within timescales. It is anticipated that 100% will be completed within timescales.	t		Continuation of assessments met within timescales
	2		Safeguarding (Lindsay)	Joint visits are done with OT and MH. (Demonstrates joined up multi agency work in the community)	For 2016 - 47 OT joint visits and 2 MH joint visits.	47 OT Joint Visits 2 MH Joint visits			May 2017 OPS team completed 3 joint assessments. Adults Team completed 2 joint visits. June 2017: OPS team completed 3 joint visits with OT. Adults Team completed 3 joint visits with O.T. and 1 with MH. YTD = 10	++		
	3		Safeguarding	Number of residents who rate our care positively	Service user survey to be developed and 2017/18 a year to baseline this data to improve as we move forward				May: Adults and OPS to complete a full survey of all residential care. June: Adults and OPS to complete a full survey of all residential care. Ongoing.	+		Survey due to be completed November 2017.
	4	r Safer	Safeguarding	Setting up a service user group to help shape policy	Currently setting up Happy Hearts committee.				Completed	1		OPS Age Task Force Constitution is nearly complete Elder Abuse Week 12h – 16th June, All staff involve Happy Hearts has now come under the Umbrella of Members will be recruited to join the Disabled Socie attending 30-40 twice a month. Learning Disabilities Day 21 June 2017. Over 50 per
	5	Altogether	Police	Reduce Overall Crime	The figure will not be set until the end of the current PPY as the figure for the current year plays a part in setting the figure. In any case, the figure will be divided by 12 and monitored on a monthly basis.	Less than five year average (also compared to 2016 –			April = 19 crimes reported May = 11 June = 9	+		Crime continues to be low
	5a		Police	Improving community trust and confidence in the services provided by the Directorate		75% satisfaction level from those surveyed. Each Police Team to perform 4 community surgeries per month.	80% satisfaction level from those surveyed.	85% satisfaction level from those surveyed.	June: 100% call backs 100% satisfaction 4 surgeries per month with 3 completed	1		Positive satisfaction levels reported
	5b		Police	Working with partners, volunteers and stakeholders to maintain public safety and our responses to incidents		10% reduction in road collisions from 2015/2016 level of 130			April = 10% reduction in RTAs 9 in total May = 10% reduction in RTAs 7 in total June = 10% reduction in RTAs 5 in total	÷		
	6		Police	The St Helena Fire and Rescue Service will provide an immediate response to all related emergencies		Attendance within 12 mins for the first appliance			April - Fire service average time is 8.41 minutes May - Fire service average time is 10 minutes June - Fire service average time is 10.6 minutes	1		Positive response time well within KPI despite difficu
	7		Safeguarding (Lindsay/Wendy)	Number of older persons (over 65) who are admitted to residential/sheltered accommodation	13 admissions in residential/sheltered accommodations for 2016/17 (3 in sheltered and 10 in residential)	13 admissions			May: One person left sheltered accommodation and moved into the CCC. June: No admissions for sheltered accommodation, Specialis Residential Care or the CCC	+		This will continue to be a pressure area
	8		Safeguarding (Paul/Lindsay)	Number of people in the community receiving home care	For 2016 - 72 older persons in community receiving home care	Increase on benchmark			May: Adults and Older Persons - 136 people receiving Home Care June: Adults and Older Persons -138 people receiving Home Care. 50 Community Support visits, Day Care help, specialist appointments, by Older Persons Team 15 Community Support visits, Day Care help, Specialist appointments, by Adults Team.	1		
	9		Safeguarding (Paul/Lindsay)	% of those receiving home care having had social care review in last 12 months	Adults and Older adults 81.5%	90%			May: OPS completed 3 new assessments. (100 %) There were no reviews due in May for Adults. June: 3 reviews in OPS teams and 5 reviews for Adults	1		Assessmets and care plans being reviewed.

entary on Progress/events
25
leted. Ongoing meetings are held.
lved in this week with transport and assisting. of the Disabled Society. Some Happy Hearts
ciety at the AGM in July. Current numbers
people attended this event.
icult road conditions

