



St Helena Government

QUARTERLY PERFORMANCE REPORT

QUARTER 2 (APRIL - SEPTEMBER) FINANCIAL YEAR ENDING 31 MARCH 2021

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1.0 Summary of Financial Performance of SHG

For the period ended 30 September 2020

Basis of preparation

The management accounts have been prepared on an accruals basis except for the Budget Report which has been prepared on the modified cash basis and reconciled to the General Reserve (See 6.0). These set of accounts also include a Statement of Financial Position and Summary of Reserve balances. The opening Reserve balances have been extracted from the unaudited Financial Statements for the year ended 31 March 2020. These accounts do not include adjustments that are effected at the year end-for the elimination of internally generated recharges, changes in actuarial valuation on the Defined Pension Liability, changes in long term provisions and movements in equity held in subsidiaries.

Current stage of the budget monitoring process

As a control mechanism budgets are monitored by Directorates and Corporate Finance throughout the year for potential overspends of expenditure and under collections in revenues. Performance against revenue and expenditure budgets are scrutinised on a monthly basis.

In order to continuously monitor the overall position of SHG, Directorates are required to reforecast their expenditure needs and revenue on a monthly basis, commencing from July. Any predicted (overspend) / underspend of expenditure or revenue identified during the process is managed by the Directorate by making cost savings elsewhere if possible.

Changes in Net Assets/ Reserves

The movement on the Consolidated Fund for the period to 30 September 2020 is a surplus of £6,107k, made up as follows:

Consolidated Fund Reserve	£'000	Note
General Reserve	668	8 & 6
Capital Reserve	5,439	8
	<u>6,107</u>	

The movement on Special Funds for the period to 30 September 2020 is a surplus of £2,344k, made up as follows:

Special Fund Reserve	£'000	Note
Project Funds Received	11,113	9
Project Funds Applied	(4,729)	9
Funds applied to Capital Funding	(4,771)	9
Transfers between Reserves	731	9
	<u>2,344</u>	

Summary of Performance

	Actual £'000	Year to Date Approved Budget £'000	Variance £'000	%	Forecast £'000	Approved Budget £'000
Total Income	23,563	23,267	296	1%	48,309	48,326
Total Expenditure	22,733	22,888	155	(1%)	49,652	49,076
Recurrent Expenditure	22,065	22,453	388	(2%)	47,869	48,054
Capital Expenditure	668	435	(233)	54%	1,783	1,022
Total Budget Surplus/(Deficit)	830	379	451	119%	(1,343)	(750)

Revenue

Overall income for quarter 2 was £23.6m, reflecting an over collection of £296k which represents 1% of the budget.

The favourable variance is attributable to more revenue collected by the Environment, Natural Resources & Planning (ENRP), Infrastructure & Transport (I&T) and Corporate Finance Directorates. ENRP received a significant licence fee ahead of schedule and a substantial planning application fee was received which was not anticipated. I&T had increased revenues mainly due to COVID-19 related works performed by the directorate. Overall, taxes and customs dues collected by Corporate Finance was more than budgeted for the period to date.

Please refer to the Variance Explanation Report for further details.

