

Introduction



On18th of April 2016 a new chapter in the history of St Helena became a reality when the first commercial aeroplane landed at St Helena International Airport. After much work to secure air access, the Island will soon be opened to the world. We have at times planned in the short-term, however now we need to plan for the future. We will be able to show the world our natural resources, the Island's beauty and the unique community we have here on St Helena.

Since the MOU we have seen wage growth with the average wage increasing by around 20%. Also benefit spending increase by around 500k since 2013 and unemployment figures are currently 2 people. We have seen significant spend on capital projects – this includes the refurbishment of the hospital, the wharf, new residential accommodation for vulnerable people (Ebony View and the extension at Cape Villa), development of the solar farm, an increase in private sector growth, established a Human Rights Commission, a Mental Health Team, a Safeguarding Directorate and more support to NGOs. In addition we have seen positive social, economic and environmental improvements which have been underpinned by policy, legislation and increased funding.

A clear message was delivered by the public that we cannot go back and we need to build on the progress to date.

This is a time of opportunities and these can be achieved by having a joined up vision for the Island.

The overall objective of this plan is to continue to make St Helena a wonderful place to live, work, raise children, visit and to do business.

By working with the community to develop a 10 year plan we are able to capture what is important to St Helenians under five main headings and National Goals:

Altogether Safer

Altogether Healthier

Altogether Better for Children and Young People

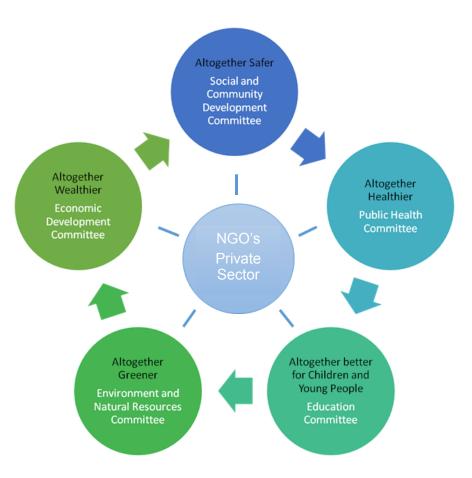
Altogether Greener

Altogether Wealthier

By working with the community we have been able to find out what matters to the Island and where we must focus our efforts moving forward.

This 10 year plan sets out clearly what we would like to achieve and how we are going to do it.

National Goals and lead Committees



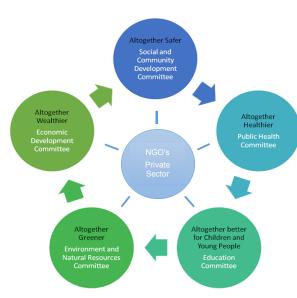
Why a 10 Year Plan?



The plan will improve joined up thinking, focus, and crucially reflect the view of the community. The benefits of having a 10 year plan are as follows:

- Allow us to plan in advance and use our resources well
- Agree what is important to us and act on those issues
- Have a long term vision of where we want to be in the future and what that looks like
- Make sure we are not only concentrating on economic development but supporting all vulnerable people on the Island
- Have our National Goals at the centre of all we set out to do.

In February and March 2016 we ask the community to contribute to this plan through open discussions that covered the five National Goals.



St Helenians of all ages, from across the Island, took part in these community meetings to let us know what is important to them. Their issues and thoughts are the basis of this plan and will be what we are measured on.

To make sure we complete what was suggested we will use the SHG strategic planning process.

This will be done through Directorates' three year Strategic and Operational Plans that must link and contribute to the National Goals and the outcomes the community has highlighted.

Events were held in the following locations

Longwood Community Centre

Jamestown Community Centre

Levelwood Community Centre

Blue Hill Community Centre

Sandy Bay Community Centre

Kingshurst Community Centre

Half Tree Hollow Community

SHAPE

CCC

Chamber of Commerce

Customer Service Centre

Ebony View/Barnview

Family Centre

New Horizons

SAMS

Saint FM

Prince Andrew School

National Trust

All three Primary Schools

What are we aiming for? National Goals

When considering the five National Goals it was important to cover all aspects of life on the Island. Each of the National Goals sits with relevant Committees and Directorates and they are charged with implementing this document over the next ten years.

The National Goals are defined as follows:

Altogether Safer

Altogether Safer covers all aspects of safety on the Island from Policing, Safeguarding, Health Services to issues such as regulations, pollution, food security, and harm caused by actions such as smoking, substance abuse and road traffic accidents. It links into the overall security and well-being of the Island.