	National	Directorate	Defense a la dia ta d Dial Militatian	Denskonsk	Terret 2047/40	Terret 2040/40	T	Desfermente lie date	RAG	Direction	Notes	
No	Goal	Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20		Status	of Travel	Notes	Overall Brief Monthly Commentary on Progress/events
1(		Safeguarding (Paul/Lindsay)	Number of adult social care assessments completed	82 assessments completed	30 - 35 assessments per month			May: Adults - 2 assessments completed 3 assessments completed this month with the OPS service June: OPS completed 3 new assessments. Adults completed 2 new assessments		+		Expected increased in the demand for adult services
1'		Health	Vaccination Coverage Children at 2 years of age, up to date with vaccinations.	93.5% of total population of 2 year olds (Oct 2016)	100%	100%	100%	72% (July 2016-June 2017) (reporting to be reviewed to show annual output)		+		YTD to follow
12		Health	Diabetes % of registered diabetes clients who have had their blood glucose and HbA1c tested at least once during the preceding year.	93% (Oct 2016)	>95%	>98%	100%	78% (July 2016-June 2017) (reporting to be reviewed to show annual output)		+		YTD to follow
1:	Altogether Healthier		Obesity: Early detection and prevention or reduction of obesity amongst resident population of St Helena   % of total screened population who are overweight (target is a sustained reduction of excess weight as a % of total population)   (a) children measured on an annual basis in school   (b)% of patients showing excess weight as to all patients seen.   (c) % of patients showing excess weight as to patients who have had a BMI measured   Obesity - Structured Interventions   % of children and adults identified during health assessment as being overweight who receive support through a structured intervention.	Accurate baseline to be established for (a) 53% of school children overweight or obese Overweight = 34%; Obese = 19% (b) % of adults (indicator to be reviewed) (c)	5% reduction Dietician to be in post by March 2017. To develop a concept for structured interventions	5% reduction on preceding year	5% reduction on preceding year	June 2017: (a) 42% of school children overweight or obese Overweight = 25%; Obese = 14% (this is an annual figure and will not change month to month) (b)12.4% (170/1367) of adults measured were overweight. (indicator reviewed) (c) 100% (170/170) There were 37 referrals seen in June, 3 with high BMI.		•		
14	-	Health	Safe provision of an appropriate range of Mental Health services on island Ensure all acute mental health admissions are safely managed	Availability of suitable facilities and trained staff for acute Mental Health episodes of care.	100% (interim facilities utilised pending construction of secure unit)	100%	100%	There was one psychiatric admission in June 2017.		+		
1			Access to Healthcare (a) Total number of occasions per month that patients accessed primary health care at a District Clinic, by location. (b) Total number of occasions per month that elderly or disabled patients were seen by a Doctor in a residential care facility or own home. (c) Total number of occasions per month of home support visits for palliative / end-of-life care.	A = 2000 B = 30 C = 20 (Nov 2016)	(a) >2000 (b) >30 (c) >20	(a) >2300 (b) >40 (c) >20	(a) >2600 (b) >50 (c) >20	JUNE: A= 1826 (Doctor 1057 and Nurse-led 769 inclusive) Jamestown – 1458 (including St. John's Villa) Half Tree Hollow – 78 Levelwood – 13 Longwood – 31 Home Visits – 215 CCC - 31 B= 31 C= 25		+		Significant demand on health services
11		Health	Encourage Smoking Cessation % of clients who have received counselling for smoking and who have stopped	Island population registered on EMIS 4776 Smoking status record 1773 1773/4776 = 37%	brief intervention to have stopped smoking. 10% of smokers screened and given brief intervention and NRT to have stopped smoking 20% of smokers screened and given group Cessation sessions, plus NRT	brief intervention to have stopped smoking. 10% of smokers screened and given brief intervention and NRT to have stopped smoking 20% of smokers screened and given group Cessation	brief intervention to have stopped smoking. 10% of smokers screened and given brief intervention and NRT to have stopped smoking 20% of smokers	JUNE 2017: <2% smokers screened and given brief intervention <10% of total population had brief intervention and NRT 0% successfully stopped smoking 0% given group cessation sessions		•		