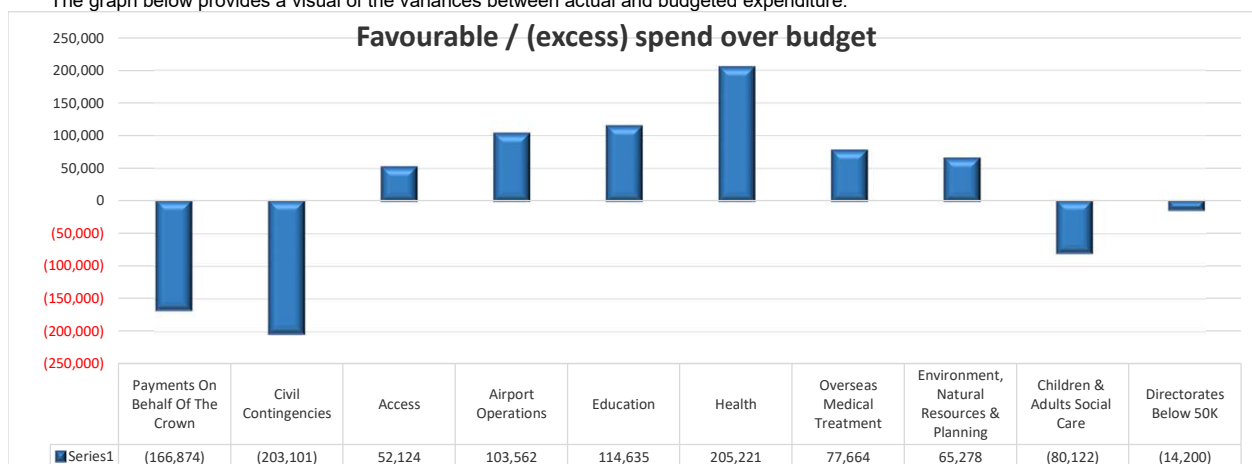
Expenditure

Overall expenditure for quarter 2 was £22.7m, reflecting an underspend of £155k which represents 1% of the budget.

The Health, Education and Airport Operations budgets had the biggest savings. The savings in the Health Directorate are mainly as a result of stock adjustments for medical supplies which have not been released from inventory. The cost of medical supplies purchased is transferred to the inventory account and reflected as an expense as it is used. Under Education, two students dropped out of the scholarship program and there are some course fee charges yet to be received. An underspend is reported for Airport Operations as a consequence of the travel restrictions due to Covid 19.

Refer to the Variance Explanation Report for further details.

The graph below provides a visual of the variances between actual and budgeted expenditure.



2.0 Budget Report - General Reserve

HEAD/ SUBCOMPONENT	YEAR TO DATE				FULL YEAR			
	Actual	Approved Budget	(1) Variance A - AB	A / AB	Forecast	Approved Budget	(2) Variance F-AB	A / AB
	£	£	£	%	£	£	£	%
REVENUE								
Corporate Support, Policy & Planning	95,511	93,750	1,761	102%	190,416	189,000	1,416	101%
Judicial Services	10,485	12,418	(1,933)	84%	35,007	39,000	(3,993)	(10%)
Police	146,654	145,578	1,076	101%	307,995	312,000	(4,005)	(1%)
Corporate Finance	5,364,447	5,083,023	281,424	106%	11,338,984	11,393,000	(54,016)	(0%)
Payments On Behalf Of The Crown	13,472,928	13,440,500	32,428	100%	28,690,804	28,655,000	35,804	0%
Civil Contingencies	2,130,367	2,110,000	20,367	101%	2,948,223	2,500,000	448,223	18%
Airport Operations	1,456,438	1,560,000	(103,562)	93%	3,026,033	3,500,000	(473,967)	(14%)
Education	113,484	107,180	6,304	106%	250,302	244,000	6,302	3%
Health	326,966	309,557	17,409	106%	650,613	632,000	18,613	3%
Environment, Natural Resources & Planning	62,430	44,388	18,042	141%	130,817	111,000	19,817	18%
Infrastructure & Transport	256,571	208,217	48,354	123%	489,019	447,000	42,019	9%
Children & Adults Social Care	126,876	152,747	(25,871)	83%	251,251	304,000	(52,749)	(17%)
Total	23,563,158	23,267,358	295,800	101%	48,309,464	48,326,000	(16,536)	100%
RECURRENT EXPENDITURE								
Corporate Support, Policy & Planning	627,212	655,150	27,938	96%	1,317,140	1,329,000	11,860	99%