Altogether Healthier

Altogether Healthier is concerned with all aspects of the health of Islanders and visitors. It focuses on the quality and length of life, the community's fitness and all aspects of mental health. With an aged and aging population we also need to plan and be prepared to provide care services for the Island's elderly residents who have contributed so heavily to the Island's development.

Altogether Better for Children and Young People

Altogether Better for Children and Young People is about investing in our Children and Young People. This includes ensuring that

Altogether Safer
Social and Community
Development
Committee

Altogether
Wealthier
Economic
Development
Committee

NGO's
Private
Sector

Altogether
Greener
Environment and
Natural Resources
Committee

Altogether better
for Children and
Young People
Education
Committee

we have appropriate education provision for all, that we are protecting all children and young people and that we are enabling them to have fun and enjoy their childhood while preparing them for adult life. St Helena is a special place for children and young people and it is our intention that it remains so.

Altogether Greener

Altogether Greener not only focuses on the preservation of our land wildlife, marine and built heritage, but also how we can advance in terms of renewable power and

utilising technology to deliver better green social economic outcomes.

Altogether Wealthier

Altogether Wealthier is about being both financially wealthier and wealthier in terms of skills and knowledge. This includes all sectors and increasing wages on the Island through sustainable, ethical economic development that sees St Helenians taking the lead in business, Government and Non-Government Organisations.



10 Year Plan Format



It is our intention to make this document accessible to all and it is set out as an agreement between the community and SHG with key partners.

Having collected the views of the community we want to reflect those views throughout the document and also to undertake what we intend to do to meet the needs of the Island.

We anticipate that as with the Sustainable Development Plan we will need to update the 10 year plan every three years as development takes place. However, the headings will remain the same as they reflect all aspects of life on the Island.

It is intended that this document provides a road map for long-term planning, policy, budgets and legislation. It is the collective responsibility of SHG to deliver on the commitments made in this document and all strategic and operational planning must be aligned to this document.

The commitments made in this plan will need to be delivered by SHG with support from key partners.

Everything that SHG undertakes must be linked to this plan and the National Goals.

To ensure that we continue to have a dialogue with the community this plan will be reviewed in three years: In addition to this, an annual progress report will be produced and will be a public document, this will be supported by easy to read strategic plans that will be available to the public as well as regular consultation meetings.

Altogether Safer
Social and
Community
Development
Committee

Altogether
Wealthier
Economic
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Committee

NGO's
Private
Sector

Altogether better
for Children and
Young People
Education
Committee

Committee

This is an incredibly important time for the Island and this road map will help us focus our resources and efforts on delivering what the community have told us is important to them.

It is an ambitious plan but one that will bring a Safer, Healthier, Better for Children and Young People, Greener, and Wealthier St Helena.

Priorities and Delivery



We recognise that not everything in the ten year plan will be delivered immediately and that we must prioritise our actions and resources. This will mean that difficult

decisions will need to be taken based on evidence and social, economic and environmental assessments.

It may be that some actions which will have limited impact will be addressed later on in the duration of the plan to focus on some of the key priorities that have been raised.

A number of key themes have emerged and will be prioritised, they include;

- Supporting adults with additional needs which includes elderly people, disabled people and people who need other support such as mental health
- Better and cheaper internet which covers all of the National Goals and potentially would have a bigger impact on GDP than air access
- ♦ Increased renewable energy which again impacts on all aspects of life on the island including economic development
- Preventative and proactive models in both health and education
- Increasing our workforce to grow our economy, tax base and ability to provide core services
- Sustainable and ethical economic development
- Maintain the improvements made to core services such as safeguarding and roads
- Protecting vulnerable people
- Upskilling St Helenians to take more leadership roles, especially within SHG
- Maintain access to the Island for our people and goods



These actions are deemed as priority

There are wider issues that do not necessarily fit into the five National Goals, for example education crosses all of the themes and is central to delivering the plan. Likewise the issue of constitutional reform is an issue that will underpin the entire plan and will continuously be evaluated and evolve. The plan aims to make the island more self-sufficient and less reliant on aid, this relies on a number of factors which include managing human capital and delivering on the National Goals.

To enable the delivery of the plan to be transparent and accountable the following system will be adopted to demonstrate when the actions will be delivered.