No. <sup>1</sup>	National Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	Direction of Travel	Notes	Overall Brief Monthly Comme
17		ENRD	Social Housing - Increase the social housing stock.	184 social houses (Jan 2017)	5%				÷		The Housing service is currently dealing with an incr seeking housing. These cases are due to various re There are considerable concerns regarding financia lack of affordable housing available in the governme sector. Housing continues to provide budgeting advice and the private sector however high rents seem to be a r salaries.
18		ENRD	Plants and Wildlife . Monitor the health of St Helena's marine and terrestrial habitats, to make sure they do not decline ie that we don't lose any of the endemic life there and we maintain the environment in which these endemic animals and plants live.	Benchmarking done for 21 terrestrial and 22 marine in 2015/16)	Population of key Marine and Terrestrial endemic species - Little or no change				+		Invasive species clearance carried out in four living from living gene bank and one collection from isolate cleaning and storage. 20 collectios of seed and spor Botanic Garden Kew, for longterm storage. Propaga continude in the Scottand nursery. Endemic transple since March 2017 to June 2017, 3084 mix endemic Accurate trands would be picked up when the areas against baseline data.
19	Altogether Greener	ENRD	Environmental Protection - St Helena's environment is protected through the implementation of the Environmental Protection Ordinance (EPO) enabling the conservation of biodiversity, regulation of trade in endangered species and the control of pollution, hazardous substances, litter and waste.	10% of the required supporting policies, guidelines and procedures have been formally adopted and or are in place to facilitate the implementation of the EPO (Jan 2017)	legislation and supporting policies, guidelines and				ŧ		No progress to date, but 2 new staff members (Envi
20	Altog	ENRD	Waste Management	Equally sized domestic waste cells last for approximately 1 year	5% increase in domestic waste cells life				ŧ		No additional outputs to report. KPI will be difficult to commercial recycling of high volume / value waste s We will resubmit bids for the Capital Programme age programme. We are also developing a public campa waste generated(refer to July report)
21		ENRD	Energy Use	More efficient use of energy per head of population	. 5%				+		Procurement process for renewable energy has con due Sept/October 2017.
22		ENRD	Increase Land available for Housing through the development of the CDA's and individual site identification.	Release 60 plots by the end of 2018.	100% increase				÷		HTH CDA Site: works are on-going in rega namely access and drainage. Bottom Woods CDA: works are ongoing re design process, in collaboration with the Te Section. Sales: Four residential plots for sale or lear search for land that could be advertised.
23		Education	Primary Education % of pupils achieving Level 4+	Reading 71% SPAG 44% Maths 51% (July 2016)	Reading 60% English Skills 60% Maths 60%			Reading 71% SPAC 44% Maths 51% (July 2016)	+		Evaluation against the new standards/curri analysis completed in August.
24	Ð	Education	Secondary Education % of pupils achieving 5 GCSE A*-C including English and Maths	22% (Aug 2016)	30%	45%	50%	22% (Aug 2016)	+		August 2017 examinations will reflect new of
25	and Young People	Education	% of teachers qualified to Level 4+	33.3%	50% of teachers qualified to Level 4+	70% of teachers qualified to Level 4+; 40% of teachers qualified to Level 5+	50% of teachers qualified to Level 5+	33.30%	+		Work continues on the teacher training initi expected in September 2017. The first por in May. Four teacher trainees are on track Education in Primary Education, with result Some increase will be seen from August, a thereafter.
26	Altogether Better for Children a	Education	Functional Skills programme that meets the needs of St Helena. Attendance at AVES functional skills programmes	Annual Training Needs Assessment deferred to March 2017, not yet underway. SHCC Courses offered: 159 courses General/Community - Accredited 27 General/Community - Local 39 Professional - Accredited 10 Vocational - Accredited 10 Vocational - Accredited 47 Higher Education - Accredited 36 273 registrations from 1/9/2016 20/2/2016. 89 registrations continuing from 1/3/2016 - 1/9/2016. Total of 363 students enrolled in SHCC programmes to date.	Annual Training Needs Assessment completed. 100 courses offered ( with information or accreditation status and level) 300 course registrations	Annual Training Needs Assessment completed. 100 courses offered ( with information on accreditation status and level) 350 course registrations		Training Needs Assessment data being used to inform planning. 159 courses offered 104 courses with active enrolment during year Community Education: 59 courses, 14 accredited Higher Education: 14 courses; 14 accredited Professional Studies: 8 courses; 8 accredited Technical/Vocational: 22 courses; 20 accredited 611 students registered (1/9/16 - 30/6/17) 855 course registrations (1/9/16 - 30/6/17) 101 registrations in accredited L1 - L2 core skills courses (English, maths, ICT)	1		SHCC continues to grow and the course pr year is being reviewed in light of the Trainir

entary on Progress/events
creasing number of young single mothers reasons.
ial implications for these families including the nent landlord housing stock and the private
d advice on seeking alternative housing in a major concern for local people on very low
g gene bank sites. One seed collection made
ated wild populations.Continued with seed lores send to Millennium Seed Bank Royal gation of wetland and dryland species
planted into the wild and living gene banks c species.
as are surveyed and the results compared
vironmental Assistants) joined the Section
to achieve without capital investment in streams.
gain this year assuming there is a new capital paign to encourage people to reduce the
ommenced and Evaluation of Energy Tenders
ard to the installation of services,
regarding the first phase of the Fechnical Team and Planning
Plot ase, are being processed. On-going
riculum will be completed in July, with
v curriculum and grading scheme.
itiative with first certifications ortfolio was submitted for evaluation
k to complete the Certificate of Higher Its expected in July 2017. and the number should rise slowly
provision for the upcoming academic ing Needs Assessment.