Judicial Services	52,698	60,728	8,030	87%	128,691	128,000	(691)	101%
Human Resources Services	152,539	177,507	24,968	86%	505,962	508,000	2,038	100%
Technical Co-operation	3,869,935	3,861,344	(8,591)	100%	8,309,198	8,231,000	(78,198)	101%
Police	845,143	884,195	39,052	96%	1,844,882	1,862,000	17,118	99%
Corporate Finance	761,862	751,555	(10,307)	101%	1,513,372	1,470,000	(43,372)	103%
Payments On Behalf Of The Crown	2,562,116	2,395,242	(166,874)	107%	6,658,971	7,024,000	365,029	95%
Civil Contingencies	1,301,031	1,316,250	15,219	99%	2,127,592	2,050,000	(77,592)	104%
Economic Development	453,833	454,333	500	100%	897,000	897,000	0	100%
Pensions	659,745	654,000	(5,745)	101%	1,316,506	1,290,000	(26,506)	102%
Basic Island Pension	1,313,005	1,307,000	(6,005)	100%	2,670,589	2,649,000	(21,589)	101%
Income Related Benefits	362,310	339,000	(23,310)	107%	961,900	885,000	(76,900)	109%
Access	431,252	483,376	52,124	89%	881,987	1,007,000	125,013	88%
Airport Operations	1,456,438	1,560,000	103,562	93%	3,026,033	3,500,000	473,967	86%
Education	1,542,145	1,656,780	114,635	93%	3,372,279	3,375,000	2,721	100%
Health	1,776,250	1,981,471	205,221	90%	3,965,572	3,878,000	(87,572)	102%
Overseas Medical Treatment	582,336	660,000	77,664	88%	1,493,460	1,500,000	6,540	100%
Medical Evacuation	183,684	149,000	(34,684)	123%	283,684	200,000	(83,684)	142%
Environment, Natural Resources & Planning	740,268	805,546	65,278	92%	1,678,949	1,675,000	(3,949)	100%
Infrastructure & Transport	780,424	769,427	(10,997)	101%	1,582,929	1,548,000	(34,929)	102%
Children & Adults Social Care	1,610,918	1,530,796	(80,122)	105%	3,332,241	3,048,000	(284,241)	109%
Total	22,065,146	22,452,700	387,554	98%	47,868,936	48,054,000	185,064	100%
CAPITAL EXPENDITURE								
Corporate Finance	0	0	0	0%	0	0	0	0%
Payments On Behalf Of The Crown	0	0	0	0%	482,000	482,000	0	100%
Civil Contingencies	593,320	375,000	(218,320)	158%	960,020	450,000	(510,020)	213%
Airport Operations	0	0	0	0%	174,500	0	(174,500)	0%
Education	0	0	0	0%	30,000	30,000	0	100%
Infrastructure & Transport	75,049	60,000	(15,049)	125%	136,960	60,000	(76,960)	228%
Sub-Total	668,369	435,000	(233,369)	154%	1,783,480	1,022,000	(761,480)	175%
SURPLUS/(DEFICIT)								
Total	829,643	379,658	449,985	219%	(1,342,952)	(750,000)	(592,952)	179%

