



GOVERNMENT OF ST HELENA

ESTIMATES OF RECURRENT REVENUE, EXPENDITURE AND CAPITAL EXPENDITURE

2019/20-2021/22



GOVERNMENT OF ST HELENA

ESTIMATES OF RECURRENT AND CAPITAL EXPENDITURE AND REVENUE

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GOVERNMENT OF ST HELENA BUDGET 2019/20

FOREWORD BY THE FINANCIAL SECRETARY

The Government of St Helena's recurrent budget for the financial year 2019/20 is one of the most significant and challenging budgets for the Island.

The budget process is, as always, led by Elected Members and they take responsibility for the budget-setting approach and allocation of funding. Elected Members have once again been faced with the difficult choice, of which services to fund, to what level, whilst mitigating against the potential risks to the delivery of core public services and remaining within the overall funding limits. The additional challenge this year has been to maintain and in certain instances increase resources to particular services, against the back drop of limited growth in local revenue during this period of transition from access by sea to that of commercial air services and the current economic slowdown in the island's economy.

This year will see an overall increase in the Government Recurrent Budget largely down to inflation and additional project funding requirements for example the contact centre allocated to the police budget.

Those directorates which have seen an increase in their budget allocation compared with the original budget for the 2018/19 financial year include; Corporate Services – Corporate HR (including TC) Corporate Support Policy & Planning, Corporate Finance, Police, Economic Development funding support to Enterprise St Helena, Pensions & Benefits, Education, Environment, Natural Resources and Planning and Infrastructure and Transport. The continued allocation of budgets to the key priority areas year on year demonstrates the commitment of the Government to invest in and develop front line services for the people of St Helena.

This year's funding envelope is for a one year programme following the latest visit from the Department for International Development (DFID) Financial Aid Mission (FAM). This year however the budget book will also provide an indicative estimate of the budgets for the years 2020/21 and 2021/22. Further work will be needed in agreeing the budgets for the outer years as part of the MTEF process for the next 3 year cycle.

Strategic Planning

The St Helena Island 10 Year Plan 2017-2027 was approved and adopted by Executive Council in March 2017 and articulates the longer term vision for St Helena. Directorate Strategic Plans and budgets have been prepared in line with the 10 Year Plan.

By working with the community to develop the 10 Year Plan we are able to capture what is important to St Helenians under five main headings and National Goals:

- **Altogether Safer**
- **Altogether Healthier**
- **Altogether Better for Children and Young People**
- **Altogether Greener**
- **Altogether Wealthier**

This 10 Year Plan sets out clearly what we would like to achieve and how we are going to do it. The overall objective of this plan is:

“To continue to make St Helena a wonderful place to live, work, raise children, visit and to do business.”

Through the Medium-Term Expenditure Framework (MTEF) we ensure that Government’s resources are directed towards achieving the National Goals for St Helena as outlined in the 10 Year Plan. In particular, through careful prioritisation of the budget by Elected Members, we ensure that as much of our financial resources as possible directly support our national goals.

The St Helena Island 10 Year Plan can be found at <http://www.sainthelena.gov.sh>

Sustainable Economic Development Plan

St Helena’s Sustainable Economic Development Plan 2018-2028 (SEDP) was endorsed in May 2018.

The SEDP considers St Helena’s comparative advantages on a global scale and recommends support for 15 particular export and import substitution sectors which can improve St Helena’s Balance of Payments.

The goals of the SEDP are:

- 1. Increase Exports**
- 2. Substitute Imports**
- 3. Attract Visitors and Increase Tourism**
- 4. Mitigate impacts of inflation on the lowest income groups**
- 5. Improve Land Productivity**
- 6. Sustain and improve our Natural Capital**
- 7. Improve Infrastructure**
- 8. Develop, Maintain and Attract a Skilled Workforce**
- 9. Develop the Digital Economy**
- 10. Reduce Leakage of Income**

There is an associated internal implementation plan and a six monthly progress report is published by the St Helena Government. Furthermore, all decisions made by Executive Council must consider the impact on the SEDP goals. The SEDP and the update report is available at <http://www.sainthelena.gov.sh/publications/>

Basis of the Budget

The MTEF process fully integrates Strategic Planning and Budgeting. This year, the planning and budgeting process built on the work previously done to ensure resources are allocated to the highest priorities.

During the strategic planning and budgeting work that commenced in September 2018 as a result of the delay in agreeing the 2018/19 budget, directorates were asked to take into account the agreed central core initiatives which include:

- Improving efficiency and productivity with regard to the divestment opportunities, Systems/Process Reviews and better use of SHG resources;
- Streamlining and restructuring the Public Sector;
- Improving joined up approach to business delivery between different sectors;
- Increasing revenue where it is deemed appropriate.

The Budget for 2019/20 is cash-based but has been modified to take account of certain principles of accruals accounting, where operating expenditure and capital investment have been clearly separated. This has been the case for the last eight years following the move from cash accounting to accruals accounting.

The budgets for individual Directorates are again shown on an 'Outputs' rather than an 'Inputs' basis. That is, the costs of the various types of services provided by each Directorate are shown rather than line by line resources that are input to the system. This strengthens the accountability of Directors and Accounting Officers for the public funds with which they are entrusted, and the outcomes they have agreed to deliver with the funding allocated. This is the ninth year of the 'Outputs' basis of presentation of the budget and we are able to show comparative figures for last year's budget against this year's.

St Helena: The State of the Nation in 2018

2018-19 saw the tailing off of the airport construction project, and an increase in visitor numbers thanks to the commercial air service.

The first year of the air service exceeded operational and commercial expectations; sales of tickets in the first year were healthy and resulted in a small profit, which was shared between St Helena Government and SA Airlink. There were 3,831 arrivals and 3,818 departures by air in 2018, compared to 2,539 arrivals and 2,451 departures by the RMS in 2017 - more than a 50% increase. More than twice as many non-Saint tourists arrived by air, compared to the RMS in 2017 (992 v's 416) and more than twice as many Saints living overseas arrived for holiday purposes by air, compared to arrivals on the RMS in 2017 (1,064 vs. 495). Continued marketing efforts, including the showcasing of St Helena through travel shows, videos, TV and radio programmes will help to spread the word about this beautiful and friendly island to the rest of the world.

Looking back, DFID Infrastructure spending has been a significant fiscal stimulus to the economy. It produced a buoyant construction industry, increased the working age population and allowed for a multiplier effect across the economy, causing increases in incomes and wealth.

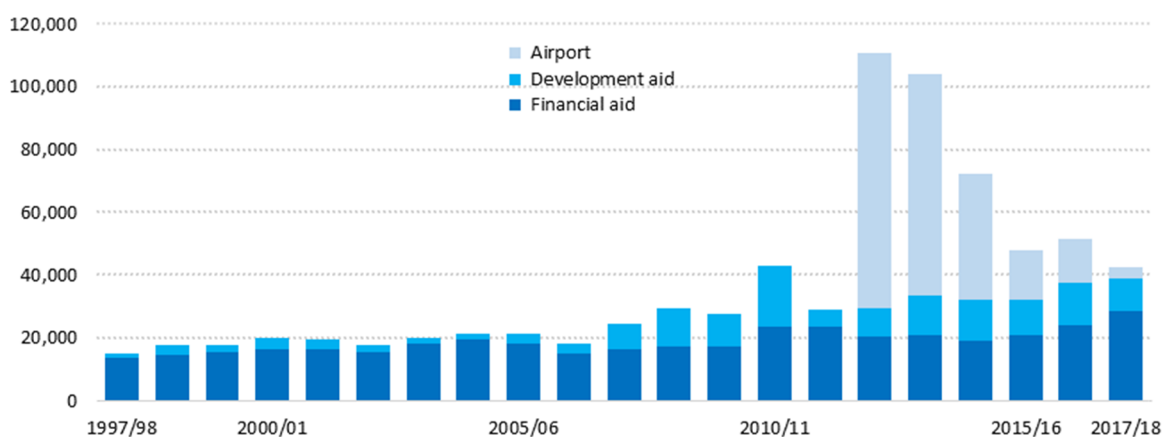


Figure 1 Financial Aid in 2016/17 prices

The airport has provided some opportunities as visiting investors have been able to gain access and be attracted to do business here and in terms of local investment, there have been a number of restaurant and retail shop business start-ups, and new agricultural businesses coming on line. There have been recent inward investors developing projects in renewable energy, coffee and internet domain names. However, many investors are waiting before investing further. The Basil Read business rescue which occurred in 2018 significantly affected attitudes amongst businesses.

Whilst we look back at the strong performance of the economy in 2015/16 during airport construction thanks to fiscal stimulus, this year we faced the other side of the coin in the construction industry. Our Business Survey, conducted in November 2018 shows 44% of the 34 construction businesses suggesting that their demand is decreasing and that they intend to reduce staff, with only 18% saying that their demand is increasing. Over half believe that running costs are increasing.

This has had knock on effects. St Helena's highest income earners and male workers experienced a small average decrease in income. And the number of people and households receiving benefits (Income Related Benefit, IRB, and Unemployment Allowance,

UA) increased over the last year¹. With a squeeze on some of the higher paid incomes, and more entrants to the sector 48% of accommodation and food service businesses say they think demand is decreasing (with only 24% say that demand is increasing).

Other sectors, however, continue to be more positive, with 57% of service businesses saying demand is increasing (compared to 19% who say it is decreasing) and 47% of agriculture, forestry and fishing saying demand is increasing (compared to 7% who say it is decreasing). In each sector there are some opposing views, which show that some more competitive businesses, who trade at lower prices and/or with a higher quality may be expanding their share of the market, leaving some less competitive businesses behind.

Some of our Elected Members have called this a 'transition period' and the description is rather apt. Whilst airport construction, which provided a good fiscal stimulus and population boost to St Helena, has come to an end, we are seeing a start to the number of visitors increasing; and we only have a relatively short time until we are plugged into the fibre optic cable and benefit from the opportunities that it will bring. We continue to become 'cable ready' in the meantime; the list of IT related courses that the Community College provide are commendable, and we are in early talks with satellite ground station providers. However, we don't want a downturn in the transition period to dash hopes of economic growth in St Helena. With needs in St Helena relating to transport and logistics, infrastructure relating to the visitor economy, productivity based programmes and the need to develop St Helena as a 21st Century Island, a capital programme is justified to develop the island and provide a fiscal stimulus to bridge the gap during the transition period.

The annual price inflation rate was 4.1%, measured using the Retail Price Index (RPI)² which was slightly lower than last year's prediction issued in June of 4.4%. Pressure on prices are upwards: the Pound has been weak, largely thought due to the uncertainty around ongoing Brexit negotiations (so prices of South African goods increased temporarily), and freight prices charged by AW Ship Management Ltd on the MV Helena have increased. However, at the beginning of the 2018-19 financial year St Helena Government put in place customs tax reductions for a number of items, particularly for all fruit, vegetables and nuts; to help to alleviate inflation on key dietary items, and there had been some temporary decrease in the price of oil and South African goods for a few months during the year.

¹ In September 2018, 147 households were claiming IRB, a 13% increase compared to previous year (130). In September 2018, 37 were claiming Unemployment Allowance, a four-fold increase compared to the year before (9).

² For the purposes of the budget, the annual inflation rate from Quarter 3 is always used each year.

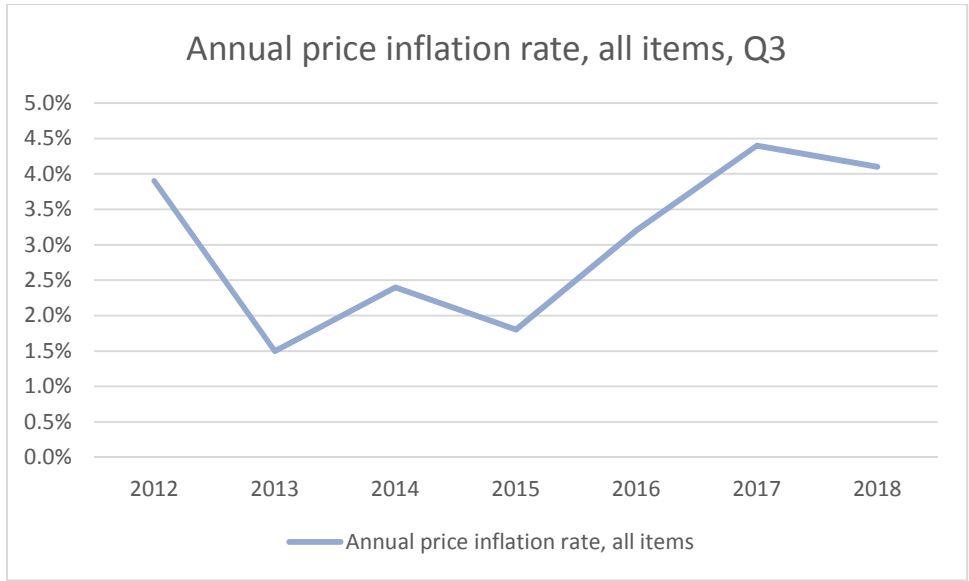


Figure 2: Annual Price Inflation

Inflation is linked to South African and UK Inflation³. As prices in the UK increase as a result of the weak pound, and prices in South Africa increase as a result of political and environmental shocks, St Helena’s prices also increase.

St Helena Government continues to change the Minimum Wage and income related benefits to ensure the lowest paid do not struggle with inflationary pressures. The adult Minimum Wage increased to £3.05 per hour in July and shall increase to £3.13 per hour in April 2019. The Minimum wage for 16 and 17 year olds increased to £2.10 per hour in July and will increase to £2.18 per hour in April 2019.

The poverty level (as measured using the Minimum Income Standard, MIS in February 2019) is £90 a week for an adult (including housing rent) or £4,681 a year.

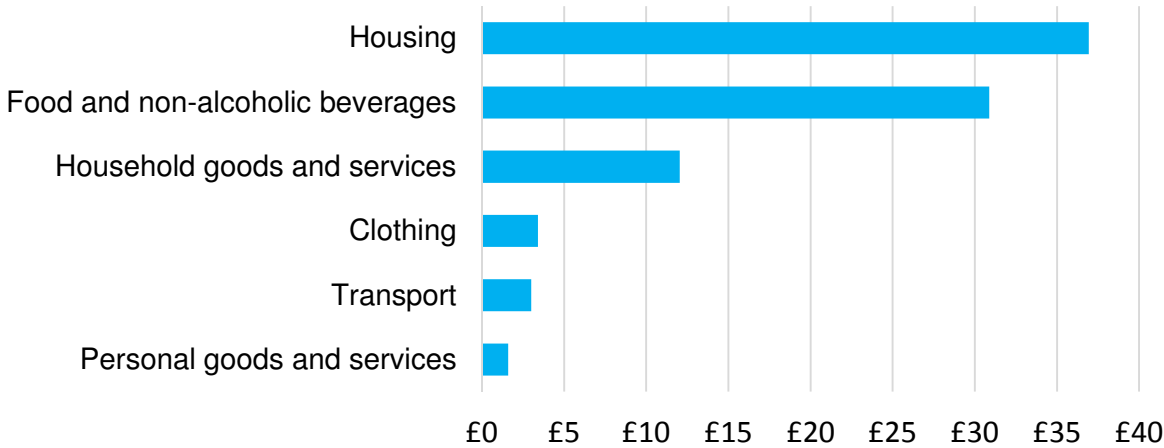


Figure 3 Current MIS basket composition, per week:

The MIS sets the basis both the Income Related Benefit, which is means tested, and the Basic Island Pension, which is based upon criteria pertaining to the number of years worked in St Helena. The number of recipients of the Basic Island Pension increased by more than

³ Regression analysis undertaken demonstrates that St Helena inflation can be estimated as 1/3 x UK inflation + 2/3 x South African inflation.