- These actions will be ongoing and will run throughout the duration of the plan
- These action

These actions will be completed within five years of the plan

These actions will be delivered in the first year of the plan



These actions will be completed within ten years if not sooner

These actions will be will delivered in three years and reflected in the Strategic and Operational Plans



These actions are anticipated to be delivered between two timelines specified by their colour

Altogether Safer



What You Said	What We Will Do	Action
Safer places and spaces for pedestrians and children (designated walkways, safety rails along the Run).	Improve the safety on the Island for pedestrians.	
Improvement to street lighting for populated areas.	Invest in street lighting whilst protecting 'Dark Skies'.	
Improved management and handling disposal of asbestos and other hazardous materials.	Continue to manage our hazardous waste cell and look to reduce all hazardous materials on the Island.	
Access to legal services.	We are committed to fully supporting the legal system on the Island and the rights everyone has in terms of access to legal representation.	
Addressing culture of drinking and driving.	Continue to have robust community policing on the Island to tackle all crimes.	
Keep St Helena free of Class A drugs.	Continue to protect our border from any items/people that could harm the Island.	
Reduce raw sewage going into the sea/septic tanks – how well do they work?	Invest in new sewage systems to stop waste entering the sea.	
Make our heritage safer, old buildings and structures not falling down.	Manage and invest in our heritage buildings.	
Improved rock fall protection.	Invest to reduce the risk of rock fall.	
Make facilities available for young people to keep them occupied.	Continue to invest in youth services and also create improved play facilities.	
Get rid of the cars on Longwood Green and cut the grass more often.	Tackle head on areas that are blighted by anti-social behaviour.	
Fewer cars at the school gates. Deal with the safety issues for children at the school gates.	Continue to ensure that all children arrive and leave school safely.	

What You Said	What We Will Do	Action
The Extension of the convention of the Elimination of All forms of Discrimination against Women (CEDAW) to St Helena.		
The Extension of the Convention on the rights of persons with disabilities.	Continue to commit to equality and Human Rights on the Island.	
Protection from discrimination and infringement of human rights in the Private Sector.		
Same Sex partnerships. St Helena is falling behind the rest of the world when it comes to the recognition of same sex partnership.		
Responsible use of public facilities i.e. toilets encouraged through schemes to pay for facilities.	Commit to improving our public amenities and make sure they are clean.	
Improved vehicle safety - tightening MOT control. Build regulations - to improve standards towards international best practice. Decreasing and managing environment re pollution.	Look to see how we can improve regulations to fit the needs of the Island.	
Safeguarding children, adults, victims of domestic abuse, people with disabilities etc	Continue to be fully committed to Safeguarding all vulnerable groups including those in residential care. We will continue to manage any risk to the Island through the Island's resilience forum. We will look to rehabilitate and educate those who have committed crimes.	
Improved road management, including signage at danger sites	Improve road conditions, consider more reflective markers and traffic calming measures	
More disabled friendly environment.	We are committed to making the Island more accessible for disabled people and also to person centred planning that empowers individuals.	
Consider Park & Ride for Jamestown - Traffic light system - Wear seatbelts.	Look at how we can manage traffic on the Island including improvements to public transport and schemes such as Park & Ride.	
Health Education – tackling existing communicable diseases such as HIV, Hepatitis.	Continue in the fight against communicable diseases.	
More accountability for criminal acts previously undetected or unreported.	Continue to make those who have broken the law accountable no matter how historic the case may be.	
Kids off streets by 10.30pm every night	Continue to work with families and the community to make sure our children	
People should stop drinking in the children's play area.	are safe.	
A need to ensure shipping in the future, particularly for vital imports	Work to negotiate vital shipping contracts and promote a viable service	