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N	0	lational Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	RAG Status	Direction of Travel	Notes	Overall Brief Monthly Comme
2	27		Safeguarding	Number of people who we are supporting on our employability scheme	Benchmark Year 1 (2017/18)				23 clients on the OT scheme 13 clients on the Caressi programme		÷		SHAPE providing an excellent service work 10 OT clients works at SHAPE on a monthl 13 Caressi clients 23 clients in total working out at SHAPE
2	28		Corporate Services (Corporate Support - Carol)	% of Report It Sort It reports acknowledged and allocated for action within 3 working days of receipt	95%	100%	100%	100%	June = 100%		1	Monthly	Six reports received for June were acknowl
2	29		Corporate Services (Corporate Support - Carol)	Number of people making use of the public transport service	18070 tickets sold (2013/14)	10% increase on 2016/17 total of 22,309	Further 10% increase	Further 10% increase	Qtr 1: April to June 2017 - 6318 tickets sold		1	Quarterly	12% increase compared to previous year
3	30		Corporate Services (Corporate Support - Carol)	Revised timetables for the Public Transport Service to make provision for Park and Ride schemes into Jamestown and increased late night travel opportunities.	No Park and Ride Scheme exists at the moment. Late night travel only available on Saturday nights to and from Jamestown for the following areas: Longwood (Bottom Woods), Levelwood and HTH/St Pauls (Rosemary Plain/Scotland)	Commence July 2017					+		Still awaiting confirmation from ENRD pers Eastern side of the Island can be utilised ar timetables ongoing and will be discussed w July 2017
3	31		Corporate Services (Corporate Support - Carol)	% of requests for information dealt with in accordance with the Code of Practice for Access to SHG	Baseline to reflect 2016/17 Performance of 40%	85%			1 request received and dealt with in June		+		There were 5 requests submitted between a with in 20 working days, so 80%.
3	32		Corporate Services (Statistics Office)	Number of stay over tourist visitors to the island	2,527 (2012/13) 2,054 (2013/14) 22,309 (2016/17)	10% increase on 2016/17			Number of stay over visitors: 124 2017/18 YTD: 433, a 5% decrease from the previous financial year Number of plane passengers: 0 2017/18 YTD: 86		↔		
3	33		Connect St Helena (Barry)	Sustainability % of energy generation from renewables	9.13% (2012/13) 26% (2016/17)	30%	85%	100%	April = 23% May = 19.33% <b>June</b> = 24.81%		1		Despite a week with significant electricity in performance is favourable in terms of elect good response from the renewable energy
3	34		Connect St Helena (Barry)	Reliability Unplanned electricity interruptions per annum	146 (2012/13) 134 (2013/14)	100	95	90	April = 8 May = 7 June = 12 YTD (April to June 2017) = 27		+		good response from the renewable energy being collated at present. The outcome fro us towards achieving the future renewable
3	35		SURE	Communications % of households with internet connections	56.3% (2013/14) 59.5% (2015/16)	TBD	TBD	TBD			+	Annually	
3	36	Altogether Wealthier	Air Access (Janet/Clare)	Regularly scheduled flights to St Helena	Airport open and operational but in 2016/17 catered only to charter and medevac flights	Air services procurement process completed by end May 2017 Practical planning for commencement of scheduled air services completed by March 2018 latest	Ongoing implementation of terms of Air Services Agreement	Ongoing implementation of terms of Air Services Agreement			+		SA Airlinked selected as the preferred bidd Helena. Negotiations are ongoing. Commencement of air services will follow o granted and the necessary practical arrang understand the issues of turbulence and wi

entary on Progress/events
orking with Adult Services thly basis 'E
wledged and actioned.
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rsonnel that the land identified on the as a parking area. Review of I with the main service provider during
n April and June 2017. 4 were dealt
interruptions the year to date sctricity reliability. There has been a gy tender with responses to questions from the tender process should move le energy targets.
dder to provide air services to St v once the regulatory permissions are ngements are in place. Work to windshear is still ongoing.