6% (one result of St Helena's aging population) from 698 in September 2017 to 741 in September 2018.

There are 4,630 people resident in January 2019. More people leaving St Helena to seek overseas opportunity. 753 people left for overseas employment or emigration November 2017-October 2018 compared to 643 the year before and 654 the year before that.

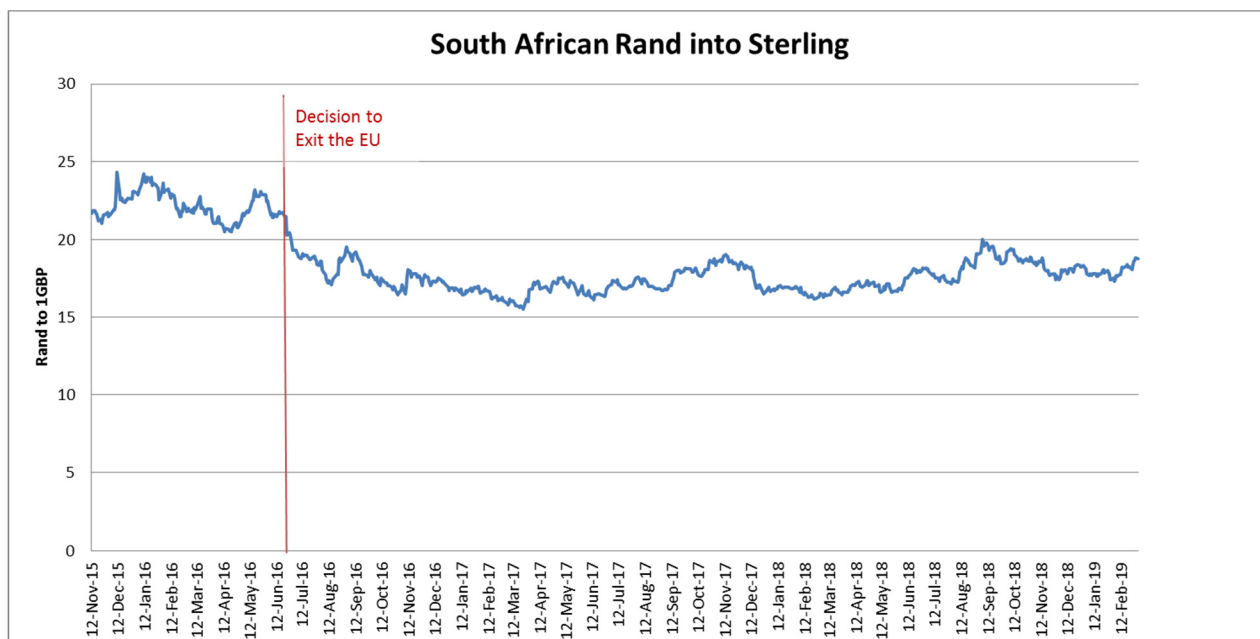
Median income from full-time employment in 2017/18 was £8,500 per year. This was less than 30% of the UK median wage equivalent, which was calculated by the ONS as £29,588 in 2018. The median income was a drop in real terms of 0.7% compared to the previous year (i.e. accounting for inflation). The lowest earners and female workers experienced a small average increase in income, largely as a result of the Minimum Wage being increased. Highest income earners and male workers experienced a small average decrease in income, largely as a result of the construction industry experiencing downturn. Number of full-time employees eligible for income tax (i.e. above the £7,000 threshold) has increased from 943 in 12/13 to 1,597 in 17/18, largely as a result of the Minimum Wage pushing up low incomes. Number of employees earning above the minimum wage has been steady for the last three years, at about 2,000.

The most critical statistic for St Helena's development at present is its trade balance. In 2017/18 some £37.5m was transferred abroad through the Bank of St Helena, which includes paying for imports, and £16.8m was received. In 2017/18 St Helena imported £28.2m of goods, mostly from the UK (27%) and South Africa (65%); £8.9m of these goods, or 32% of the total imported, was for airport-related construction. In the last year before the airport project began, 2011/12, total imports were £13.0m (around £14m in 2017/18 prices).

Exports of goods totalled £0.32m in 2017/18, mostly fish (£0.29m) and coffee. Tourism is also an export, expenditure of holiday visitors (Saint and non-Saint) in 2018 is estimated to be £4-5m. Based on a small sample of visitors departing from the airport, holiday visitors were estimated to have spent around £150 per day (tourists) and £120 per day (overseas St Helenians visiting friends and family).

In 2019-20, the inflation expectation is 4.2%. There are a number of issues which will affect the inflation rate in the 2018-19 year. Predominately, these are:

1. Changes in the exchange rate of the Pound against the Rand and the Dollar; this affects the price of goods and services imported from South Africa and the price of oil respectively. It affects how much purchasing power SHG and St Helenian businesses have. The biggest risk this year is Brexit, and the uncertainty around what kind of deal will be agreed. Prior to Brexit, there was a high of 24 Rand to the Pound, with around 22 Rand to the Pound being fairly average. In the months after the vote, there was a low of 15 Rand to the Pound.



2. Price inflation in South Africa, which rose from an annual rate of 3.4% in March to 4.4% in May. This affects the price of goods and services imported from South Africa. In previous years, drought and the political environment has affected inflation in South Africa.
3. Price inflation in the UK – this affects the price of goods and services imported from the UK. Again Brexit could have a hand in affecting UK prices, which would be passed on to St Helena with an approximately three month lag.

In 2020-21 the inflation expectation is 4.40%, 2021-22 is 4.30% and 2022-23 is 4.20%. The prediction is quantified considering the lagged relationship between prices in St Helena, the UK and South Africa and the inflation expectations of the UK and South Africa.

Revenue forecasts for the next three years have largely been based on inflation expectations, taking in account the stop smoking campaigns. SHG revenues were lower than expectations on Corporation Tax, Self-Employed Tax and SHG PAYE revenues. SHG revenues were lower than expectations on Tobacco and Alcohol, they were higher on petrol and diesel. The service tax take was also higher than expected, thanks to more internet use which could partly be as a result of tourist spending. Overall, although at the time of writing we have not yet completed the financial year, the £10.14m forecast revenues are not significantly lower than the prediction for 2018/19 of £10.82m made in February 2018.

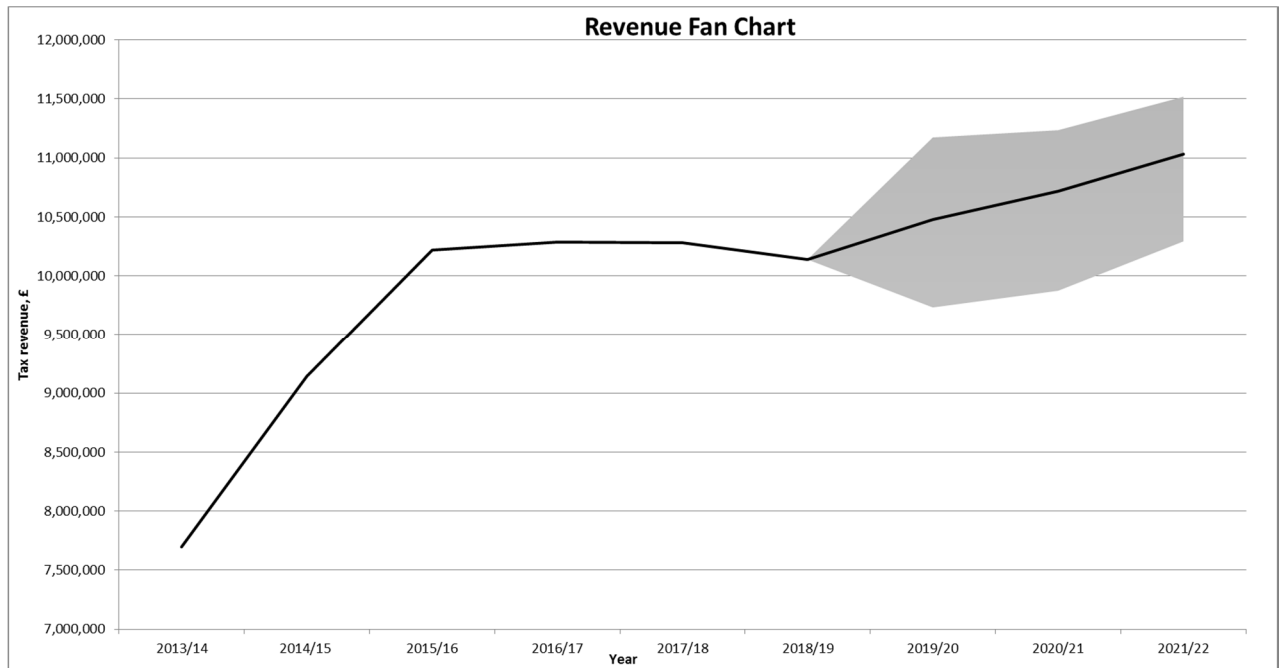


Figure 4: Revenue Fan Chart

The 2019 tax reforms also provide some uncertainty to the revenues this year. In particular, the take up of income tax reductions for exporters and a number of import substitution sectors may lower tax take in the short term, but the revocation of the Investment Tax Credit, and the earning of more wealth for St Helena through exportation which will have multiplier effects and help boost taxes.

This year will be an interesting year for St Helena. The Investment Policy was agreed in 2018 and the Strategy is planned to be agreed in 2019. There is very much a focus on the continued implementation of the Sustainable Economic Development Plan, and being able to attract and enable investment. The Tax Reforms, and the Immigration and Land reforms to come, shall be further enablers on top of the Digital Strategy and Energy Strategy which are gaining speed. It may be a transition period, but like in all economies, when there is a slight downturn, there are opportunities for entrepreneurs to build new ventures, or adapt their businesses to become more competitive and be the first in the race when the economy turns the corner.

Summary of the 2019/20 St Helena Government Recurrent Budget

The table below summarises the total estimated expenditure and key sources of revenue for 2019/20 compared with the 2018/19 estimates:

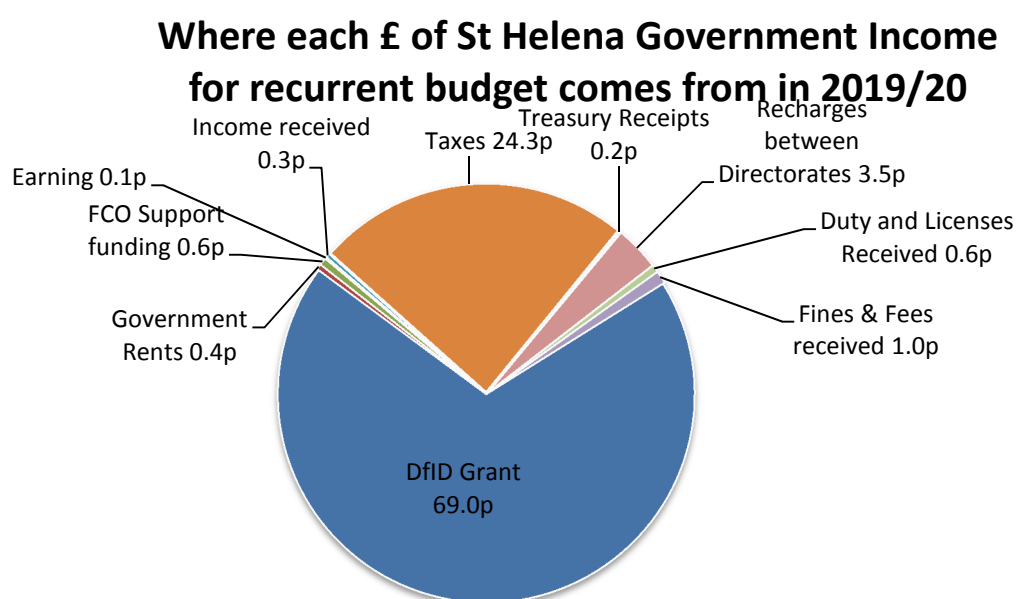
Total Expenditure Budget	2018/19 £M	2019/20 £M	Inc/(Dec) £M
Recurrent Expenditure	40.8	45.8	5.0
Capital Expenditure	0.1	0.3	0.2
Total Expenditure	40.9	46.1	5.2
Domestic Revenue	13.4	14.0	0.6
FCO Funding	0.2	0.3	0.1
Financial Aid	27.1	31.8	4.7
Total Revenue	40.7	46.1	5.4

The table above shows a significant increase in expenditure on the 2018/19 approved budget.

Financial Aid from the United Kingdom Department for International Development (DFID) has increased from the previous financial year by £1.2M representing an increase of 4.4% mainly due to an inflationary rise. In addition included in financial aid is £3.5M which represents the operational cost for the St Helena Airport included in the recurrent budget for the first time.

Domestic revenues that include income tax and customs revenues are projected to be similar to the original budget for 2018/19. Taxes and Customs duties are set to increase slightly on 2018/19 budget. SHG will also receive budget support from the Foreign and Commonwealth Officer (FCO) within the main budget supporting specific areas of security (one of the Governor's special responsibilities). Further details on domestic revenues are given in the following paragraphs.

The chart below shows where each pound of Recurrent Budget income will come from in 2019/20. The most significant income stream is from DFID through financial aid.



