

**ONE-OFF COSTS**

Please supply figures for each element of one-off costs associated with the proposed service

For each element, indicate the total in Column B and whether these will be amortised, by the bidder, over the contract period (Column C) or expected to be accounted for as incurred (Column D)

Additional elements should be identified in the 'Other' rows below

<b>COST ELEMENT</b>	<b>Total (£)</b>	<b>Amortised (£)</b>	<b>As incurred (£)</b>
Project Management Fees			
Third party contract agreements			
AOC costs			
ETOPS approval costs			
Operating Licence Fees			
ATOL bond (if required)			
Legal fees			
Executive team salaries			
Insurances			
Aircraft lease deposits			
Initial pilot training			
Cabin crew training			
Route proving			
Other training			
Recruitment process			
Travel			
Aircraft configuration/paint			
Pre-start maintenance			
Maintenance setup costs			
Manuals and documentation			
Communications			
Marketing and Distribution set up costs			
Implementation Flight			
Other 1			
Other 2			
Other 3			
Other 4			
Other 5			
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>