3.0 Analysis of Revenue Report - General Reserve

YEAR TO DATE - P6 SEPTEMBER 2020				
	Actual	Original Budget	Variance to budget Favourable / (adverse)	Variance to budget Favourable / (adverse)
	£	£	£	%
Taxes - PAYE	1,843,424	1,780,000	63,424	3.6%
Taxes - Self Employed	12,592	70,000	(57,408)	(82.0%)
Corporation Tax	36,856	1,000	35,856	3585.6%
Goods & Services Tax	296,173	282,000	14,173	5.0%
Taxes - Withholding Tax	6,702	0	6,702	100.0%
Customs - Other	1,138,131	1,000,000	138,131	13.8%
Customs - Alcohol	747,528	540,000	207,528	38.4%
Customs - Tobacco	509,743	475,000	34,743	7.3%
Customs - Petrol	155,970	190,000	(34,030)	(17.9%)
Customs - Diesel	244,148	230,000	14,148	6.2%
Customs - Liquor Duty	0	9,000	(9,000)	(100.0%)
Customs - Excise Duty	177,190	286,000	(108,810)	(38.0%)
Taxes	5,168,457	4,863,000	305,457	6%
Stamp Duty	16,183	23,000	(6,817)	(29.6%)
Dog License	2,567	2,190	377	17.2%
Firearm License	5,208	4,899	309	6.3%
Liquor License	649	900	(251)	(27.9%)
Road Traffic License	95,483	90,617	4,866	5.4%
Other Licenses & Duty	20,863	2,673	18,190	680.5%
Duty & Licenses Received	140,953	124,279	16,674	13%
Court Fees & Fines	3,731	4,998	(1,267)	(25.4%)
Light Dues	836	5,000	(4,164)	(83.3%)
Cranage	2	1,000	(998)	(99.8%)
Dental Fees	14,652	12,513	2,139	17.1%
Fees of Office	10,555	10,000	555	5.6%
Medical & Hospital	100,732	95,678	5,054	5.3%
Trade Marks	5,260	4,680	580	12.4%
Post Office Charges	157	710	(553)	(77.9%)
Meat Inspection Fees	3,327	3,000	327	10.9%
Vet Services	15,029	11,100	3,929	35.4%
Marriage, Births & Deaths Fees	1,197	1,470	(274)	(18.6%)
Land Registration Fees	3,906	5,000	(1,094)	(21.9%)
Spraying Fees	1,902	750	1,152	153.6%
Immigration Fees	8,408	15,538	(7,130)	(45.9%)
Fish & Food Testing	10,400	8,800	1,600	18.2%
Planning Fees	19,048	5,600	13,448	240.1%
GIS Fees	2,870	6,000	(3,130)	(52.2%)
Company Registration Fees	2,022	1,600	422	26.4%
Other Fees	100,894	102,557	(1,663)	(1.6%)
Fines & Fees Received	304,928	295,994	8,933	3%
Agricultural Gardens	0	7,500	(7,500)	(100.0%)
Leased House Plots	14,317	4,664	9,653	207.0%
Commercial Property Rents	24,406	24,999	(593)	(2.4%)
Miscellaneous Receipts	100,486	108,509	(8,023)	(7.4%)
Agricultural Buildings	2,065	4,599	(2,534)	(55.1%)
Government Rents	141,274	150,271	(8,997)	(6%)
Stamp Sales(Postal)	9,836	9,700	136	1.4%
Stamp Sales(Philatelic)	467	7,000	(6,533)	(93.3%)
Sale of Firewood	6,002	5,168	834	16.1%
Other Earnings Received	10	0	10	100.0%
Earnings Government Departments	16,315	21,868	(5,553)	(25%)
Other Income Received	122,191	70,000	52,191	74.6%
Charter Flight Income	163,320	0	163,320	100.0%
Quarantine Income	22,270	0	22,270	100.0%
Income Received	307,781	70,000	237,781	340%



3.0 Analysis of Revenue Report - General Reserve

YEAR TO DATE - P6 SEPTEMBER 2020				
	Actual	Original Budget	Variance to budget Favourable / (adverse)	Variance to budget Favourable / (adverse)
	£	£	£	%
Commission	1,815	1,010	805	79.7%
Interest	41,423	14,000	27,423	195.9%
DFID Covid-19 Funding	1,911,494	2,110,000	(198,506)	(9.4%)
DFID Airport Operations Funding	1,456,438	1,560,000	(103,562)	(6.6%)
Grant-in-Aid	13,266,754	13,266,500	254	0.0%
Treasury Receipts	16,677,924	16,951,510	(273,586)	(2%)
Proceeds from Sale of Stocks/Stores	3,982	6,000	(2,019)	(33.6%)
Other Income	3,982	6,000	(2,019)	(34%)
Recharges - Customs	138,273	170,000	(31,727)	(18.7%)
Recharges - Other	663,271	614,436	48,835	7.9%
Recharges Received	801,544	784,436	17,108	2%
TOTAL REVENUE	23,563,158	23,267,358	295,800	1%