## SHG CORPORATE STRATEGIC RISK REPORT QUARTERLY - PERIOD 3 (June 2017)

COR	PORATE	RISK REGISTER - STF	RATEGIC	PRE-Mitigation (Inherent")Risk			nt")Risk	POST-Mitigation ("Residual") Risk			Target Risk					
ID	Risk Category	Risk Description(Including Impact)	Owner (individual/group)	Probability	Impact	Financial liability	RAG Status	Current Mitigation	Current Probability	Current Impact	RAG Status	Proposed Mitigation	Actionee	Probability	Impact	RAG Status
1		Delay in air access post 2017	SHG (Janet)	L	VH	Greater than £5m		Negotiations with preferred bidder ongoing, data collection and modelling now mature. Number of successful flights have taken place.	L	VH		Successfully complete negotiations with preferred bidder. Data and modelling ongoing. Number of successful flights have taken place since official opening.	Airport board - link to access office	L	VH	
2	Fin/Rep/H	Risk of negative public perception following the completion of the air service procurement	SHG (Janet/ Kerisha)	Н	Н	Between £1m to £5m		Communications plan developed and milestones identified through the process	М	Н		Clear comms strategy to manage expectations . Ensuring that all stakeholders are on message and that there is transparency from the outset.	Dax	L	н	
3		Risk of litigation linked to historical failings and abuse	SHG (Dax)	Н	VH	Greater than £5m		Risk is identified and flagged with funders. Service improvements are in place and managed operationally.	н	Н		Improvements made in core services to be retained to avoid historical failings. Expert advice to be sought and funding is requird for what will be significant amounts.	Dax	М	н	
4	Fin/Hum	Threat of rock fall increased due to climate change	SHG (Derek H)	L	VH	Greater than £5m		Rockfall Protection Contract and drawings and Tender documents compiled by W.A. FairHurst, in line with the' St Helena Rockfall Mitigation and Management Strategy, March 2017' . Invitation to tender issued to prequalifying tenderers in late June 2017.	L	VH		Rock guards in place to monitor, rock fall protection to be procured, funding is required and SHG capability to respond to rock fall incidents.	Derek H	М	н	
5	Fin/Rep/H	Failure to reach short term growth prediction through lack of air access	SHG DfID FCO (Dax/ ESH)	Н	L	Between £100,000 to £1m		Move towards regular air access by end of 2017 and RMS on-line until Feb 2018.	Н	L		Linked to air access procurement and also the investment strategy for the island. RMS also scheduled to 2018 to increase bookings following a lull in 2017.	Dax ESH	L	L	



l	Risk H	listory	/
Current (Qtr1)	Previous	Qtr - 2	Qtr - 4

6	-	Failure to deliver long term economic growth	SHG (Dax/ ESH)	L	VH	Greater than £5m	Air access procurement in train. Procurement commenced regarding renewables and cable/groundstations moving forward well.	L	VH	Linked to developing a tourist industry and air access. Securing a sub marine cable and groundstations as well as a move to 100% renewable energy.	SHG	L	VH	
7	-	Failure to deliver the Capital Programme	SHG (Dax)	М	νн	Greater than £5m	Resources have been increased and governance of the programme now in place. Funding beyond September 2017 remains a significant risk.	М	VH	Project Governance established. Key skill sets being recruited. New delivery arm to be deployed. Funding is required to deliver the infrastructure that is required now and for the future.	Dax	М	н	
8	Fin/Rep/H um	Ruperts redevelopment does not deliver functionality required to capitalise on new wharf/shipping service.	SHG (Dax)	L	VH	Greater than £5m	Project team in place, designs progressing to sign off. The funding for theis programme beyond Spetmeber is a significant risk.	L	VH	Agreement for final designs, funding is required as well as Political and community support.	Dax	L	VH	
9	Fin/Rep/H um	Failure of Change Management Programme - impact on SHG and Public	Roy	н	νн	Greater than £5m	Pay and grading review completed. Employee reps engaged, Contiuous Improvement Consultant appointed. Change Champions Appointed. Future Leaders programme launched.	М	н	Pay and grading review. Employee reps engaged, specialist appointed to lead the agenda	Roy	М	м	
10	Hum/Rep	Labour/Skill Shortage	Roy Directors	VH	νн	Greater than £5m	Target returning Saints and also increase skills base locally with support of international workforce.	Н	VH	SHG training plans, carers guidance and succession planning in place. Community college and improved conditons.	Roy Directors	н	М	
11	Fin/Rep/H um	A National Major Incident, airport, disease, localised emergencies/situations	Steve R Roy Paul Mc	L	VH	Greater than £5m	Resilience forum in place, planning complete for emergecies, skilled and trained workforce on the ground	L	VH	Resilience forum in place staffed by key professionals. Disaster management planning and testing in place.	Police	L	VH	
12	um	Not securing a high speed internet connectivity	Roy Paul Mc Dax	М	VH	Greater than £5m	Letter of intent signed. Specialist support engaged EDF funding - currently progressing throught the programming phase likely to be approved towards the end of 2017. Funding mechanism being establish to use only EDF resources.	Μ	н	SHG has signed a letter of interest and is in advance discussions with potential providers including groundstations. Clear socio- economic need for the cable and funding from EDF/DfID will be required to deliver.	Roy Paul Mc Dax	L	νн	