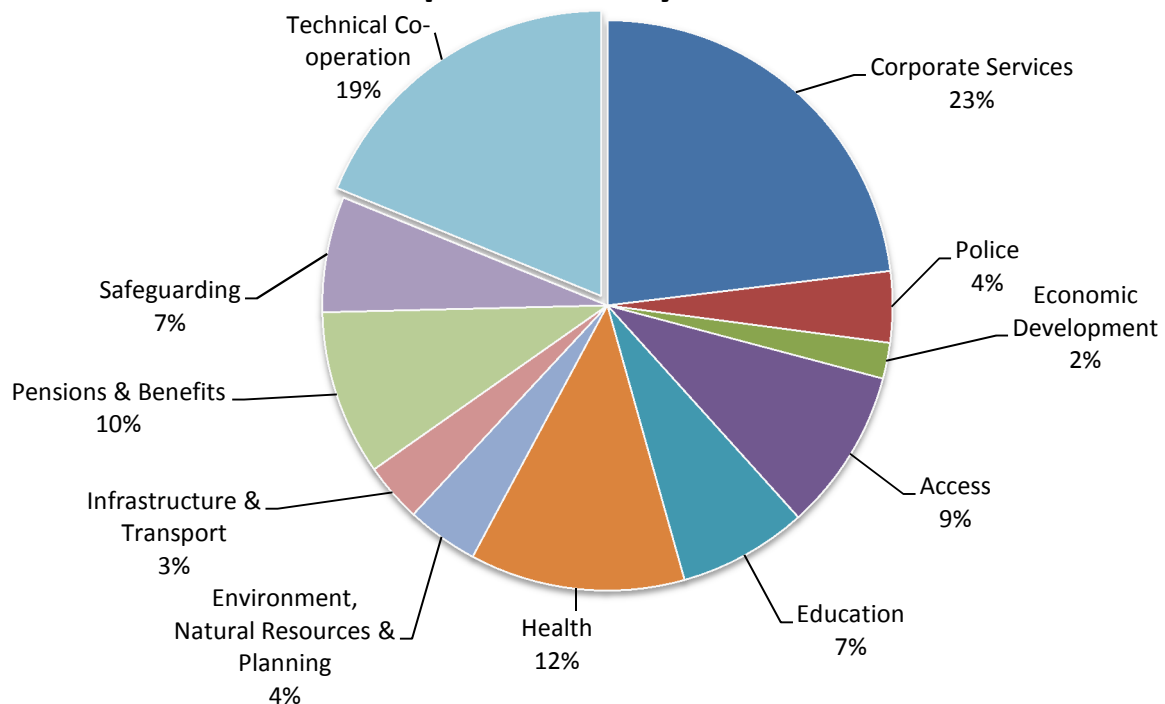
Overall the recurrent and capital expenditure budget has increased by £5.2M or 12.7% over the original expenditure budget for 2018/19. This is a significant increase in expenditure across the Government. This significant change is mainly due to an inflationary rise across all Directorates. The most significant increases are:

- Corporate Services: Corporate Finance – £310k or 3.8%, mainly due to increase in financing for NGO's.
- HR - £297k or 3%
- Police - £288k of 18% - Mainly due to additional expenditure relating to the contact centre and inflationary rises.
- Access: increase of £3,712k mainly due to Airport operations now included within the consolidated fund.

Technical Cooperation (TC) expenditure is included within the overall budget for Corporate Human Resources and is not allocated to the individual budgets of directorates.

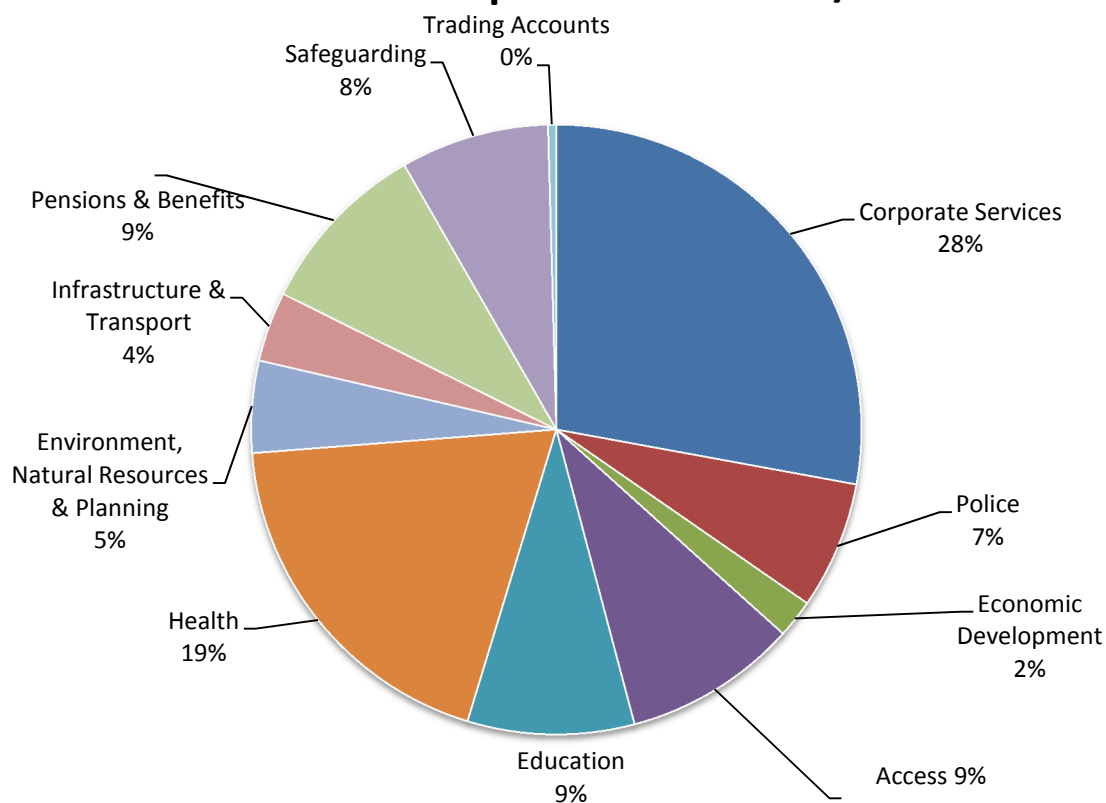
In some cases the TC funding support to directorates is a significant cost and it is important that the TC support for those service areas is taken into account when considering the level of funding for each directorate.

Recurrent Expenditure by Head for 2019/20



The chart below shows the recurrent expenditure by Directorate including the allocation of the TC line posts

Recurrent Expenditure by Head including Technical Co-operation for 2019/20



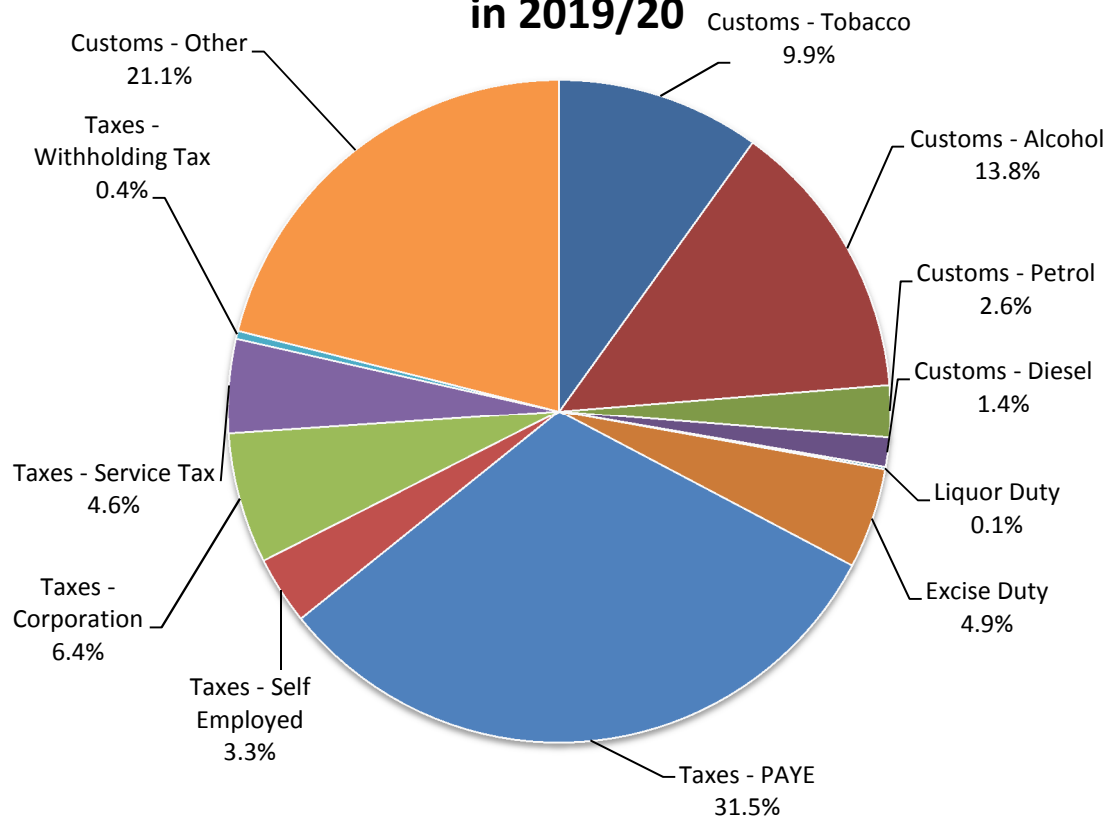
Taxes and Customs Duties

The table below summarises estimated revenues from taxes and duties for 2019/20 in comparison with 2018/19 estimate:

REVENUES	2018/19 £000	2019/20 £000	Increase/ (Decrease) £000
Taxes			
- Income, Services and Withholding Tax	5,012	5,113	101
Duties			
- Customs Duties (including Excise)	5,916	5,953	37
Total Revenues	10,928	11,066	138

The chart below shows the sources and proportion of tax and customs duty revenue for 2019/20:

Taxes and Customs Duty Revenue by Source in 2019/20



Taxes

There have been a number of proposed tax changes for 2019/20 to support the delivery of the SEDP and the 10 year plan and to reduce the trade deficit. A reduction in Self – Employed and Corporation tax charges in relation to exporters and producers of certain goods and services, e.g. fish, honey, coffee, meat, vegetables and craftwork.

The introduction of the Approved Investment scheme will give concessions on import duties to new or existing businesses for any new investments which meet the pre-defined criteria to achieve the Approved Investor Status. This new scheme will replace the current Investment Tax Credit scheme which as outlined over the past few years will now be withdrawn in 2019/20.

A change to the Income Tax Ordinance with the introduction of Gift Aid is proposed, aimed to incentivise charitable giving over £500 per annum.

An Empty Commercial Property Tax to encourage owners to let out their empty commercial property.

An exemption from stamp duty for first time buyers on stamp duty on the first £100,000 of the value of the land or property they purchase. Exempt Stamp Duty on properties up to the value of £10,000, and to introduce a stepped charge for higher value properties and an additional 2.5% Stamp Duty for those purchasing a second home.

In 2019/20 the basic tax rate for employment income and self-employed will remain at 26% for income over £7,000, and a higher rate tax band for income over £25,000 per annum at 31%, and 8% tax on dividends falling into the higher rate tax band. Corporation Tax will remain unchanged at 25% except for proposed reductions noted above to support the specific identified sectors.

The table below shows the projected income tax for the 2019/20 financial year and the budgets for 2017/18 and 2018/19:

INCOME TAX	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000
Taxes - PAYE	3,652	3,452	3,486
Taxes - Self Employed	406	351	367
Taxes - Corporation Tax	600	677	706
Taxes - Service Tax	466	490	511
Taxes - Withholding Tax	45	42	43
Total Taxes	5,169	5,012	5,113

Customs Duties

The table below shows the projected Customs and Excise revenue for the 2019/20 financial year and the budgets for 2017/18 and 2018/19:

CUSTOMS DUTY	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000
Customs - Other	2,793	2,375	2,332
Specific Duty (Alcohol and Tobacco)	1,576	2,504	2,624
Fuel (Petrol)	332	283	283
Fuel (Diesel)	660	199	159
Liquor Duty	15	13	13
Excise Duty	275	543	542
Total Customs and Excise Duties	5,651	5,916	5,953

There have been a number of small policy changes to customs duties in the 2018/19 financial year. These include the expansion of the Sugar Tax, reducing the duty on healthy alternatives and facilitating changes in the customs tariff to support the objectives of the Sustainable Economic Development Plan (SEDP). These are further supported by additional other changes to the customs tariff to aid learning and development through reducing the duty on study materials. The usual indexation of specific duties in line with the past-year's average inflation rate has been factored in.

The new policy changes outlined above specifically encourages investment and activities in key sectors outlined in the Sustainable Economic Development Plan and helps in some way to address the current trade deficit.

Projections for taxes and duties are based on the updated macro-economic modelling. The updated macro-economic model provides the evidenced based, robust estimate of future tax revenues.

Dax Richards
Financial Secretary



**GOVERNMENT OF ST HELENA
SUMMARY OF BUDGETED EXPENDITURE AND REVENUE**

	2018/19 Original Estimate £000's	2018/19 Revised Estimate £000's	2019/20 Original Estimate £000's	2020/21 Forecast Estimate £000's	2021/22 Forecast Estimate £000's
EXPENDITURE					
Recurrent Expenditure					
Corporate Support, Policy & Planning	1,360	1,360	1,537	1,534	1,556
Corporate Human Resources	8,862	8,862	9,159	8,979	9,146
Police	1,590	1,590	1,848	1,873	1,882
Corporate Finance	8,180	8,180	8,490	8,444	8,436
Economic Development	900	900	930	930	930
Access	500	500	4,212	4,073	4,073
Education and Employment	3,343	3,343	3,350	3,409	3,476
Health	5,714	5,714	5,586	6,047	6,044
Environment, Natural Resources & Planning	3,392	3,392	1,867	1,871	1,880
Infrastructure & Transport	0	0	1,530	1,720	1,722
Safeguarding	2,850	2,850	3,003	2,999	3,001
	36,691	36,691	41,512	41,879	42,146
Pensions & Benefits	4,085	4,085	4,289	4,413	4,541
Total Recurrent Expenditure	40,776	40,776	45,801	46,292	46,687
Capital Expenditure					
Police	0	0	30	0	0
Corporate Services - Corporate Finance	0	350	50	0	0
Health	80	80	0	0	0
Infrastructure & Transport	0	0	175	0	0
Total Capital Expenditure	80	430	255	0	0
TOTAL EXPENDITURE	40,856	41,206	46,056	46,293	46,687
REVENUE					
Taxes	10,928	10,928	11,066	11,169	11,459
Duty & Licences	296	296	272	274	283
Fines & Fees	401	401	456	462	467
Government Rents	262	262	195	204	208
Earnings Government Departments	74	74	68	69	69
Income Received	24	24	145	166	194
Treasury Receipts	155	155	73	103	104
DfID Financial Aid	27,095	27,095	28,290	28,290	28,290
DfID Airport Operations Funding	0	0	3,500	3,500	3,500
FCO CSSF Support Funding	236	236	267	257	0
Recharges between Directorates	1,295	1,295	1,724	1,671	1,676
TOTAL REVENUE	40,766	40,766	46,056	46,165	46,250
CONTRIBUTION FROM THE CONSOLIDATED FUND	(90)	(440)	0	(127)	(437)