4.0 GENERAL RESERVE VARIANCE EXPLANATION REPORT PERIOD 6 (SEPTEMBER 2020)

HEAD/ SUBCOMPONENT	REVENUE				
	YEAR TO DATE				
	Actual	Approved Budget	Variance A - AB Favourable / (Adverse)	Variance AB - A Favourable / (Adverse)	
	£	£	£	%	Explanations of variances > 5% and £5,000
Corporate Finance	5,364,447	5,083,023	281,424	6%	The favourable variance is a result of customs revenue from alcoholic beverages that was higher than anticipated for the period.
Airport Operations	1,456,438	1,560,000	(103,562)	(7%)	Airport Operations income is based on expenditure incurred. Due to COVID-19 restrictions, the arrival of external consultants to carry out routine inspections and maintenance was delayed. As a result these could not be claimed, resulting in an under collection of revenue when compared to the budget.
Education	113,484	107,180	6,304	6%	The over collection relates mainly to revenue received for NVQ training that was not anticipated.
Health	326,966	309,557	17,409	6%	The increase in revenue is mainly due to eye examinations service as the optician was on Island longer due to travel restriction. Medical and hospital fees as well as food testing fees were also higher than anticipated due to increase demand.
Environment, Natural Resources and Planning	62,430	44,388	18,042	41%	The over collection is significantly attributable to planning application fees of £15k, that had not been anticipated, with additional vet service fees of £4k being collected. This was offset by a net under collection of A&F gardens fees that had been budgeted to be collected earlier.
Infrastructure and Transport	256,571	208,217	48,354	23%	The increase in revenue is mainly due to COVID-19 related works performed under the Roads Section, £29k, which has been recharged to Civil Contingencies under Corporate Finance. Additional charges by Works Section crossed charged amounting to £8k for housing maintenance. Receipts from the loan of a Tar Sprayer and CAN France salary recharges amounted to £11k.
Children & Adults Social Care	126,876	152,747	(25,871)	(17%)	Client assessments for the change in policy allowing the government to charge fees to CCC residents that are in receipt of private pensions revealed that only 20% of the expected residents are in a financial position to contribute to their boarding and lodging fees.
RECURRENT REVENUE BY EXCEPTION	7,707,212	7,465,112	242,100	3%	

4.0 GENERAL RESERVE VARIANCE EXPLANATION REPORT PERIOD 6 (SEPTEMBER 2020)

HEAD/ SUBCOMPONENT	EXPENDITURE				
	YEAR TO DATE				
	Actual £	Approved Budget £	Variance AB - A Favourable / (Adverse) £	Variance AB - A Favourable / (Adverse) %	Explanations of variances > 5% and £5,000
Judicial Services	52,698	60,728	8,030	13%	Due to the COVID-19 travel restrictions, travel and accommodation arrangements to St Helena for the Chief Justice were not made.
Human Resources Services	152,539	177,507	24,968	14%	The variance is attributable to overseas training, which has slowed down due to COVID-19 as candidates could not travel off Island.
Payments on behalf of the Crown	2,562,116	2,395,242	(166,874)	(7%)	The overspend is mainly due to compensation pay-outs exceeding budget by (£103k), as well as transfers in respect of IT replacement of equipment (£105k) being earlier than anticipated. A net saving from Administration, Public Sector Pensions and other areas reduced the excess expenditure.
Income Related Benefits	362,310	339,000	(23,310)	(7%)	The actual is demand led and is more than the budget due to an increase in the number of claimants.
Access	431,252	483,376	52,124	11%	The difference is mainly on the Shipping contract which is dependant on quantity of goods shipped. During this COVID-19 period this has been dependant on the availability of items procured from off shore suppliers. The underspend is due to procurement assumptions not in line with actual procurement.
Airport Operations	1,456,438	1,560,000	103,562	7%	The underspend is due to COVID-19 restrictions delaying the arrival of external consultants to carry out routine inspections and maintenance notably £80k for the runway calibration as well as general maintenance of equipment which includes the fire trucks.
Education	1,542,145	1,656,780	114,635	7%	The underspend was mainly due to 2 students dropping out of the scholarship program and course fee charges that are yet to be received resulting in a £67k saving. £8k savings relate to property costs which were less due to lower maintenance costs and lower usage of variable costs such as water costs. Supplies not yet procured resulted in £16k savings and grounds man services cost less than planned by £10k. In addition inter-directorate recharges were lower than budgeted by £12k.
Health	1,776,250	1,981,471	205,221	10%	The Health budget is essentially overspent by about £45k due to a TC position that was localised but not reflected in the recurrent budget. The net saving is a result of stock adjustments iro of medical supplies held in inventory. The cost of medical supplies purchased is transferred to the inventory account and reflected as an expense as it is used. At present a total of £600k has been spent. The saving is expected to reverse as the year progresses and inventory is issued.
Overseas Medical Treatment	582,336	660,000	77,664	12%	Due to the COVID 19 pandemic there has so far been fewer overseas medical referrals sent off Island as anticipated resulting in an underspend. The underspend is however expected to be offset in future by higher costs of sending patients to the UK.
Medical Evacuation	183,684	149,000	(34,684)	(23%)	The variance is as a result of more medical evacuations being activated than budgeted for the period. To date 3 flights were budgeted compared to the 4 actual flights that took place.
Environment, Natural Resources and Planning	740,268	805,546	65,278	8%	The underspend has been mainly due to overseas procurement supply delays as a result of reduced activities from the effects of COVID-19, supplies and services were underspent by £30k. Farmer Support grants £7k was underspent due to less claims received for water subsidy than anticipated.
Children & Adults Social Care	1,610,918	1,530,796	(80,122)	(5%)	The overspend is mainly due to employee costs (including overtime) being higher than planned (£36k). Increased laundry service costs (£24k), Home Care Support allowances (£18k) and supplies iro of food provisions and furniture (£26k) also contributed to the overspend. A net saving of £23k was achieved mainly from welfare grants not yet awarded.
RECURRENT EXPENDITURE BY EXCEPTION	11,452,955	11,799,446	346,491	3%	