13	Fin/Hum	Morbidity and mortality due to obesity and lifestyle	Akeem Ali	Н	Н	Between £1m to £5m	Health promotion has commenced, taxation and spend on education and work to change peoples behaviours has started.	н	Μ	Intensive sustained focus on health promotion and appointing specialist staff and involving all agencies. Focus on increased agriculture locally.	Akeem Ali	М	Н	
14	Fin/Rep/H um	Lack of health and safety on the island leading to severe injury, death and service disruption	Roy	Н	VH	Greater than £5m	New infrastructure directorate to be tasked with delivery working with all stakeholders.	Н	Н	Review current positon and develop systems. Legislation for St Helena covering all aspects of H&S. Will sit centrally and move from health.	ENRD	Н	Н	
15	-	Lack of services for ageing population	Akeem Ali Matt	VH	Н	Between £1m to £5m	Key staff in place, homecare policy in place and adaptations are being undertaken. Cape Villa plans are signed off.	Н	Н	Specialist staffing in place, homecare policy in place, funding for additonal staff, adaptations and capital bids to extend Cape Villa and develop a dementia unit.	Akeem Ali Matt	М	Н	
16	Fin/Rep	Failure to protect and maintain key infrastructure such as IT	Roy Gilly	Н	νн	Greater than £5m	The Internal Audit which was completed in May 2017 recommended three fundamental actions: 1)ITSManager be included in the SHG Risk Management Process & to report qtrly on key IT risks; 2 )An IT risk register be developed by Sept 2017. 3) A detailed action plan be produced by December 2017 to intoduce a formal IT risk management process. Going forward, reports will focus on the implementation of the last two recommendations.	Н	Н	Invest in ongoing maintenance and improvements as part of a long term replacement and upgrading plan.	Roy Gilly	L/M	Н	
17		Failure to underpin basic education	Shirley Niall	Η	νн	Greater than £5m	Upskilling taking place in hospitality and construction. Improved SATS results, education plans and a proposed Community College. Access to UK qualification online and placements at UK universities. Training Needs Assessment data being used to plan Community College offerings.	М	VH	Investment in teaching staff, materials, connectivity and opportunities to access qualifications and exposure.	Shirley Niall	М	Н	


18	Fin/Rep/H um	Terrorism	Steve R	L	VH	Greater than £5m	Effective immigration legislation and policy to manage those wishing to enter St Helena. Introduction of electonic intelligence system (OTRCIS) with improving connectivity to the UK and other Overseas Territories. This system will be linked to the Immigration controls at the sea and airport. Arrangements in place for firearms training for the Police Service in order that high risk incidents can be managed effectively.	L	VH	Enhancements to the quality of intelligence within the OTRCIS system. Air access may increase the risk Resilience forum in place to respond to major emergencies. Immigration access to intelligence improving Electronic Visa system coming on line in the next three months - Update, Electronic system now in place however technical issues are being experienced. Firearms capability to be developed by the end of 2017 Firearms course now booked - due to start training end of October.	Steve R	Μ	VH	
19	-	Failure to provide adequate water security	Roy	Н	νн	Greater than £5m	Initial works commenced to alieviate the current situation with a longer term water strategy to be implemented.	Н	Н	Water strategy to be developed and implemented. Investment in key infrastructure, reduce waste and consumption.	Roy	М	н	