SUMMARY OF TOTAL REVENUE



**GOVERNMENT OF ST HELENA
TOTAL REVENUE**

Sub-Head No.		Previous year's Estimate 2018/19 £000's	Current year Estimate 2019/20 £000's	Forecast Estimate 2020/21 £000's	Forecast Estimate 2021/22 £000's
	TAXES	10,928	11,066	11,169	11,459
012-00200	Taxes - PAYE	3,452	3,486	3,452	3,487
012-00201	Taxes - Self Employed	351	367	383	398
012-00202	Taxes - Corporation Tax	677	706	736	768
012-00203	Taxes - Service Tax	490	511	534	555
012-00204	Taxes - Withholding Tax	41	43	45	46
012-00205	Customs - Other	2,375	2,332	2,246	2,288
012-00206	Customs - Alcohol	1,461	1,525	1,593	1,656
012-00207	Customs - Tobacco	1,043	1,099	1,158	1,216
012-00208	Customs - Petrol	283	283	283	283
012-00209	Customs - Diesel	199	159	159	159
012-00210	Liquor Duty	13	13	14	15
012-00220	Excise Duty	543	542	566	588
	DUTY & LICENCES RECEIVED	296	272	274	283
013-00301	Stamp Duty	42	45	50	52
013-00302	Dog Licence	7	5	5	5
013-00303	Firearm Licence	9	2	3	3
013-00304	Liquor Licence	10	11	11	11
013-00305	Road Traffic Licence	222	202	198	204
013-00307	Gaming Machine Licence	3	3	3	3
013-00310	Other Licences & Duty Received	3	4	4	5
	FINES & FEES RECEIVED	401	456	462	467
014-00403	Court Fees & Fines	18	15	15	15
014-00404	Light Dues	10	10	10	10
014-00405	Cranage	2	2	2	2
014-00407	Dental Fees	15	25	25	25
014-00408	Fees of Office	23	23	23	23
014-00409	Medical & Hospital	126	179	179	179
014-00413	Trade Marks	10	10	10	10
014-00414	Post Office Charges	8	4	4	5
014-00415	Meat Inspection Fees	6	6	6	6
014-00416	Vet Services	25	26	27	28
014-00417	Marriage Fees, etc	4	5	6	6
014-00418	Land Registration Fees	12	13	14	14
014-00419	Spraying Fees etc	0	2	2	2
014-00420	Immigration Fees	58	72	74	77
014-00421	Nationalisation fees	0	2	3	3
014-00428	Fish/Food Testing Fees	12	15	15	15
014-00430	Planning Fees	22	17	17	17
014-00431	GIS Fees	14	14	14	14
014-00432	Company Registration Fees	3	3	3	3
014-00450	Other Fees Received	33	13	13	13



**GOVERNMENT OF ST HELENA
TOTAL REVENUE**

Sub-Head No.	Previous year's Estimate 2018/19 £000's	Current year Estimate 2019/20 £000's	Forecast Estimate 2020/21 £000's	Forecast Estimate 2021/22 £000's
GOVT RENTS ETC	262	195	204	208
015-00503 A&NRD Gardens	8	8	8	8
015-00504 Leased House Plots	17	10	10	10
015-00506 Commercial Property Rents	52	50	52	54
015-00507 Misc Receipts	178	120	127	129
015-00508 A&F Buildings	7	7	7	7
EARNINGS GOVT DEPTS	74	68	69	69
016-00601 Stamp Sales(Postal)	34	34	35	35
016-00602 Stamp Sales (Philatelic)	27	20	20	20
016-00603 Sale of Firewood	11	11	11	11
016-00604 Sale of Timber Logs	2	2	2	2
016-06610 Other Earnings Received	0	1	1	1
INCOME RECEIVED	24	145	166	194
017-00750 Other Income Received	1	141	162	190
017-00751 Plantation House Tours	23	4	4	4
TREASURY RECEIPTS	155	73	103	104
018-00800 Commission	0	2	2	3
018-00801 Interest	50	30	30	30
018-00804 Currency Fund Surplus	50	0	0	0
018-00806 Dividends	30	15	45	45
018-00808 Argos	25	26	26	26
TOTAL LOCAL REVENUE	12,140	12,275	12,447	12,784
FINANCIAL AID	27,331	32,057	32,047	31,790
018-00810 DFID Financial Aid	27,095	28,290	28,290	28,290
018-00813 FCO CSSF Support Funding	236	267	257	0
018-00815 DFID Airport Operations Funding	0	3,500	3,500	3,500
RECHARGES RECEIVED	1,295	1,724	1,671	1,676
019-00906 Other	1,295	1,357	1,327	1,338
019-00905 Customs	0	367	344	338
TOTAL REVENUE	40,766	46,056	46,165	46,250

SUMMARY OF TOTAL RECURRENT EXPENDITURE



**GOVERNMENT OF ST HELENA
TOTAL RECURRENT EXPENDITURE**

Sub-Head No.		Previous year's	Current year	Forecast	Forecast
		Estimate 2018/19 £000's	Estimate 2019/20 £000's	Estimate 2020/21 £000's	Estimate 2021/22 £000's
	EMPLOYEE COSTS	17,413	18,480	18,208	18,387
021-01103	Salaries	12,093	12,821	12,615	12,741
021-01105	Allowances	2,308	2,575	2,518	2,572
021-01106	Pay Award	2	0	0	0
021-01107	Staff Mileage Allowance	11	10	10	10
021-01201	Defined Benefit Pensions	1,398	1,301	1,294	1,294
021-01202	Pension Contribution	1,003	1,028	1,021	1,028
021-01205	Training Expenses	83	119	128	117
021-01206	Examination Fees	2	2	2	2
021-01302	Wages - Part Time Staff	127	160	162	164
021-01304	Overtime	102	88	85	86
021-01400	Other Employee Costs	284	376	373	373
	PROPERTY COSTS	597	659	644	637
022-02101	Building Maintenance	24	72	57	46
022-02102	Grounds Maintenance	13	12	12	12
022-02104	Minor Works	2	0	0	0
022-02107	Roads Maintenance	3	3	3	3
022-02203	Electricity	446	451	448	450
022-02302	Rent of Premises	5	5	5	5
022-02401	Water	62	78	80	82
022-02403	Maintenance of Sewer Lines	17	17	17	17
022-02501	Maintenance of Street Lights	7	3	3	3
022-02601	Cleaning Materials	17	18	19	19
022-02900	Other Property Costs	1	0	0	0
	TRANSPORT & PLANT COSTS	35	10	8	9
023-03501	Vehicle Hire Charges - Outside SHG	34	9	7	8
023-03502	Plant Hire Charges - Outside SHG	1	1	1	1
	SUPPLIES AND SERVICES	4,929	4,531	5,059	5,042
024-04101	Furniture and Equipment	225	320	311	307
024-04102	Tools	10	13	12	13
024-04103	Materials	511	493	483	488
024-04104	Fert/Pesticides/Fungicides	11	11	11	11
024-04105	Chemicals	6	6	6	6
024-04107	Lubricating Oils	4	4	4	4
024-04108	Plant & Equipment Maintenance	63	65	78	82
024-04109	Medical Supplies	586	616	618	619
024-04110	Vet Drugs/Stores	37	38	40	41
024-04111	Animal Feed	4	3	3	3
024-04114	Repairs and Maintenance	1	1	1	1
024-04115	Fuel	57	45	51	52
024-04116	Computer Equipment	8	5	6	5
024-04120	Publicity & Promotional Activities	31	27	27	27
024-04123	Prisoner Rehabilitation	6	7	7	7
024-04124	Prison Farm	2	2	2	2



**GOVERNMENT OF ST HELENA
TOTAL RECURRENT EXPENDITURE**

Sub-Head No.		Previous year's	Current year	Forecast	Forecast
		Estimate 2018/19 £000's	Estimate 2019/20 £000's	Estimate 2020/21 £000's	Estimate 2021/22 £000's
024-04125	Prison Community Workshop	1	1	1	1
024-04201	Food Provisions	134	132	137	142
024-04301	Uniforms	35	34	33	36
024-04302	Protective Clothing	47	59	84	43
024-04401	Library Books & Materials	10	11	11	11
024-04402	Stamp Issues	27	25	25	25
024-04403	Computer Consumables	62	64	64	64
024-04405	Training Materials	204	161	155	163
024-04406	Photocopy Consumables	4	5	5	5
024-04407	IT Renewals & Licences	126	138	140	141
024-04503	Overseas Medical Treatment	1,700	1,500	1,700	1,700
024-04504	Medical Evacuation	500	200	500	500
024-04505	Post Office Charges	13	11	11	10
024-04508	Scientific & Technical Analysis	118	126	125	125
024-04509	Occupational Therapy	7	7	7	7
024-04710	Education Broadband	379	401	401	401
	ADMINISTRATION COSTS	880	1,289	1,293	1,288
025-05101	Printing	24	25	22	27
025-05102	Stationery	37	28	28	28
025-05103	Newspapers and Periodicals	1	1	1	1
025-05105	General Office Expenses	6	0	0	0
025-05201	Postages	0	1	1	1
025-05202	Telephones, Fax and Internet Charges	573	686	651	657
025-05205	Other Administration Costs	126	405	449	431
025-05206	Advertising	97	114	112	114
025-09100	Banking fees	16	29	29	29
	PAYMENT TO OTHER AGENCIES, BODIES OR PERSONS	7,112	10,828	10,997	11,179
026-06101	Examination & Testing Fees	29	29	29	29
026-06104	Student Scholarship Scheme and Allowances	256	220	287	348
026-06105	Apprenticeships	180	180	180	180
026-06106	Miscellaneous Farmers Support	42	28	30	26
026-06118	St Helena Fisheries Corporation	262	350	180	180
026-06119	Enterprise St Helena	900	930	930	930
026-06141	Public Solicitors Office	79	82	79	79
026-06143	Media Services	75	75	75	75
026-06145	Swimming Pool Contract	83	83	83	83
026-06148	Public Transport System	71	71	71	71
026-06157	National Trust	43	43	43	43
026-06158	Subsidy to Connect St Helena	703	681	703	703
026-06159	Human Rights Office	56	67	67	67
026-06160	Community Development Organisation	10	13	13	13
026-06162	Heritage Society	19	19	19	19
026-06163	New Horizons	61	61	61	61
026-06166	SHAPE	67	67	50	50
026-06167	Creative St Helena	35	35	35	35



**GOVERNMENT OF ST HELENA
TOTAL RECURRENT EXPENDITURE**

Sub-Head No.		Previous year's	Current year	Forecast	Forecast
		Estimate 2018/19 £000's	Estimate 2019/20 £000's	Estimate 2020/21 £000's	Estimate 2021/22 £000's
026-06168	Community Grant Scheme (Civil Society)	25	25	25	25
026-06200	Miscellaneous Grants	49	114	115	108
026-06204	Wharf Management Fee	3	3	3	3
026-06212	Consultancy Fees	478	313	306	312
026-06501	Social Benefits	466	554	577	601
026-06502	Unemployment Benefits	0	31	31	31
026-06169	Cleaning Services for the Elderly	6	0	0	0
026-06507	Community Carer Allowances	185	232	232	230
026-06508	Home Care Support Workers	114	93	93	93
026-06503	Community Employment & Allowances	20	44	44	44
026-06504	Better Life Allowances	195	229	230	230
026-06505	Basic Island Pension	2,232	2,448	2,548	2,652
026-06506	Child in Need Allowance	15	8	8	8
026-06602	TC Training	353	0	0	0
026-06117	St Helena Hotel Development	0	200	350	350
026-06700	St Helena Airport Ltd Subsidy Payments	0	3,500	3,500	3,500
	OTHER EXPENDITURE	4,403	4,469	4,441	4,455
027-07101	Councillors' Expenses	232	256	256	256
027-07102	Election Expenses	1	1	1	8
027-07104	Compensation	1,577	1,612	1,613	1,615
027-07106	UK Representative	186	198	197	197
027-07108	Expenses	88	75	68	68
027-07112	Sub to Professional Bodies	44	46	48	50
027-07114	Legal Fees	99	99	99	99
027-07115	Ferry Service	35	43	43	43
027-07128	International Passages	567	551	528	531
027-07135	Ad Hoc Committee Expenses	17	17	17	17
027-07136	Commonwealth Parliamentary Assoc.	16	16	16	16
027-07138	Transfer to Reserves	1,466	1,466	1,466	1,466
027-07139	Service Tax	75	89	89	89
	PAYMENTS TO CONTRACTORS	2,577	2,289	2,431	2,423
028-08101	Agricultural Contracts	125	105	100	97
028-08102	Bus Service	232	232	232	232
028-08103	Other Contracts	1,855	1,589	1,720	1,698
028-08104	Cleaning Contract	365	363	379	396
	RECHARGES PAID	2,830	3,246	3,211	3,267
029-09900	Transport	945	968	1,006	1,041
029-09903	IT	490	702	657	674
029-09904	Customs	23	244	244	238
029-09905	Other	1,195	1,166	1,130	1,139
029-09906	GIS Support Service Fee	0	1	1	0
029-09907	Postal	5	3	4	4
029-09908	Audit Fees	172	162	169	171
	TOTAL EXPENDITURE	40,776	45,801	46,292	46,687

SUMMARY OF EXPENDITURE AND REVENUE BY HEAD



GOVERNMENT OF ST HELENA
SUMMARY OF BUDGETED EXPENDITURE AND REVENUE BY HEAD

Head / Output	Expenditure 2019/20 £000's	Revenue 2019/20 £000's	Surplus/(Deficit) 2019/20 £000's
CORPORATE SERVICES - SUPPORT, POLICY & PLANNING			
Governor's Office	151	3	(148)
Management & Admin	322	227	(95)
Information Services	78	1	(77)
Public / National Affairs	241	17	(224)
Supporting Executive & Legislative Councils	338	0	(338)
Justice Administration	131	43	(88)
Public Relations	67	0	(67)
Corporate Policy & Planning	76	0	(76)
Attorney General's Chambers	96	0	(96)
Internal Audit Office	37	0	(37)
	1,537	291	(1,246)
CORPORATE SERVICES - CORPORATE HUMAN RESOURCES			
Human Resources Services	186	0	(186)
Technical Co-operation Posts	8,623	0	(8,623)
Overseas Training	350	0	(350)
	9,159	0	(9,159)
POLICE			
Management & Admin	43	43	0
Fire & Rescue	377	0	(377)
Police Operations	507	0	(507)
HM Prison	338	0	(338)
Police Investigations and Public Protection	76	0	(76)
Immigration & Licensing	200	290	90
Emergency Planning	48	0	(48)
Sea Rescue Service	178	0	(178)
Contact Centre	111	44	(67)
	1,878	377	(1,501)
CORPORATE SERVICES - CORPORATE FINANCE			
Customs & Excise	291	6,323	6,032
Management of Social Security	79	0	(79)
Income Tax	60	5,113	5,053
Accounting Services	409	0	(409)
Payments on behalf of the Crown	7,162	28,742	21,580
Port Management	257	32	(225)
Post & Customer Service Centre	181	75	(106)
Corporate Procurement Services	67	0	(67)
Programme Management Unit	34	0	(34)
	8,540	40,285	31,745



GOVERNMENT OF ST HELENA
SUMMARY OF BUDGETED EXPENDITURE AND REVENUE BY HEAD

Head / Output	Expenditure 2019/20 £000's	Revenue 2019/20 £000's	Surplus/(Deficit) 2019/20 £000's
ECONOMIC DEVELOPMENT			
Economic Development	930	0	(930)
PENSIONS AND BENEFITS			
Defined Benefit Pensions	1,290	0	(1,290)
Basic Island Pensions	2,448	0	(2,448)
Income Related Benefits	551	0	(551)
	4,289	0	(4,289)
ACCESS			
Shipping	500	0	(500)
Airport Contract Management Unit	212	0	(212)
Airport Operations	3,500	3,500	0
	4,212	3,500	(712)
EDUCATION			
Management and Admin	195	195	0
Vocational Education	603	28	(575)
Primary & Pre School Sector - Pilling Primary	314	0	(314)
Primary & Pre School Sector - Harford Primary	337	0	(337)
Primary & Pre School Sector - St Pauls Primary	343	0	(343)
Secondary Education	957	3	(954)
Inclusion	129	0	(129)
Education Standard Support	103	0	(103)
Teacher Training	76	0	(76)
Tertiary Education	240	0	(240)
Public Library	53	1	(52)
	3,350	227	(3,123)
HEALTH			
Management & Admin	337	337	0
Medical	3,296	0	(3,296)
Hospital/Acute Care	892	171	(721)
Community Care (Primary Care)	253	0	(253)
Dental	136	25	(111)
Environmental Health	194	9	(185)
Laboratory	314	27	(287)
Mental Health	164	0	(164)
	5,586	569	(5,017)