4.0 GENERAL RESERVE VARIANCE EXPLANATION REPORT PERIOD 6 (SEPTEMBER 2020)

HEAD

Civil Contingencies

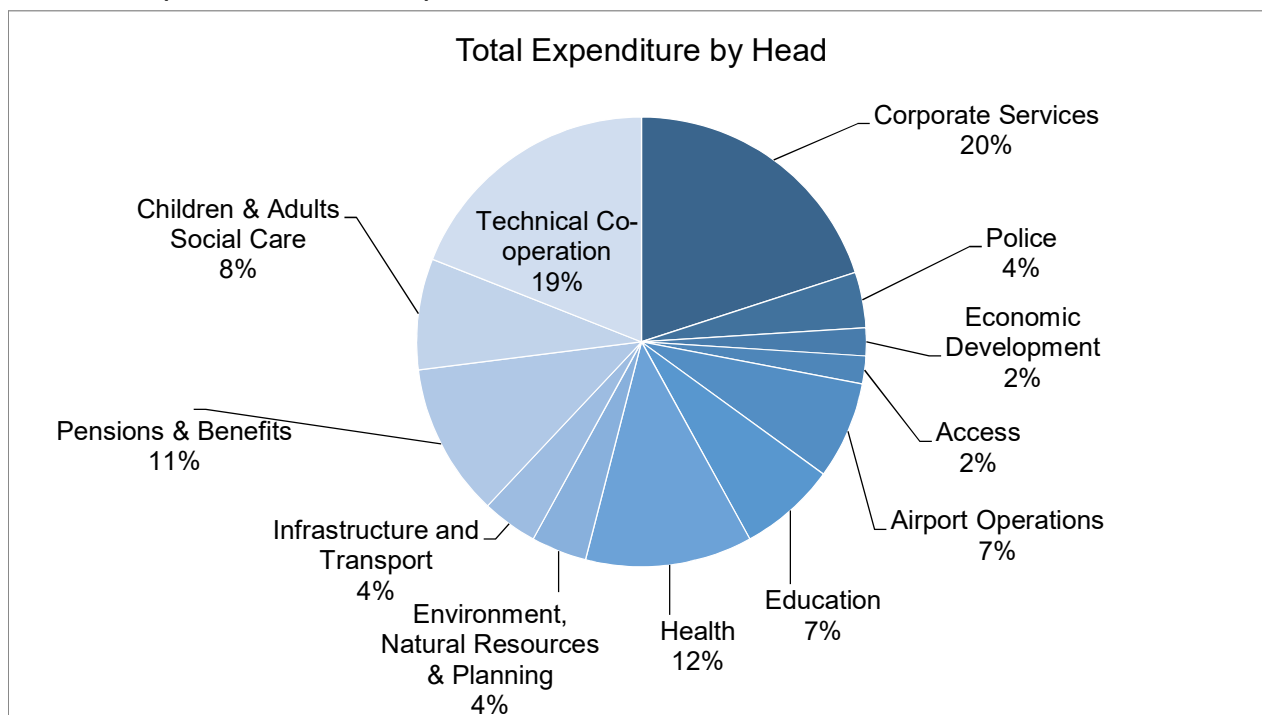
Infrastructure & Transport

CAPITAL EXPENDITURE BY EXCEPTION

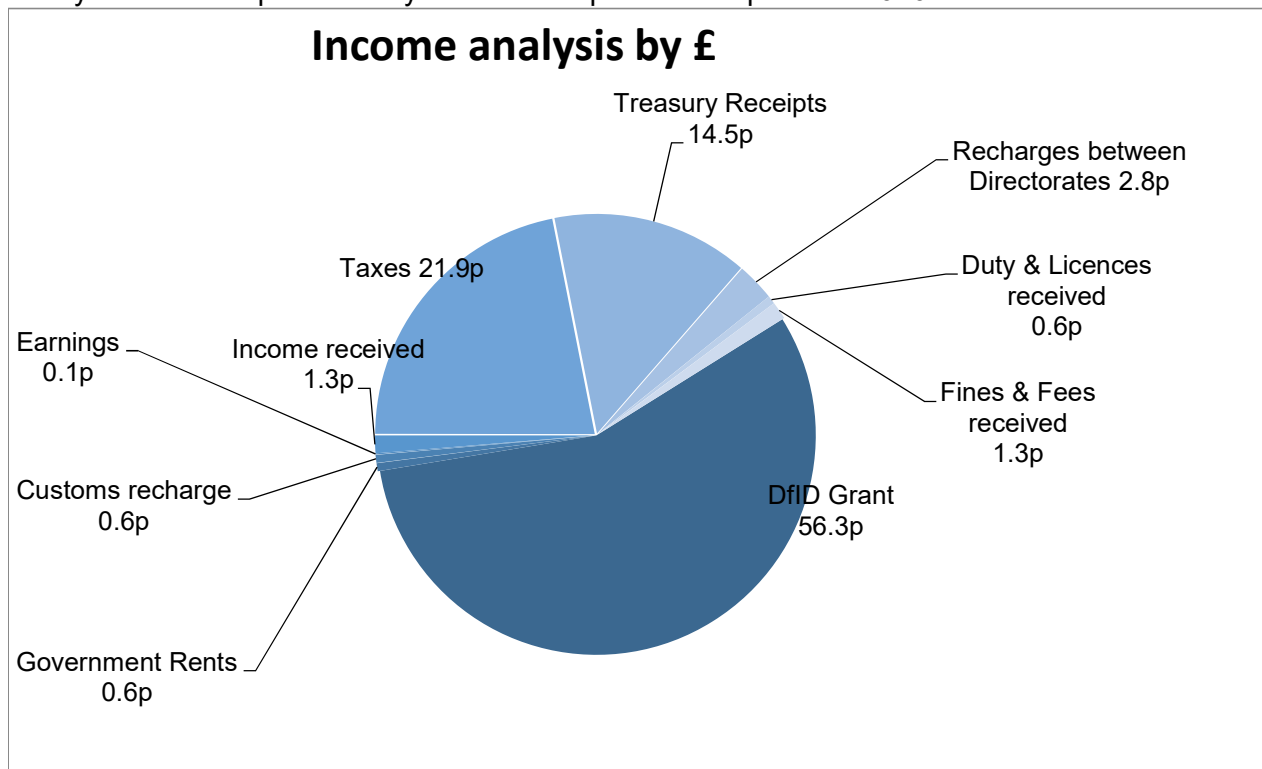
CAPITAL EXPENDITURE				
YEAR TO DATE				
Actual	Approved Budget	Variance AB - A Favourable / (Adverse)	Variance AB - A Favourable / (Adverse)	
£	£	£	%	Explanations of variances > 5% and £5,000
593,320	375,000	(218,320)	(58%)	The expenditure projections for construction works were less than the actual.
75,049	60,000	(15,049)	(25%)	Capital maintenance was required above the budgeted amount to ensure buildings were safe for use.
668,369	435,000	(233,369)	(54%)	

5.0 General Reserve Budget Report visual aids

PERIOD 6 (SEPTEMBER 2020)



Analysis of total expenditure by head for the period to September 2020.



Analysis of income to show where every £ of income is derived for the period to September 2020.