St Helena Governmer

### **CONSOLIDATED FUND REPORT**

EVDENDITUDE

## PERIOD 3 (JUNE 2017)

Covernment	REVENUE				EXPENDITURE				SURPLUS/(DEFICIT)		
Government	Y	EAR TO DAT	E	FULL YEAR	YEAR TO DATE			FULL YEAR	Y	EAR TO DAT	E
Contraction of the second seco	Actual	Budget	Variance	Original Budget	Actual	Budget	Variance	Original Budget	Actual	Budget	Variance
CORPORATE SUPPORT, POLICY & PLANNING	51,057	49,483	1,574	237,000	333,214	335,588	2,374	1,389,000	(282,157)	(286,105)	3,948
HUMAN RESOURCES SERVICES	0	0	0	0	82,202	98,254	16,052	643,000	(82,202)	(98,254)	16,052
TECHNICAL CO-OPERATION	0	0	0	0	2,043,203	2,061,607	18,404	8,577,000	(2,043,203)	(2,061,607)	18,404
POLICE	69,347	77,278	(7,931)	316,000	327,991	310,977	(17,014)	1,378,000	(258,644)	(233,699)	(24,945)
CORPORATE FINANCE	2,293,376	2,081,096	212,280	10,968,000	265,838	265,076	(762)	1,123,000	2,027,538	1,816,020	211,518
PAYMENTS ON BEHALF OF THE CROWN	7,179,229	7,187,499	(8,270)	24,873,000	602,073	630,749	28,676	4,543,000	6,577,156	6,556,750	20,406
ECONOMIC DEVELOPMENT	0	0	0	0	300,000	300,000	0	1,200,000	(300,000)	(300,000)	0
PENSIONS & BENEFITS	0	0	0	0	928,475	950,000	21,525	3,874,000	(928,475)	(950,000)	21,525
SHIPPING	0	0	0	4,157,000	1,310,008	963,053	(346,955)	4,157,000	(1,310,008)	(963,053)	(346,955)
EDUCATION	63,408	62,701	707	255,000	653,836	645,889	(7,947)	3,291,000	(590,428)	(583,188)	(7,240)
HEALTH	172,785	168,745	4,040	675,000	1,118,500	1,229,047	110,547	6,141,000	(945,715)	(1,060,302)	114,587
ENVIRONMENT & NATURAL RESOURCES	143,044	133,593	9,451	555,000	670,735	655,790	(14,945)	3,338,000	(527,691)	(522,197)	(5,494)
SAFEGUARDING	22,872	18,999	3,873	76,000	721,528	601,198	(120,330)	2,458,000	(698,656)	(582,199)	(116,457)
Total Recurrent	9,995,118	9,779,394	215,724	42,112,000	9,357,603	9,047,228	(310,375)	42,112,000	637,515	732,166	(94,651)
Capital											
POLICE	0	0	0	0	3,050	0	(3,050)	0	(3,050)	0	(3,050)
Total Capital	0	0	0	0	3,050	0	(3,050)	0	(3,050)	0	(3,050)
-											
Movement on Consolidated Fund	9,995,118	9,779,394	215,724	42,112,000	9,360,653	9,047,228	(313,425)	42,112,000	634,465	732,166	(97,701)
					·						

DEVENUE

# 3

## ANALYSIS OF REVENUE REPORT PERIOD 3 (JUNE 2017)

St Helena	REVENUE						
(and the local	``	YEAR TO DATE		FULL YEAR			
Government	Actual	Budget	Variance	Original Budget			
Taxes - PAYE	917,280	954,000	(36,720)	3,652,000			
Taxes - Self Employed	12,849	12,800	49	406,000			
Corporation Tax	56,202	52,000	4,202	600,000			
Goods & Services Tax	135,393	129,000	6,393	466,000			
Taxes - Withholding Tax	16,567	0	16,567	45,000			
Customs - Other	476,240	713,241	(237,001)	2,793,000			
Customs - Alcohol	432,531	228,000	204,531	923,000			
Customs - Tobacco	278,524	168,000	110,524	653,000			
Customs - Petrol	0	0	0	332,000			
Customs - Diesel	(248,606)	(250,000)	1,394	660,000			
Customs - Liquor Duty	4,218	3,750	468	15,000			
Customs - Excise Duty	42,739	52,000	(9,261)	275,000			
Taxes	2,123,937	2,062,791	61,146	10,820,000			
Stamp Duty	11,081	10,530	551	42,000			
Dog License	958	1,659	(701)	7,000			
Firearm License	3,106	1,725	1,381	7,000			
Liquor License	870	690	180	10,000			
Road Traffic License	44,619	39,240	5,379	157,000			
Gaming Machines License Other Licenses & Duty	0 481	0 651	(170)	3,000 5,000			
Duty & Licenses Received	<b>61,115</b>	<b>54,495</b>	6,620	<b>231,000</b>			
-							
Court Fees & Fines Light Dues	1,908 2,713	1,788 2,499	120 214	30,000 10,000			
Cranage	384	2,499	135	1,000			
Dental Fees	4,488	3,441	1,047	14,000			
Fees of Office	7,752	4,998	2,754	20,000			
Medical & Hospital	41,046	39,000	2,046	156,000			
Trade Marks	1,777	1,220	557	9,000			
Post Office Charges	138	120	18	6,000			
Meat Inspection Fees	1,272	4,248	(2,976)	17,000			
Vet Services	8,195	5,400	2,795	22,000			
Birth, Marriage & Death Fees	1,182	693	489	4,000			
Land Registration Fees	12,156	2,784	9,372	11,000			
Spraying Fees	558	550	8	2,000			
Immigration Fees	5,113	20,905	(15,792)	110,000			
Nationalisation Fees	202	0	202	0			
Fish & Food Testing	2,048	8,250	(6,202)	33,000			
Planning Fees	4,395	6,999	(2,604)	28,000			
GIS Fees Company Registration Fees	1,672 536	4,249 324	<mark>(2,577)</mark> 212	17,000 3,000			
Other Fees	233	300	(67)	5,000			
Fines & Fees Received	97,768	108,017	(10,249)	498,000			
Agricultural Gardens	6,683	2,500	4,183	8,000			
Leased House Plots	7,636	4,135	3,501	17,000			
Home to Duty Transport	120	750	(630)	0			
Commercial Property Rents	9,188	13,119	(3,931)	52,000			
Miscellaneous Receipts	60,308	25,250	35,058	105,000			
Agricultural Buildings	4,094	1,750	2,344	3,000			
Government Rents	88,029	47,504	40,525	185,000			
Stamp Sales( Postal)	2,940	3,100	(160)	34,000			
Stamp Sales( Philatelic)	2,678	3,145	(467)	26,000			