GOVERNMENT OF ST HELENA
SUMMARY OF BUDGETED EXPENDITURE AND REVENUE BY HEAD

Head / Output	Expenditure 2019/20 £000's	Revenue 2019/20 £000's	Surplus/(Deficit) 2019/20 £000's
ENVIRONMENTAL, NATURAL RESOURCES & PLANNING			
Forestry Production & Tree Surgery	138	18	(120)
Fisheries Admin, Protection & Policy Advice	99	27	(72)
Agricultural Bio Security Services	67	0	(67)
Agricultural Support	424	39	(385)
Forest Establishment, Maintenance & Protection	132	0	(132)
Grounds Maintenance	67	0	(67)
Planning & Development Control	119	17	(102)
Upkeep of Public Areas & Facilities	44	0	(44)
Environmental Assessment and Advisory	107	0	(107)
Nature Conservation - Terrestrial	150	0	(150)
Nature Conservation - Marine	70	0	(70)
Waste Management	302	12	(290)
Met Forecasting Services	148	0	(148)
	1,867	113	(1,754)
INFRASTRUCTURE & TRANSPORT			
Management and Admin	259	259	0
Provision and Maintenance of Roads	408	0	(408)
Building Maintenance	674	80	(594)
Technical Services	118	15	(103)
Provision and Maintenance of Street Lighting	47	0	(47)
Rock fall Protection	63	0	(63)
Land Registration & Property Disposal	48	118	70
National Geographic Information System	88	14	(74)
	1,705	486	(1,219)
SAFEGUARDING			
Support Services	143	143	0
Learning Disabilities	216	0	(216)
Family Centre	69	0	(69)
Sheltered Accommodation	147	15	(132)
Community Care	1,263	50	(1,213)
Occupational Therapy & Better Life Allowance	573	0	(573)
Domestic Violence	13	0	(13)
Children's Services	277	0	(277)
Adult Safeguarding	302	0	(302)
	3,003	208	(2,795)
TOTAL	46,056	46,056	0

ANALYSIS OF EXPENDITURE AND REVENUE BY HEAD

HEAD 12: CORPORATE SERVICES - SUPPORT, POLICY & PLANNING

Accounting Officer: Head of Corporate Support

Corporate Support, Policy and Planning is responsible for leading, facilitating and coordinating the effective and efficient conduct of Government business and for providing administrative support to Corporate Finance, the Attorney General's Chambers, Judicial Services, Internal Audit Office, Plantation House and supporting the work of Elected Members.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Governor's Office	150	0	150	0	151	151	152
Management and Admin	272	0	272	0	322	321	322
Information Services	50	0	50	0	78	78	78
Public and National Affairs	215	0	215	0	241	237	237
Supporting Executive and Legislative Councils	305	0	305	0	338	337	344
Justice Administration	127	0	127	0	131	133	133
Public Relations	67	0	67	0	67	67	67
Corporate Policy and Planning	58	0	58	0	76	75	84
Attorney General	78	0	78	0	96	97	101
Internal Audit Office	38	0	38	0	37	38	38
TOTAL OUTPUTS	1,360	0	1,360	0	1,537	1,534	1,556
REVENUE BY OUTPUT							
Governor's Office	3	0	3	0	3	4	4
Management and Admin	182	0	182	0	227	228	228
Information services	1	0	1	0	1	1	1
Public and National Affairs	0	0	0	0	17	17	17
Justice Administration	44	0	44	0	43	43	43
TOTAL REVENUE	230	0	230	0	291	293	293
NET EXPENDITURE (REVENUE)	1,130	0	1,130	0	1,246	1,241	1,263

Note:

Included in the Total Outputs is an amount of £173k (18/19 £123k) which is recharges between Directorates and Cost Centres.

HEAD 12: CORPORATE SERVICES - SUPPORT, POLICY & PLANNING

Accounting Officer: Head of Corporate Support

Corporate Support, Policy & Planning Strategic Overview

Our Vision

To be a professional, modern and efficient organisation guiding, supporting and coordinating the delivery of the island's strategic goals and objectives.

Our Mission

Guiding St Helena on the path to prosperity

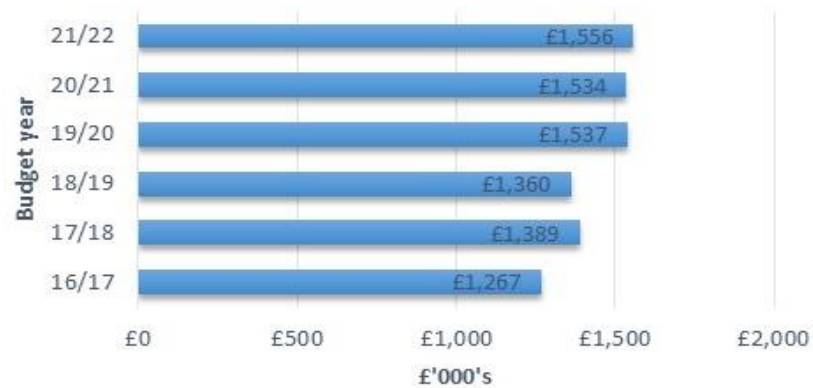
Our Values

Passion for everything we do
Reliable
Impartial and fair
Delivery on all we say we will do
Ethical and honest

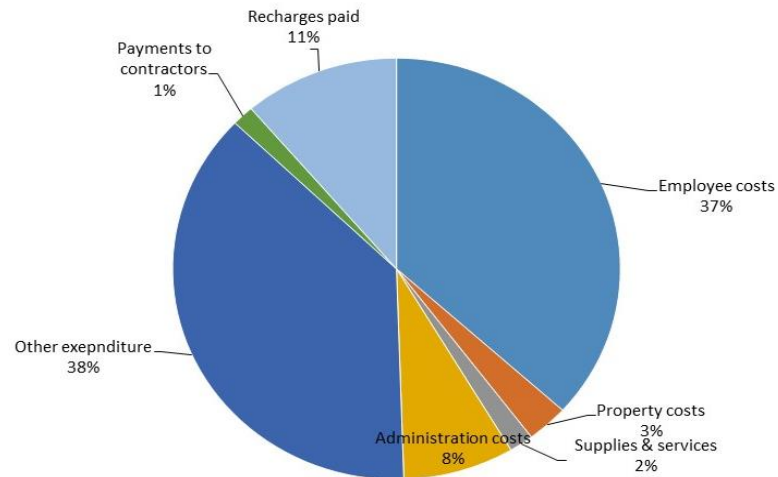
Our Priorities

Priority 1 - Drive SHG's Transformation Agenda to create and support conditions that will enable the culture and behaviours needed to achieve and sustain transformational change and high performance.
Priority 2 - Ensure effective corporate governance arrangements are in place to achieve St Helena's overarching goals and objectives.
Priority 3 - Create an enabling environment that is conducive to economic growth.
Priority 4 - Lead and facilitate SHG's openness and transparency agenda.
Priority 5 - Provide high level support to elected members to ensure effective decision making.

Analysis of estimated expenditure 16/17 to 21/22



Recurrent Expenditure by category for 2019/20



HEAD 13: CORPORATE SERVICES - CORPORATE HUMAN RESOURCES

Accounting Officer: Director of Human Resources and Organisational Development

Corporate Human Resources supports St Helena Government to deliver its Vision, Mission and Corporate Strategy by ensuring we have the right people, with the right skills in the right place at the right time through the delivery of effective recruitment, organisational development and performance management strategies. CHR works in partnership with directorates to ensure we understand their needs and how we can support them to deliver frontline services. CHR work to provide everyone with the tools and capability to do their jobs effectively, supported by fit for purpose people policies and procedures to support all staff in achieving their full potential to deliver a quality service to the people of St Helena.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Human Resource Services	185	0	185	0	186	187	188
Technical Co-operation Posts	8,324	0	8,324	0	8,623	8,441	8,608
Overseas Training	353	0	353	0	350	351	350
TOTAL OUTPUTS	8,862	0	8,862	0	9,159	8,979	9,146
NET EXPENDITURE (REVENUE)	8,862	0	8,862	0	9,159	8,979	9,146

Note:

1. Included in the Total Outputs is an amount of £37k (18/19 £23k) which is recharges between Directorates.

HEAD 13: CORPORATE SERVICES - CORPORATE HUMAN RESOURCES

Accounting Officer: Director of Human Resources and Organisational Development

Corporate Human Resources Strategic Overview

Our Vision

To be a professional, modern and efficient organisation guiding, supporting and coordinating the delivery of the island's strategic goals and objectives.

Our Mission

Guiding St Helena on the path to prosperity.

Our Values

Passion for everything we do

Reliable

Impartial and fair

Delivery on all we say we will do

Ethical and honest

Our Priorities

Priority 1 - Drive SHG's Transformation Agenda to create and support conditions that will enable the culture and behaviours needed to achieve and sustain transformational change and high performance.

Priority 2 - Ensure effective corporate governance arrangements are in place to achieve St Helena's overarching goals and objectives.

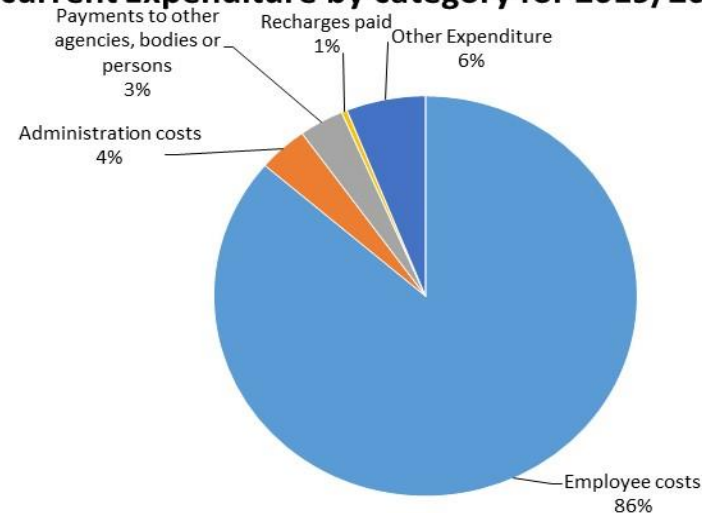
Priority 3 - Create an enabling environment that is conducive to economic growth.

Priority 4 - Lead and facilitate SHG's openness and transparency agenda.

Priority 5 - Provide high level support to elected members to ensure effective decision making.



Recurrent Expenditure by category for 2019/20



HEAD 15: POLICE

Accounting Officer: Chief of Police

The Police Directorate is responsible for Police, Immigration, Prison, Fire and Rescue, Sea Rescue, Contact Centre, vehicle inspection of SHG vehicles and regulation of private vehicle inspection garages, driver competence tests, Emergency Planning and Resilience.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Estimate Capital 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT								
Management & Admin	45	0	45	0	43	0	44	45
Fire and Rescue	279	0	279	0	357	20	413	362
Police Operations	446	0	446	0	507	0	478	490
HM Prison	363	0	363	0	338	0	341	380
Police Investigations and Public Protection	86	0	86	0	76	0	82	78
Immigration & Licensing	169	0	169	0	200	0	173	180
Emergency Planning	39	0	39	0	48	0	45	46
Sea Rescue Service	163	0	163	0	178	0	185	183
Contact Centre	0	0	0	0	101	10	112	118
TOTAL OUTPUTS	1,590	0	1,590	0	1,848	30	1,873	1,882
REVENUE BY OUTPUT								
Management & Admin	52	0	52	0	43	0	44	45
Police Operations	4	0	4	0	0	0	0	0
HM Prison	0	0	0	0	0	0	0	0
Police Investigations and Public Protection	4	0	4	0	0	0	0	0
Immigration & Licensing	302	0	302	0	290	0	289	298
Contact Centre	0	0	0	0	44	0	44	47
TOTAL REVENUE	362	0	362	0	377	0	377	390
NET EXPENDITURE (REVENUE)	1,228	0	1,228	0	1,471	30	1,496	1,492

Notes:

1. Appropriated under Head 15 is a new Output called Contact Centre.
2. Included in revenue of Immigration and Licensing is the Road Traffic Licenses of £202k (2018/19 £222k) and short term entry fees of £72k (2018/19).
3. Included in the Total Outputs is an amount of £302k (18/19 £241k) which is recharges between Directorates.

HEAD 15: POLICE

Accounting Officer: Chief of Police

Police Strategic Overview

Our Vision

Public Service is at the core of all we do, protecting and serving our community and delivering a safe and secure environment for all.

Our Mission

The Police Directorate provides safety and security to St Helena and those who live, work and visit the island.

Our Values - PRIDE

Professionalism, Respect, Integrity, Dedication and Empathy.

Our Priorities

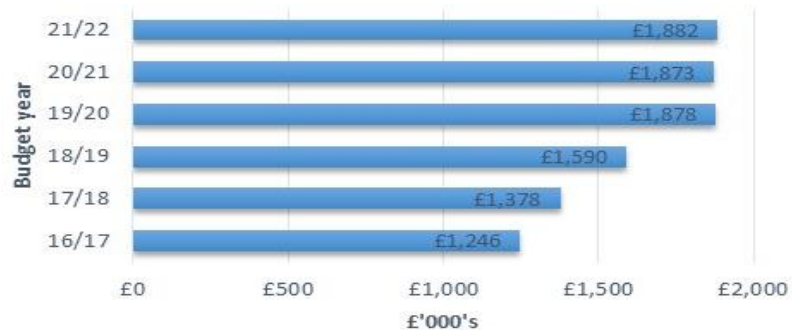
Priority 1 - Keeping St Helena safe by reducing crime and working to better the lives of children, young people and those most vulnerable within our community.

Priority 2 - Improving community trust and confidence in the services provided by the Directorate.

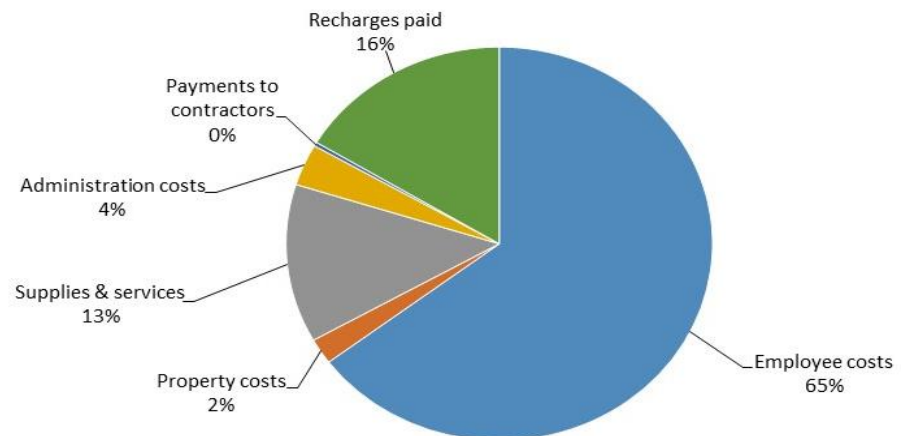
Priority 3 - Working with partners, volunteers and stakeholders to minimise and manage identified risks and to maintain public safety and our response to incidents.