Altogether Safer

Altogether Healthier



What You Said	What We Will Do	Action
The facilities on Island needs to be maintained, eg hospital, clinics, ambulance, equipment.	Continue to develop health care facilities on the Island and prioritise funding for equipment and related supplies to an international standard.	
Consistent and long term recruitment processes, ideally local, training and education for staff and public, social support, health awareness.	Recruit and train staff both from the Island and from overseas to provide a health service that meets the needs of the community.	
Improved lifestyle choices, exercise, diet, fresh food, local produce, greater awareness of alcohol drugs and tobacco.	Continue to educate the public around healthier lifestyles and, where required, provide support, and look to policy tools at our disposal such as the Taxation Policy.	
Valuing our Environment - water and air quality, damp in houses and allergens.	Monitor and act upon poor air, water, soil and housing quality.	
Reduce proportion under 40s diagnosed with diabetes etc.	Over the duration of this plan focus resources on reducing the number of diabetics on the Island.	O
Increase production and consumption of fresh fruit and vegetables, fresh milk.	Continue to support the production of local fresh fruit and vegetables and support initiatives that will increase affordable healthy food products.	
More water storage.	Invest in water storage on the Island.	
An optician on the Island, Visit of an Eye Specialist plus ENT Specialist once per year.	Continue to have health specialists visit the Island which will become easier through air access and different models of delivering health.	
Educating and storytelling about good things - healthy lifestyles, Wellbeing and service developed-stress.	We are committed to a preventative health model that starts at birth, through childhood and into adulthood.	
Elderly should be looked after, adapting to an ageing population.	Build health and social care provision for our aged and aging population with a focus on sheltered accommodation and independent living.	
Working mothers should be allowed to get a checkup without penalty, ie. Employers should not dock pay.	Commit to further employment rights.	
Medication should be free for chronic conditions. Regular health visitors required, children, young people and elderly.	We are committed to Community Health Nursing as well as providing school nurses.	
Set up a call Centre, like NHS direct, for access to medical advice.	Conduct a feasibility study.	

What You Said	What We Will Do	Action
Healthier Lifestyles - Start in Schools, Better school curriculum on Healthy Eating.	Employ a school nurse and a dietician. We will continue to promote healthy eating in schools and provide fruit to all schools on a regular basis.	
Why are diet drinks more expensive than drinks with high sugar content?	Continue with the sugar tax and work with retailers to make sure savings on diet drinks are passed onto customers, while investing a proportion of the income generated on sport and leisure.	
Being able to see a doctor as & when necessary and not be referred to a nurse first then wait to see the doctor.	Continue to have a full quota of GPs to meet the needs of the public and reduce waiting times and support the triage system.	
Doctors should have longer contracts of employment so that they get to know patients better which will improve the treatment they receive. Once the Airport is operational, specialist doctors should be brought to the Island rather than referring patients to South Africa.	Further develop relations with medical professionals in South Africa and fly professionals to the Island wherever practicable to avoid sending patients off-Island.	
Older people cannot afford utility costs.	We are committed to the Minimum Income Standard that will increase payments when utilities prices rise and also to increase harvesting of green energy.	
There should be more exercise equipment and gyms.	Continue to support NGOs to access funding for gym equipment as well as running healthy events.	

Altogether Greener



What You Said	What We Will Do	Action
Better public transport services meeting needs of community rather than Jamestown.	Improve public transport across the Island and introduce schemes such as Park and Ride	
Incentive scheme for utilities – ie generating own energy, water conservation.	Work with Connect Saint Helena to look at how incentives for generating renewable electricity for the grid can be achieved and where necessary reviewing tariffs to preserve conservation - protect resources	
Investing in increased use of alternative greener energy.	Invest in renewable energy with a view to becoming 100% self sufficient.	
Improve electricity connections across the whole of the Island.	Work with Connect on solutions to connectivity.	
Developing and implementing waste management strategy including recycling.	Implement a waste strategy that incorporates recycling and using waste as a possible energy source.	
Improvement of greener building materials and energy saving building materials.	Support the use of greener building materials on the Island as well as energy saving products.	
More biodegradable wrappers.	Continue to tax non-biodegradable packaging to encourage the use of biodegradable alternatives with a view to phrasing out non-biodegradable through the term of this plan.	
Stop illegal fishing in our waters.	Work with the international community to find a solution to illegal fishing.	
Take care of the Island better Landscape, seascape and heritage should be a driver for economic development.	Clamp down on people who do not respect the Island in terms of litter, dumping and fly tipping.	
Water security improved, help people to be more self-aware and reliant – technologies and infrastructure water reuse, harvesting, recycling etc	Work with Connect to develop a new long term water strategy for the Island.	
Understand Island's hydrology – understand how the water system works on the Island- Water strategy in place replacing current.		
Island-wide scheme to improve insulation on existing buildings including measures to make this affordable.	Support insulating homes through the tax system.	
Assist the farmers to encourage them – import tax on agricultural machinery & vehicles, or seeds, for example.	Continue to assist farmers to import goods with tax incentives.	
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What You Said	What We Will Do	Action
Invasive species management – dedicated and successful task force in place, Islands top five economic and ecological invasives brought under control.	Work with our partners to tackle invasive plants and protect endemic fauna and flora.	
Car tax as an incentive – incentivise greener vehicles, keep them better maintained.	Use the tax system to encourage the use of green vehicles, especially fully electric cars.	
Comprehensive strategic plan in place for whole of Crown Estate and streamlined processes to obtain Crown land identified for disposal.	Have a strategic plan for the Crown Estate to make it easier and more affordable for St Helenians to purchase land and for local business to purchase buildings.	
Get Primary/Secondary schools to plant vegetables & fruit in school time/lessons.	Continue to encourage our schools to plant fruit and vegetables.	
Have a whole Island clean-up – introduce workforces for the clean-ups.	Have at least quarterly Island wide tidy ups, led by ENRD and supported by the community.	
More recycling Centre's.	We are committed to more recycling points on the Island.	
Bio-energy – anaerobic digestion for green waste and gas International best practice for handling and safe disposal of hazardous waste.	Consider all forms of bio-energy that would be effective on the Island. We will strive for excellence in terms of handling and disposing hazardous waste.	
Green Business Award.	Launch a Green Business Award with ESH.	
SHG needs to take the greener agenda more seriously, in particular helping individuals to do more.	We will look at customs duties and incentives to promote green energy for Individuals and help them save money.	

