

FIXED COSTS (£)	Per hour	Per day	Per year	Per sector or rotation	Per passenger	% of company total cost	If %, total company cost
Aircraft depreciation and interest							
Aircraft lease costs							
Total pilot costs							
Total flight engineer costs							
Total cabin crew costs							
Maintenance costs							
Maintenance reserves							
Spares cost contribution							
Insurances							
Hull							
Passenger							
Third party liability							
Other							

To include salaries, social costs, training, uniforms

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OVERHEAD COSTS (£)	Per hour	Per day	Per year	Per sector or rotation	Per passenger	% of company total cost	If %, total company cost
Operating company management							
Staff dedicated to operation costs							
Headquarter, other costs							
Lounges							
Joint venture partner costs							
Revenue management software							
CRS/GDS fees							
Aircraft costs - CofA, CofR							
Other 1							
Other 2							
Other 3							

If %, state which elements are included

COMPANY CONTRIBUTION	Annual figure	Percentage	If %, state which elements are included
Operating margin			