Priority 4 - Working with the community, partners and stakeholders to help solve the issues most affecting our community to make us all together safer.

Analysis of estimated expenditure 16/17 to 21/22



Recurrent Expenditure by category for 2019/20



HEAD 17: CORPORATE SERVICES - CORPORATE FINANCE

Accounting Officer: Deputy Financial Secretary

Corporate Finance is responsible for ensuring the effective management of St Helena Government's finances; raising revenue through collection of Customs Duty and taxes; controlling the entry of prohibited and restricted items; port management services; postal, philatelic, licensing and registrar services; procurement services; capital programme management and management of social security payments.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Estimate Capital 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT								
Management of Social Security	50	0	50	0	79	0	78	78
Customs & Excise	250	0	250	0	291	0	289	289
Income Tax	72	0	72	0	60	0	60	60
Accounting Services	356	0	356	0	409	0	414	412
Post & Customer Services Centre	188	0	188	0	181	0	180	180
Port Management	203	0	203	0	207	50	207	207
Payments on behalf of the Crown	6,768	0	6,768	0	7,162	0	7,115	7,107
Corporate Procurement Services	62	0	62	0	67	0	67	68
Programme Management Unit	32	0	32	0	34	0	34	35
Airport Contracts Management Unit	199	0	199	0	0	0	0	0
TOTAL OUTPUTS	8,180	0	8,180		8,490	50	8,444	8,436
REVENUE BY OUTPUT								
Customs & Excise	5,923	0	5,923	0	6,323	0	6,366	6,546
Income Tax	5,011	0	5,011	0	5,113	0	5,150	5,255
Post & Customer Services Centre	90	0	90	0	75	0	77	79
Payments on behalf of the Crown	27,507	0	27,507	0	28,742	0	28,783	28,554
Port Management	32	0	32	0	32	0	32	32
TOTAL REVENUE	38,563	0	38,563	0	40,285	0	40,408	40,466
NET EXPENDITURE (REVENUE)	(30,383)	0	(30,383)	0	(31,795)	50	(31,964)	(32,030)

Notes:

1. Included in the Total Outputs is an amount of £425k (18/19 £400k) which is recharges between Directorates and Cost Centres.
2. Included in the revenues above are the following: DFID Grant in Aid £28,290K (18/19 £27,095k), £267k (18/19 £236k) of FCO funding, Customs Duty £5,953K (18/19 £5,916k) and Taxes £5,113K (18/19 £5,011k).
3. Previously Airport Contract Management Unit was appropriated under Head 17. This output is now appropriated under Head 21.
4. Unemployment Benefits has transferred from the Safeguarding Directorate Head 29 to Corporate Finance under Management of Social Security.

HEAD 17:CORPORATE SERVICES - CORPORATE FINANCE

Accounting Officer: Deputy Financial Secretary

Corporate Finance Strategic Overview

Our Vision

To be a professional, modern and efficient organisation guiding, supporting and co-ordinating the delivery of the island's strategic goals and objectives.

Our Mission

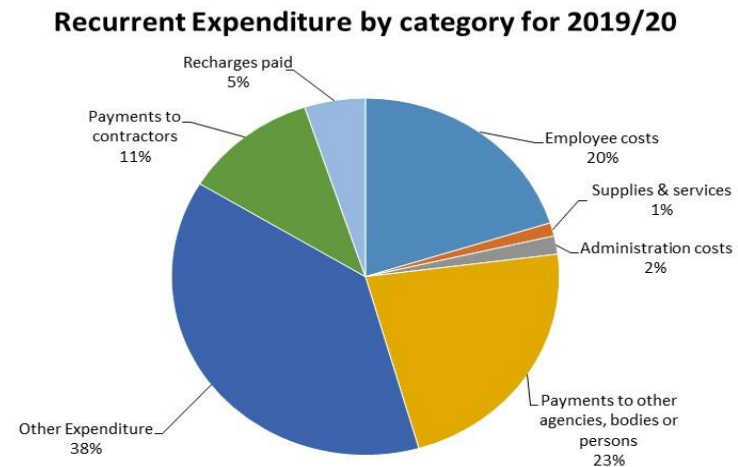
Guiding St Helena on the path to prosperity.

Our Values

Passion for everything we do
 Reliable
 Impartial and fair
 Delivery on all we say we will do
 Ethical and honest

Our Priorities

Priority 1 - Drive SHG's Transformation Agenda to create and support conditions that will enable the culture and behaviours needed to achieve and sustain transformational change and high performance.
 Priority 2 - Ensure effective corporate governance arrangements are in place to achieve St Helena's overarching goals and objectives.
 Priority 3 - Create an enabling environment that is conducive to economic growth.
 Priority 4 - Lead and facilitate SHG's openness and transparency agenda.
 Priority 5 - Secure key revenue streams and maximise all revenue generating / financing opportunities.
 Priority 6 - Provide high level support to elected members to ensure effective decision making.



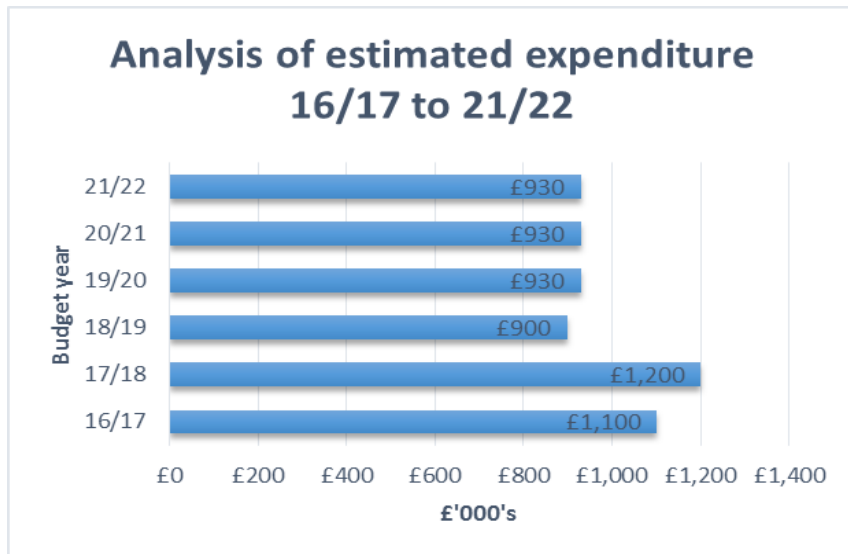
HEAD 19: ECONOMIC DEVELOPMENT

Accounting Officer: Deputy Financial Secretary

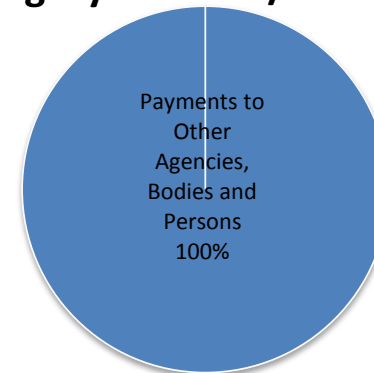
Economic Development is to oversee the growth in the economy following the construction of the airport, that ultimately will make St Helena financially self sustaining. The Output represents subsidy payments to Enterprise St Helena.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Economic Development	900	0	900	0	930	930	930
TOTAL OUTPUTS	900	0	900	0	930	930	930

NET EXPENDITURE (REVENUE)	900	0	900	0	930	930	930
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Recurrent Expenditure by category for 2019/20



HEAD 20: PENSIONS AND BENEFITS

Accounting Officer: Head of Finance Services

This service area is concerned with the statutory payments of pension benefits to SHG employees under the Pensions Ordinance 2012 and the payment of Basic Island Pension and Income Related Benefits to social welfare recipients under the Social Security Ordinance 2011.

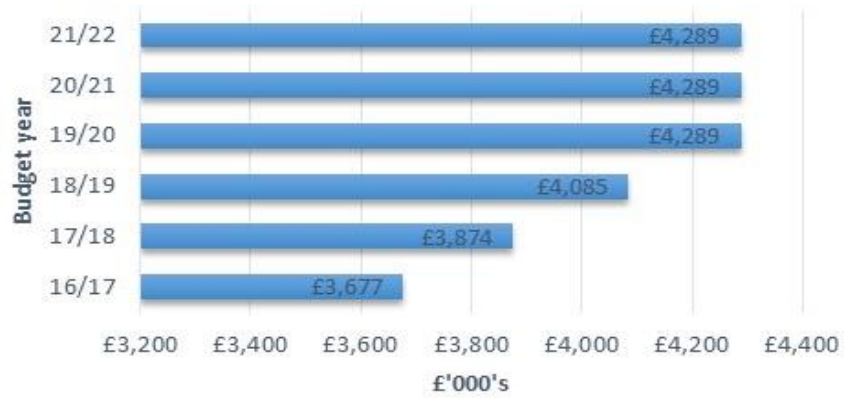
	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Defined Benefit Pensions	1,390	0	1,390	0	1,290	1,290	1,290
Basic Island Pensions	2,232	0	2,232	0	2,448	2,549	2,653
Income Related Benefits	463	0	463	0	551	574	598
TOTAL OUTPUTS	4,085	0	4,085	0	4,289	4,413	4,541
NET EXPENDITURE (REVENUE)	4,085	0	4,085	0	4,289	4,413	4,541

Note: Head 20 Pensions and Benefits is not required to be appropriated from the Consolidated Fund under the Appropriation Ordinance as these payments are authorised under the Pensions Ordinance 2012 and Social Security Ordinance 2011 respectively.

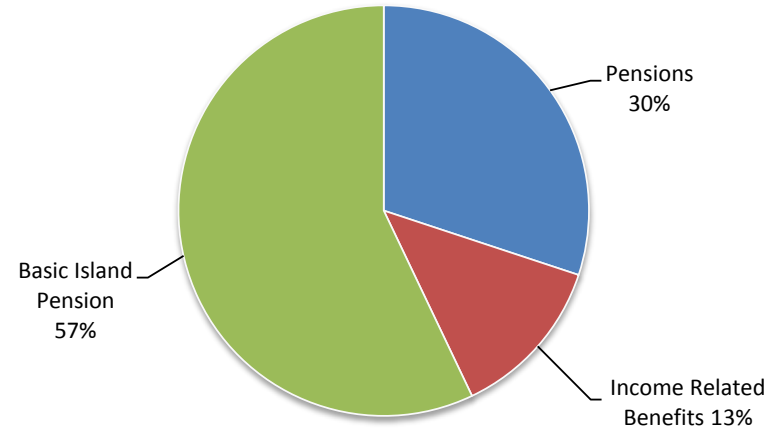
HEAD 20: PENSIONS AND BENEFITS

Accounting Officer: Head of Finance Services

Analysis of estimated expenditure 16/17 to 21/22



Recurrent Expenditure by category for 2019/20



HEAD 21: ACCESS

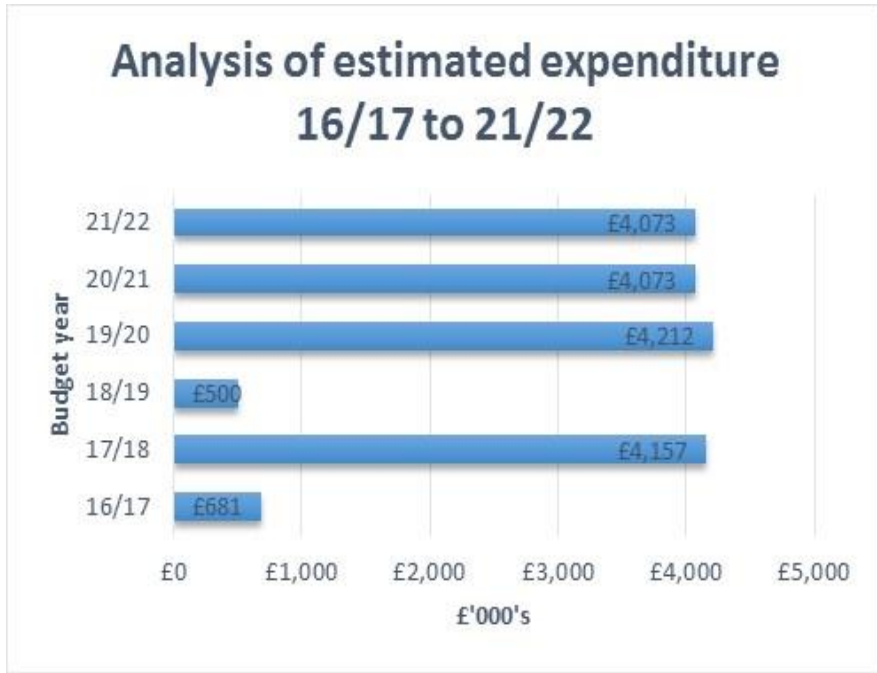
Accounting Officer: Deputy Financial Secretary

Access includes Shipping, Airport Contract Management Unit and Airport Operations. Shipping covers the cost of transporting of cargo from Rupert's Wharf to Jamestown Wharf following discharge of cargo by the MV Helena. Airport Contract Management Unit covers the cost of managing the contract with St Helena Airport Limited, the Fuel Management Contract and Air Service Contract. Airport Operations covers the costs of expenditure in relation to the running of St Helena Airport.

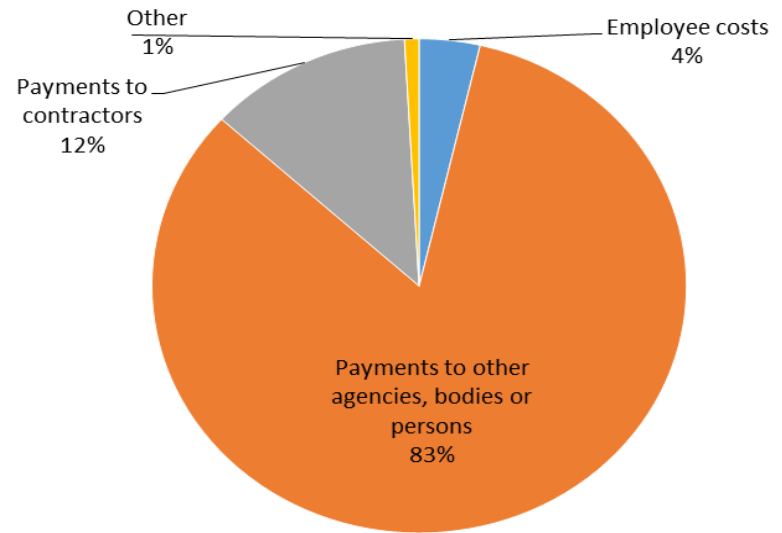
	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Shipping	500	0	500	0	500	500	500
Airport Contract Management Unit	0	0	0	0	212	73	73
Airport Operations	0	0	0	0	3,500	3,500	3,500
TOTAL OUTPUTS	500		500		4,212	4,073	4,073
REVENUE BY OUTPUT							
Shipping	0	0	0	0	0	0	0
Airport Contract Management Unit	0	0	0	0	0	0	0
Airport Operations	0	0	0	0	3,500	3,500	3,500
TOTAL REVENUE	0	0	0	0	3,500	3,500	3,500
NET EXPENDITURE (REVENUE)	500	0	500	0	712	573	573

HEAD 21: ACCESS

Accounting Officer: Deputy Financial Secretary



Recurrent Expenditure by category for 2019/20



HEAD 22: EDUCATION AND EMPLOYMENT

Accounting Officer: Director of Education and Employment

The Education & Employment Directorate's role is to ensure that education services are provided to meet the needs of the people of Saint Helena and to support the economic and human capital development of the island. As part of core education provision, four schools provide full-time compulsory schooling for persons 5 to 16 years of age under the education Ordinance (2008), with the primary schools also offering Early years provision for children from age three. Prince Andrew school also offers sixth form provision for years 12 - 13. Schools are supported by the Teacher Training and Inclusion Sectors. In addition, the Directorate has a Life Long Learning Sector which operates the St Helena Community College, the NVQ Centre, the Apprenticeship Programme and the St Helena Public Library Service.