Altogether Greener

Altogether Better for Children and Young People



What You Said	What We Will Do	Action
We need a review of the schooling system – make provision for a growing population	Ensure that we have appropriate educational provision for all children and young people on the Island	
Children should be safe and able to have fun.	Work across all agencies and sectors to ensure that our children are protected and safe at all times.	
Voting for 16 year olds.	We are committed to revisiting the lowering of the voting age.	
Councillors should go to schools to give talks on their work.	Elected Members have undertaken to visit schools on a regular basis to discuss their work and get young people's views to feed into the political process.	
Encourage young people to go into Government jobs - give them the necessary skills.	Encourage children and young people to aim high, achieve, and equip them with the skills, experience and resilience to be the next leaders of the Island.	
Education should provide more vocational training.	Have a community college, which will deliver vocational training in key trades.	
Better outdoor play spaces for children.	Invest in better spaces and play equipment for children and young people.	
We need to get children into education, from primary school to university.	Encourage and support all learners who want to take a Degree, either overseas or through distance learning.	
More job opportunities for school leavers – too many employers want people with experience.	Through economic development we are committed to improving job opportunities across the Island.	
More activities for children to become involved in after school – not just New Horizons	Continue to support NGOs to provide activities for Children and Young People.	
Safe play areas Island wide - More child care facilities - Development of crèches Island wide – not just in one or two main locations.	Work with providers to ensure that crèche facilities are safe and offer business support to new or expanding facilities.	

What You Said	What We Will Do	Action
More opportunities to participate in sporting events overseas.	With air access more sporting opportunities for young people will become available as well as on-going participation in off-Island sporting events.	
Teach young people about Island crafts so that skills are not lost	Continue to fund organisations that provide art and crafts opportunities for children and young people.	
We need a park that is for children not for adults who drink - More safer play areas which are well-maintained.	Not tolerate adults drinking in children's play areas through community policing.	
We should have full paid maternity leave for three months from work so we can stay off with our babies.	Consider the implications and practicality of both maternity and paternity leave across the Island.	
We need more supplies for children so that the shops don't run out of important things like milk powder etc.	Cost a child benefit scheme and also encourage retailers to ensure vital products are available.	
Want young people to be proud of their home and retaining young people (improved access)	We are committed to working with schools and NGOs to have a constant dialogue with children and young people about their needs and their	
Improvement in standard of education.	Improve educational standards across all schools and aim high for our children and young people with view to at least matching UK standards of attainment.	
Better prospects for employment and professional development – encourage higher aspirations.	We are committed to enabling more young people to access higher education and also allowing them exposure/mentoring opportunities to help their development	
Young kids – soft play area.	Actively encourage the development of a private sector led soft play area.	