6.0 Summary of Movements on the General Reserve

Period ending
30 September
2020

£

Balance on the General Reserve as at 1 April 2020	6,181,381
Recurrent Surplus	2,157,757
Capital Expenditure	(668,369)
Pensions	(659,745)
Total Surplus From Budget Report General Reserve	829,643
Accounting Adjustments - excluded from Budget Report General Reserve	
Unrealised gains /(losses) on investments	31,391
Non Exchange Transaction iro COVID-19 Expenses	48,565
Movement on Provision for Staff Leave Liability	(242,222)
	(162,266)
Total movement on General Reserve for the period to 30 September 2020	667,377
Balance on the General Reserve as at 30 September 2020	6,848,758



7.0 Statement of Financial Position

	30 September 2020 £'000	Unaudited 31 March 2020 £'000
ASSETS		
Current Assets		
Cash & Cash Equivalents	20,352	5,808
Investments	4,793	15,644
Recoverables from Non-exchange Transactions	6,981	4,680
Receivables	1,301	2,703
Inventories	2,979	2,682
Prepayments	1,745	506
Other Financial Assets	1,036	1,036
Discontinued Operations	1	1
	<u>39,188</u>	<u>33,060</u>
Non-current Assets		
Non-Current Investments	29,150	29,150
Receivables	30	30
Prepayments	10	14
Property, Plant & Equipment	267,372	261,742
Intangible Assets	233	129
	<u>296,795</u>	<u>291,065</u>
Total Assets	<u>335,983</u>	<u>324,125</u>
LIABILITIES		
Current Liabilities		
Payables	11,134	7,731
Provisions	1,332	1,332
	<u>12,466</u>	<u>9,063</u>
Non-current Liabilities		
Payables	9	9
Pension Liabilities	86,066	86,062
Provisions	4,789	4,789
	<u>90,864</u>	<u>90,860</u>
Total Liabilities	<u>103,330</u>	<u>99,923</u>
NET ASSETS	<u>232,653</u>	<u>224,202</u>
FUNDS AND RESERVES		
Consolidated Fund	8.0 215,469	209,362
Special Funds	9.0 17,184	14,840
	<u>232,653</u>	<u>224,202</u>

8.0 Fund Balances - The Consolidated Fund

	Balance at 1 April 2020 Unaudited	Surplus / (Deficit) for the period	Use of Special Funds to finance Capital Expenditure	Use of General Reserve to finance Capital Expenditure	Transfers between reserves	Balance at 30 September 2020
	£'000	£'000	£'000	£'000	£'000	£'000
General Reserve	6,181	2,067	0	(668)	(731)	6,849
Capital Reserve	50,524	0	4,771	668	0	55,963
Revaluation Reserve	20,823	0	0	0	0	20,823
Pension Reserve	(86,062)	0	0	0	0	(86,062)
Investment in Subsidiary Reserve	29,150	0	0	0	0	29,150
Aid Funded Infrastructure Reserve	191,986	0	0	0	0	191,986
Donated Asset Reserve	134	0	0	0	0	134
Litigation Reserve	(3,374)	0	0	0	0	(3,374)
Total	209,362	2,067	4,771	0	(731)	215,469

9.0 Fund Balances - Special Funds

IT Trading Account
 Transport Trading Account
 Audit St Helena Trading Account
 Housing Service Trading Account

 Bulk Fuel Installation Trading Account
 Airport Trading Account
 Internal Audit Trading Account
 DFID Projects
 EDF Projects
 Locally Funded Projects
 UNDP Projects
 Environmental Management Projects Fund
 Foreign & Commonwealth Office Funded Projects
 Government Landlord Housing Capital Fund
 Improvements and New Construction Revolving Fund
 Capital Receipts Fund
 Animal Husbandry Fund
 Total

Balance at 1 April 2020 Unaudited	Funds Received	Funds Applied	Funds Applied To Capital Finance	Transfers Between Reserves	Balance at 30 September 2020
£'000	£'000	£'000	£'000	£'000	£'000
450	590	(422)	(102)	105	621
938	587	(311)	0	0	1,214
124	75	(118)	0	0	81
28	118	(127)	0	0	19
166	83	(609)	0	608	248
470	1,485	(1,594)	0	0	361
2	17	(36)	0	18	1
(486)	2,183	(602)	(1,571)	0	(476)
12,051	5,137	(452)	(3,098)	0	13,638
111	0	0	0	0	111
16	0	(14)	0	0	2
6	36	(64)	0	0	(22)
(1)	767	(360)	0	0	406
460	23	0	0	0	483
90	7	0	0	0	97
384	2	(20)	0	0	366
31	3	0	0	0	34
14,840	11,113	(4,729)	(4,771)	731	17,184