	Estimate Recurrent	Estimate Capital	Revised Recurrent	Revised Capital	Estimate Recurrent	Forecast Recurrent	Forecast Recurrent
	2018/19 £000's	2018/19 £000's	2018/19 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	2021/22 £000's
EXPENDITURE BY OUTPUT							
Management and Admin	190	0	190	0	195	195	195
Vocational Education	613	0	613	0	603	591	600
Pilling Primary and Pre-school	309	0	309	0	314	315	316
Harford Primary and Pre-school	329	0	329	0	337	337	338
St Pauls Primary and Pre-School	338	0	338	0	343	343	344
Secondary Education	962	0	962	0	957	959	960
Inclusion	118	0	118	0	129	133	129
Teacher Training	58	0	58	0	103	98	95
Education Standard Support	103	0	103	0	76	81	81
Tertiary Education	275	0	275	0	240	307	367
Public Library	48	0	48	0	53	50	51
TOTAL OUTPUTS	3,343	0	3,343	0	3,350	3,409	3,476
REVENUE BY OUTPUT							
Management and Admin	195	0	195	0	195	195	195
Vocational Education	28	0	28	0	28	28	28
Secondary Education	3	0	3	0	3	3	3
Public Library	1	0	1	0	1	1	1
TOTAL REVENUE	227	0	227	0	227	227	227
NET EXPENDITURE (REVENUE)	3,116	0	3,116	0	3,123	3,182	3,249

Note:

Included in the Total Outputs is an amount of £474k (18/19 £339k) which is recharges between Directorates and Cost Centres.

HEAD 22: EDUCATION AND EMPLOYMENT

Accounting Officer: Director of Education and Employment

Education & Employment Strategic Overview

Our Vision

An inclusive world-class education system with varied and flexible pathways for all to achieve which embraces St Helena's culture and is tailored to its needs and future development.

Our Mission

To help everyone, young and old, to make the most of their potential through high quality learning opportunities and relevant training.

Our Values

Respect, Opportunity for all, Integrity, Aspiration, Excellence, Commitment and Positive learning environments.

Our Priorities

Priority 1 - Better Learning outcomes - Improving student attainment and achievement at all levels, particularly in the key areas of literacy and numeracy.

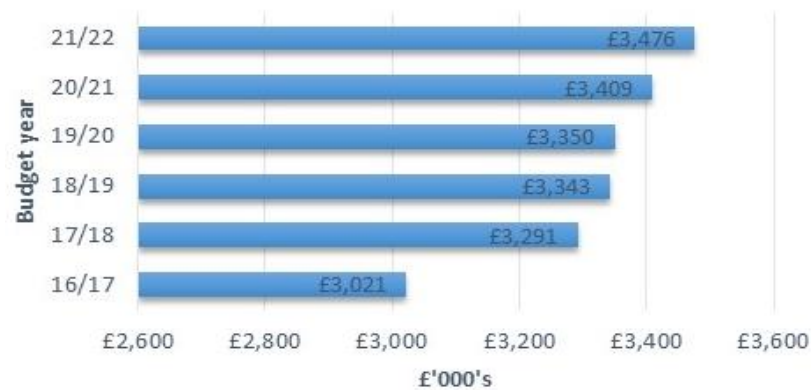
Priority 2 - Inclusive schools - Working to ensure that schools are welcoming and inclusive learning environments that provide opportunities for all students to achieve.

Priority 3 - Teacher Training - Continued support for the training and up skilling of new and serving teaching staff to support better teaching and learning in schools.

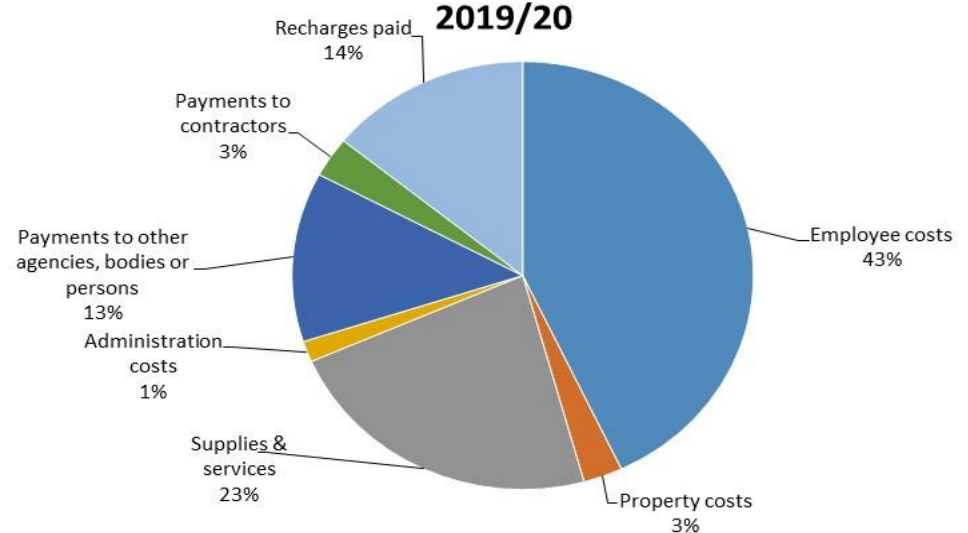
Priority 4 - St Helena Community College - Working through the St Helena Community College to provide opportunities for training and development to meet the needs of St Helenians and the developing economy of St Helena.

Priority 5 - Overseas Scholarships - Supporting overseas scholarships to help develop the future professionals and leaders of St Helena.

Analysis of estimated expenditure 16/17 to 21/22



Recurrent Expenditure by category for 2019/20



HEAD 23: HEALTH

Accounting Officer: Director of Health

The Health Directorate is responsible for health promotion; pre hospital emergency care; acute care, primary, secondary and tertiary care; community health care and associated health care services, including mental health, radiography and ultrasound, physiotherapy and occupational therapy, midwifery; environmental health; pathology and microbiology services; pharmacy services, dental services and healthcare governance; supported by administrative services dealing with staff recruitment, budgeting and accounting , procurement, and overall support to sections of the Directorate.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Management & Admin	584	0	584	0	337	300	303
Medical	3,078	80	3,078	80	3,296	3,822	3,810
Hospital/Acute Care	934	0	934	0	892	879	880
Community Care (Primary Care)	278	0	278	0	253	248	249
Dental	136	0	136	0	136	133	133
Environmental Health	208	0	208	0	194	193	195
Laboratory	269	0	269	0	314	311	312
Mental Health	227	0	227	0	164	161	162
TOTAL OUTPUTS	5,714	80	5,714	80	5,586	6,047	6,044
REVENUE BY OUTPUT							
Management & Admin	584	0	584	0	337	300	303
Hospital/Acute Care	121	0	121	0	171	171	171
Dental	15	0	15	0	25	25	25
Environmental Health	9	0	9	0	9	9	9
Laboratory	21	0	21	0	27	27	27
TOTAL REVENUE	750	0	750	0	569	532	535
NET EXPENDITURE (REVENUE)	4,964	80	4,964	80	5,017	5,515	5,509

Notes:

1. Included in the Total Outputs is an amount of £832k (2018/19 £819k) which is recharges between Directorates and Cost Centre.
2. Included in Medical Output above is £200k (18/19 £500k) for Aero Medical Evacuation and £1,500k (18/19 £1,700k) for Overseas Medical Treatment.

HEAD 23: HEALTH

Accounting Officer: Director of Health

Health Strategic Overview

Our Vision

To achieve longer and healthier life at all ages for the people of the island now and in the future.

Our Mission

To effectively and efficiently deliver within available resources, measurable improvements in the health outcomes of the population and to promote all efforts to achieve a healthy environment for all.

Our Values

We are committed to ensuring our health services are driven by values that promote: Safety first, effective service delivery, a caring and responsive workforce and good governance and leadership.

Our Priorities

Priority 1 - Maintain equitable and proportionate local access to a range of health services in partnership with the community for all and the most vulnerable.

Priority 2 - Expand preventative healthcare services and promote healthy lifestyles for everyone.

Priority 3 - Protect the population from clinical, environmental and other health threats and emergencies.

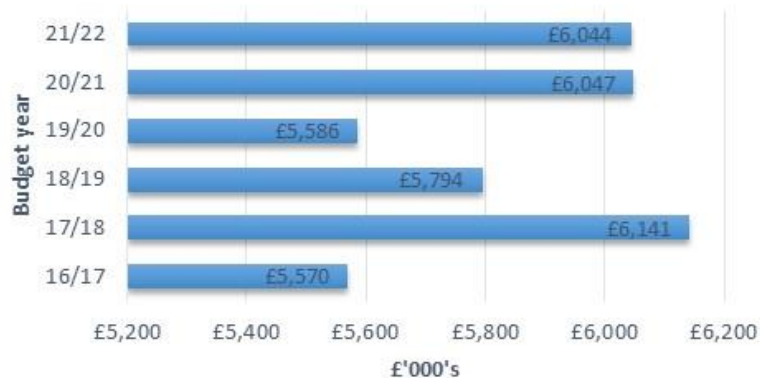
Priority 4 - Tackle the high prevalence and incidence of chronic long term conditions among the population (diabetes, hypertension and kidney disease in particular)

Priority 5 - Provide access to specialist and tertiary care in a sustainable and affordable manner.

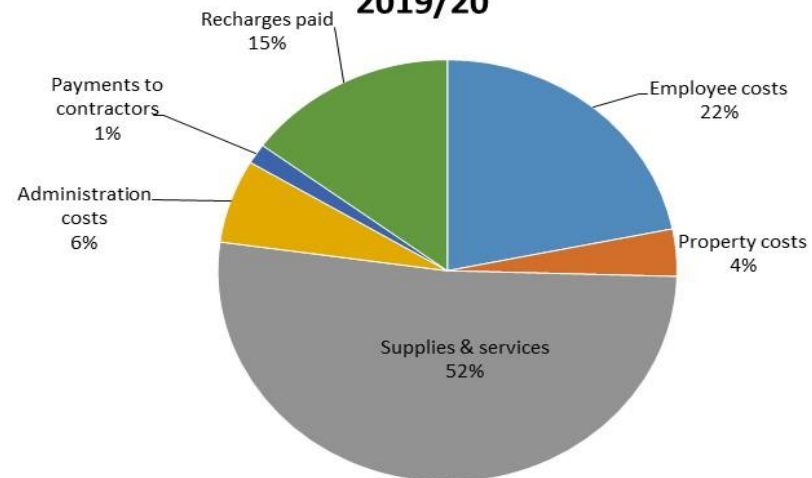
Priority 6 - Ensuring that our existing and emerging health workforce needs are adequately met.

Priority 7 - Improve community engagement and patient experience of the local health service.

Analysis of estimated expenditure 16/17 to 21/22



Recurrent Expenditure by category for 2019/20



HEAD 23: HEALTH

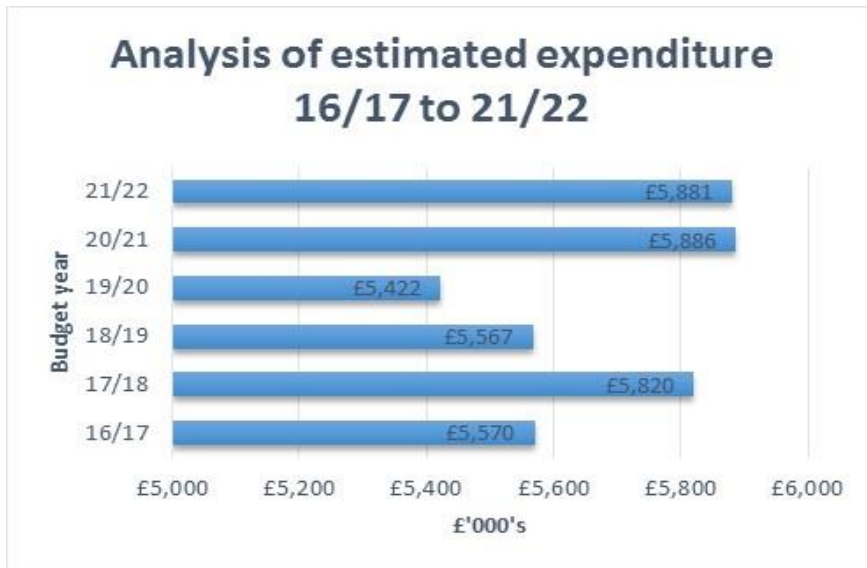
Accounting Officer: Director of Health

Included within 17/18 to 21/22 budget years is mental health expenditure recorded under Safeguarding in the 16/17 budget year.