	ANALYSIS OF REVENUE REPORT PERIOD 3 (JUNE 2017)							
St Helena	REVENUE							
Car The NC	٢	FULL YEAR						
Government	Actual	Budget	Variance	Original Budget				
Sale of Firewood	839	2,664	(1,825)	11,000				
Sale of Timber Logs	0	550	(550)	2,000				
Other Earnings Received	12	400	(388)	1,000				
Earnings Government Departments	6,469	9,859	(3,390)	74,000				
Other Income Received	5,500	0	5,500	1,000				
Plantation House Tours	350	200	150	1,000				
Income Received	5,850	200	5,650	2,000				
Commission	86	0	86	0				
Interest	4,628	12,498	(7,870)	50,000				
Currency Fund Surplus	0	0	0	250,000				
Dividends	0	0	0	30,000				
Argos	0	0	0	25,000				
Grant-in-Aid	7,175,001	7,175,001	0	28,700,000				
Treasury Receipts	7,179,715	7,187,499	(7,784)	29,055,000				
Recharges - Customs	142,568	0	142,568	7,000				
Recharges - Other	289,667	309,029	(19,362)	1,240,000				
Recharges Received	432,235	309,029	123,206	1,247,000				
TOTAL REVENUE	9,995,118	9,779,394	215,724	42,112,000				



## BALANCE SHEET PERIOD 3 (JUNE 2017)

30 June 2017

	£
Buildings	44,739,769
Infrastructure	127,157,695
Plant, Machinery & Equipment	45,529,290
IT Networks & Equipment	354,825
Intangible Assets	14,540
Investment Assets	5,024,589
Ship	4,812,706
Assets Under Construction	35,283,382
NET FIXED ASSETS	262,916,796
NET FIXED ASSETS	202,910,790
OTHER ASSETS	
Investment In Subsidiaries	28,207,186
Housing Loans	224,435
TOTAL OTHER ASSETS	28,431,621
	20,401,021
CURRENT ASSETS	
Cash	894,280
Bank Accounts	3,855,626
Short-term Investments	1,371,259
Prepayments	15,878,861
Debtors	415,475
Accrued Income	87,031
Stock	1,023,833
Advance Accounts	60,646
TOTAL CURRENT ASSETS	23,587,011
CURRENT LIABILITIES Creditors	202 545
Accruals	202,545
Income received in advance	1,969,485
Income Tax received in advance	3,421,276
Defined Contribution Pension Liability	530,469 103,112
<b>y</b>	318,140
Other funds owing to third parties Suspense Accounts	4,674
Provisions	340,000
	<u> </u>
LONG TERM LIABILITIES	
Defined Benefit Pension Liability	68,775,938
Staff Benefits	1,126,407
TOTAL LONG TERM LIABILITIES	69,902,345
NET ASSETS	238,143,382
RESERVES Reserves and Funds	050 011 500
Unposted Profit	253,841,539 (15,698,157)
	(15,080,157)

#### TOTAL RESERVES

238,143,382