Altogether Better for Children and Young People

Altogether Wealthier



What You Said	What We Will Do	Action
Attitudes – collaborative thinking.	We are committed to working with all sectors on the Island for the betterment of the community.	
Better connectivity- improved telecommunications, faster, cheaper internet	We are committed to improving connectivity on the Island which will have a great number of benefits across all sectors.	
Better balance of locally and internationally recruited staff.	We are committed to reducing the number of internationally recruited staff and will develop training St Heleniansfor key posts. However, this must not be to the detriment of key services.	
Affordable and appropriate housing to improve living standards - taking families out of extreme poverty.	We are committed to raising the minimum wage to ensure the quality and social protection across and building social housing.	
Amenity and development of recreation and access to leisure amenity for locals and also tourists.	We are committed to developing amenities and recreation facilities such as the Jamestown Wharf, and the island's campsites.	
Tiered costs – cheaper for locals to access recreation.	Introduce a St Helenian card that will enable cheaper access to local amenities.	
Need to have monopoly and competition legislation.	Consider the need for competition and monopoly legislation in the context of St Helena.	
Review Customs Tariffs to suit the needs of the Island driven by tourism and green agenda.	Annually review the entire tax base to meet the needs of a growing economy.	
Freedom of Information legislation.	Review the need for freedom of information legislation and Data Protection.	
Sustainable Agricultural and Fisheries.	Continue to support agriculture and fishing on the Island.	
Better management and allocation of Crown land.	We are committed to a Crown Estates strategy to make obtaining Crown land easier.	
Have more money for scholarships and education.	We are committed to funding scholarships and education.	
More jobs - more Government support for those without jobs.	Monitor the need for additional labour, but we are committed to encouraging St Helenians to return to the Island.	
Reduce overheads in Fisheries (invest in the Plant) so that fishermen break even and pay fishermen more.	We are committed to continuing to increase the skills base on the Island to develop our economy further including sector specific support.	
There is a strong feeling that the lack of pensions for people who have worked on Ascension and returned to St Helena is extremely unfair and needs rectifying.	A blank paper exercise is soon to be undertaken, establishing a new social protection system which will put fairness (and affordability) at the heart of the system.	
Deep-water Port	Feasibility study to be completed and business case	15

What You Said	What We Will Do	Action
Refine eco-tourism according to its true meaning – money stays in local economy, local environment and culture protected St Helena the place where people come for REAL eco-tourism.	Seek sustainable and ethical investment on the Island to ensure that St Helenians have quality opportunities on the back of eco-tourism with money being kept on the Island where possible.	
Socially progressive taxation – spreading wealth for benefit of wider community With wealth comes inflation and greedmanaging process Business opportunities, not just about tourism, opportunities in other fields.	We are committed to a tax system that enables the Island to protect vulnerable groups and deliver key public services.	
Ensure money remains on the Island– develop economy based o local production, more support for local and new business start ups, incentives, training and support running business Tourism over reliance is risky.	Continue to support local business, start-ups with training, support and where appropriate access to finance.	
Greater Government commitment to fishing and agriculture, wider than currently.	Our economy will be a mixed model that does incorporate tourism but also has a number of other facets such as fishing and agriculture.	
Link to Quality of Life – not just in monetary terms. Happiness index?	Undertake a happiness survey.	
Safeguard heritage and natural resources as base for tourism.	Work with partners to preserve the heritage and the environment of the Island.	
Cost of living -enabling people to be in a position to be more self-reliant – water energy food etc	Continue to monitor the cost of living on the Island and we are committed to the Minimum Income Standard & driving wage growth.	
Tourism tax, green tax to direct the benefits of tourism into management of the natural and historic.	As part of our annual tax discussions we will consider a green and tourism tax/ service charge.	
Alternative funding sources to drive development and finance the 10 year plan.	Continue to work with partners to seek ethical investment and funding opportunities.	
Wider cost implications of new regulations should be considered. And they must be enforced consistently.	Undertake to complete social, economic and environment assessments on all policy decisions.	
Better engagement with the private sector, particularly on procurement issues.	We are committed to working closely with the private sector on a wide range of issues.	
Fit and able people on benefits should work for their money.	We are committed to reviewing our benefits system once economic conditions allow.	
More Saints in senior positions, particularly SHG	Better Succession planning, jobs for locals	
We need to consider changing to sterling	Review the current currency situation on a regular basis and act in the best economic interest of the Island	
Banking services to enable future Island growth	We will work with the Bank of St Helena to ensure it meets the Islands needs.	
Maritime Museum	Feasibility study to be completed and business case	

Altogether Wealthier



10 YEAR PLAN

Photography
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