On the basis that the above change is taken into consideration estimated expenditure would read as follows:

Comparison of like for like:	£'000's				£'000's	
	16/17	17/18	18/19	19/20	20/21	21/22
Health Recurrent Expenditure (Estimate)	5,570	6,141	5,794	5,586	6,047	6,043
Mental Health	0	(321)	(227)	(164)	(161)	(162)
	5,570	5,820	5,567	5,422	5,886	5,881

On the basis that the above changes are taken into consideration



HEAD 26: ENVIRONMENT, NATURAL RESOURCES AND PLANNING (FORMERLEY ENRD)

Accounting Officer: Director of Environment, Natural Resources and Planning

The Environment and Natural Resources Directorate's mission is to protect and enhance our natural environment by committing to sustainable and accountable growth of our natural capital, through providing professional and resourceful services. The Directorate has responsibility for agriculture, forestry and fisheries, planning and development control and environmental management.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Forestry Production and Tree Surgery	137	0	137	0	138	137	137
Forest Establishment, Maintenance & Protection	133	0	133	0	132	132	134
Fisheries Administration, Protection and Policy Advice	90	0	90	0	99	99	99
Bio Security Services	66	0	66	0	67	67	67
Agricultural Support	421	0	421	0	424	423	424
Grounds Maintenance	67	0	67	0	67	67	67
Management and Admin	193	0	193	0	0	0	0
Provision and Maintenance of Roads	408	0	408	0	0	0	0
Provision and Maintenance of Street Lighting	41	0	41	0	0	0	0
Rock Fall Protection	63	0	63	0	0	0	0
Building Maintenance (Works)	672	0	672	0	0	0	0
Technical Services	108	0	108	0	0	0	0
Land Registration & Property Disposal	47	0	47	0	0	0	0
National Geographic Information System	77	0	77	0	0	0	0
Planning & Development Control	112	0	112	0	119	119	120
Upkeep of Public Facilities & Areas	44	0	44	0	44	44	44
Environmental Assessment and Advisory	104	0	104	0	107	106	106
Nature Conservation - Terrestrial	139	0	139	0	150	150	150
Nature Conservation - Marine	55	0	55	0	70	71	71
Waste Management	295	0	295	0	302	308	313
Met Forecasting Services	120	0	120	0	148	148	148
TOTAL OUTPUTS	3,392	0	3,392	0	1,867	1,871	1,880

HEAD 26: ENVIRONMENT, NATURAL RESOURCES AND PLANNING (FORMERLEY ENRD)

Accounting Officer: Director of Environment, Natural Resources and Planning

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
REVENUE BY OUTPUT							
Forestry production and tree surgery	18	0	18	0	18	18	18
Fisheries administration, protection and policy advice	27	0	27	0	27	27	28
Management and admin	198	0	198	0	0	0	0
Provision and maintenance of roads	0	0	0	0	0	0	0
Irrigation		0		0	0	0	0
Building Maintenance	80	0	80	0	0	0	0
Technical Services	0	0	0	0	0	0	0
Lands & Buildings Management		0		0	0	0	0
Land Registration & Property Disposal	123	0	123	0	0	0	0
Waste Management	3	0	3	0	12	12	12
Planning and Building Control	22	0	22	0	17	17	17
Supply Social Housing					0		
CS Houses					0		
TOTAL REVENUE	534	0	534	0	113	114	116
NET EXPENDITURE (REVENUE)	2,858	0	2,858	0	1,754	1,757	1,764

Note:

1. For the financial year 19/20 the Environmental Natural Resource Directorate has split creating two directorates Environment, Natural Resources & Planning and
2. Previously Management and Admin was appropriated under Head 26. These costs are now accounted for under Head 27 and recharged to operational outputs.
3. Included in the Total Outputs is an amount of £360k (18/19 £673k) which is recharges between Directorates and Cost Centres.

HEAD 26: ENVIRONMENT, NATURAL RESOURCES AND PLANNING (FORMERLEY ENRD)

Accounting Officer: Director of Environment, Natural Resources and Planning

Environment & Natural Resources Strategic Overview

Our Vision

St Helena's natural environment is managed in a sustainable manner and is providing for the needs of the island. Our food production is increasing and the development of our natural and built environment remains central to a vibrant economy.

Our Mission

To protect and enhance our natural environment by committing to sustainable and accountable growth of our natural capital through providing professional and resourceful services.

Our Values

Accountability, Professionalism, Commitment, Growth, Sustainability, Resourcefulness.

Our Priorities

Priority 1 - Protect the natural environment by conserving biodiversity, preventing, minimising or mitigating against any negative activity and or impact, to conserve and enhance the island's natural capital.

Priority 2 - Improve our capacity to manage our natural resources sustainably to increase food production and forestry services and products.

Priority 3 - Review current policies and regulations with a view to streamlining the planning process to facilitate sustainable development & investment to support economic growth.

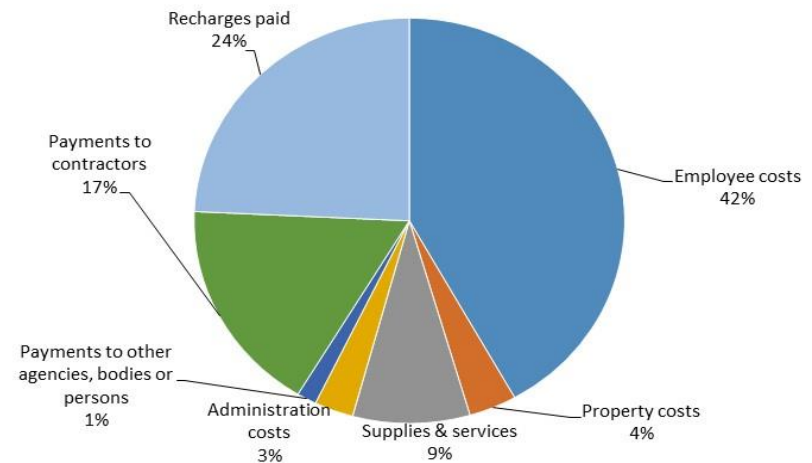
Priority 4 - Reduce the economic and environmental impact of invasive species.

Priority 5 - Safeguard St Helena through continual improvement of St Helena's biosecurity capacity.

Priority 6 - Increase our capacity to safeguard natural habitats and save critically endangered species.



Recurrent Expenditure by category for 2019/20



HEAD 27: INFRASTRUCTURE & TRANSPORT

Accounting Officer: Director of Infrastructure and Transport

The Infrastructure & Transport Directorate's mission is to provide a sustainable and efficient crown estate to meet the needs of St Helena's development. The Directorate has responsibility for crown property and infrastructure management and development. The Directorate is responsible for housing and transport, both of which operate as Trading Accounts.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Estimate Capital 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT								
Management and Admin	0	0	0	0	259	0	258	258
Provision and Maintenance of Roads	0	0	0	0	408	0	427	427
Provision and maintenance of Street lighting	0	0	0	0	47	0	47	47
Rock Fall Protection	0	0	0	0	63	0	63	63
Building Maintenance (Works)	0	0	0	0	499	175	673	674
Technical Services	0	0	0	0	118	0	118	118
Land Registration & Property Disposal	0	0	0	0	48	0	47	48
National Geographic Information System	0	0	0	0	88	0	87	87
TOTAL OUTPUTS	0	0	0	0	1,530	175	1,720	1,722
REVENUE BY OUTPUT								
Management and Admin	0	0	0	0	259	0	258	258
Building Maintenance	0	0	0	0	80	0	80	80
Technical Services	0	0	0	0	15	0	20	20
Land Registration & Property Disposal	0	0	0	0	118	0	126	130
National Geographic Information System	0	0	0	0	14	0	14	14
TOTAL REVENUE	0	0	0	0	486	0	498	502
NET EXPENDITURE (REVENUE)	0	0	0	0	1,044	175	1,222	1,220

Note:

1. For the financial year 19/20 Environment and Natural Resources Directorate has split creating two directorates; Environment, Natural Resources and Planning and Infrastructure and Transport Directorates. Please see page 47 for ENRP analysis. If the I & T budget allocation were added to ENRP the total for 19/20 would be Expenditure of £3,572k and Revenue of £598k.
2. Management and Admin was previously appropriated under Head 26. This is now appropriated under Head 27.
3. Included in the Total Outputs is an amount of £313k (18/19 £0k) which is recharges between Directorates and Cost Centres.

HEAD 27: INFRASTRUCTURE & TRANSPORT

Accounting Officer: Director of Infrastructure and Transport

Infrastructure & Transport Strategic Overview

Our Vision

St. Helena's natural and built assets are managed and maintained in a sustainable manner to provide for the needs of the island now and in the future.

Our Mission

To provide a sustainable and efficient Crown Estates service to meet the needs of St Helena's development.

Our Values

Accountability, Professionalism, Resourcefulness, Responsibility, Creativity and Delivery.

Our Priorities

Priority 1- Manage & maintain a sustainable Crown Estate.

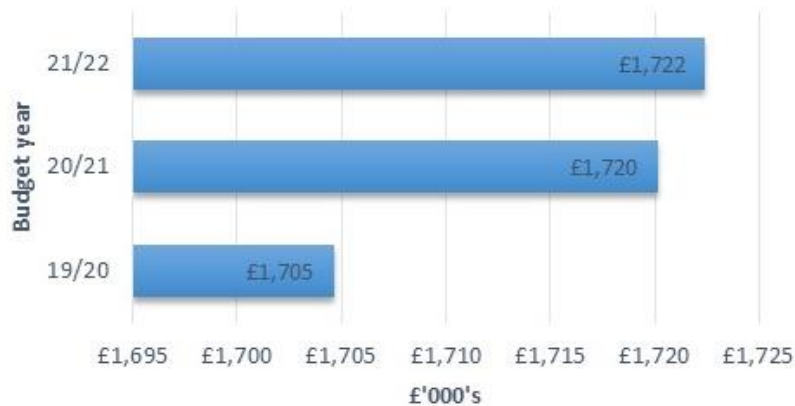
Priority 2 - Improve quality & efficiency of our services.

Priority 3 - Protect the venerable through increasing the quality and availability of Government Land Lord Housing and residential facilities.

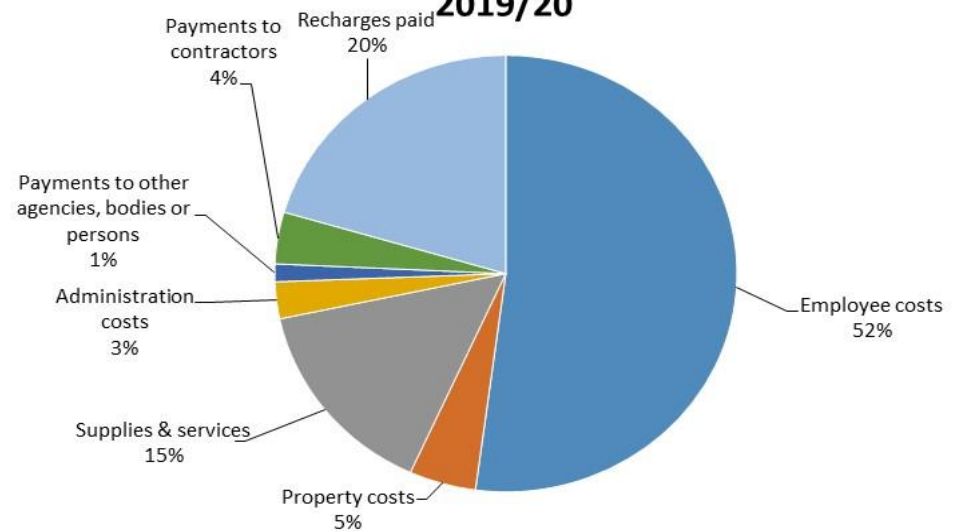
Priority 4 - Reduce infrastructure costs through using alternative energy saving solutions and contribute to a greener environment.

Priority 5 - Improve investment in staff through up skilling, better succession planning and recognition.

Analysis of estimated expenditure 19/20 to 21/22



Recurrent Expenditure by category for 2019/20



HEAD 29: SAFEGUARDING

Accounting Officer: Director of Safeguarding

The purpose of the Safeguarding Directorate is to protect and safeguard vulnerable children, young people and adults at risk or suffering from abuse and also committed to working with a range of agencies to improve and protect independence and life outcomes for vulnerable people.

	Estimate Recurrent 2018/19 £000's	Estimate Capital 2018/19 £000's	Revised Recurrent 2018/19 £000's	Revised Capital 2018/19 £000's	Estimate Recurrent 2019/20 £000's	Forecast Recurrent 2020/21 £000's	Forecast Recurrent 2021/22 £000's
EXPENDITURE BY OUTPUT							
Support Services	270	0	270	0	143	143	146
Learning Disabilities	212	0	212	0	216	203	204
Family Centre	96	0	96	0	69	69	69
Sheltered Accommodation	128	0	128	0	147	148	149
Community Care	1,102	0	1,102	0	1,263	1,273	1,273
Occupational Therapy & Better Life Allowance	495	0	495	0	573	573	573
Safe Haven	38	0	38	0	13	8	8
Children's Services	246	0	246	0	277	277	279
Adult Safeguarding	263	0	263	0	302	305	300
TOTAL OUTPUTS	2,850	0	2,850	0	3,003	2,999	3,001
REVENUE BY OUTPUT							
Support Services	0	0	0	0	143	143	146
Sheltered Accommodation	17	0	17	0	15	15	15
Community Care	83	0	83	0	50	58	60
TOTAL REVENUE	100	0	100	0	208	216	221
NET EXPENDITURE (REVENUE)	2,750	0	2,750	0	2,795	2,783	2,780

Notes:

1. Included in the Total Outputs is an amount of £251k (18/19 £136k) which is recharges between Directorates and Cost Centres.
2. Included within the 19/20 budget are recharges for support services allocated to operational cost centres, not previously recharged.

HEAD 29: SAFEGUARDING

Accounting Officer: Director of Safeguarding

Safeguarding Strategic Overview

Our Vision

Working together to promote the wellbeing and safety of vulnerable children and adults in the community of St Helena.

Our Mission

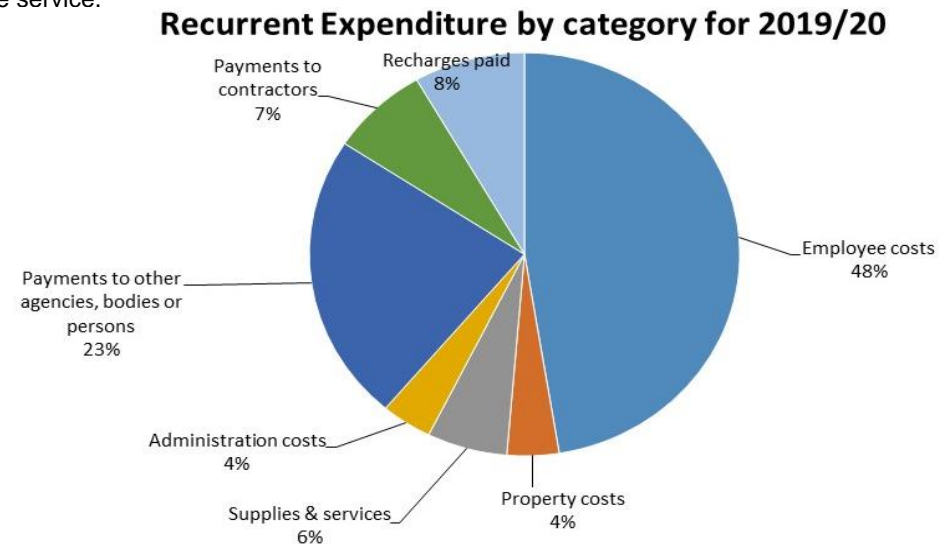
To safeguard and promote the welfare of all vulnerable people in St Helena by further developing professional social services and establishing inter-agency co-operation and collaboration which put vulnerable people at the centre of our services.

Our Values

Learning Culture of continuous improvement.
Creating a community to give all children and young people the best start in life.
Empowering people to live happy and healthy lives.
Invest and support our local staff.
Ensuring that all vulnerable adults live a safe and independent life as possible.
Be honest and open and ensure we involve all our staff in creating an effective service.

Our Priorities

Priority 1 - Promote independent living and access to services.
Priority 2 - Ensure services to children and young people are supported and maintained.
Priority 3 - Ensure a robust multi agency approach to keep venerable people safe.
Priority 4 - Strengthen and maintain a robust adult service provision.



HEAD 29: SAFEGUARDING

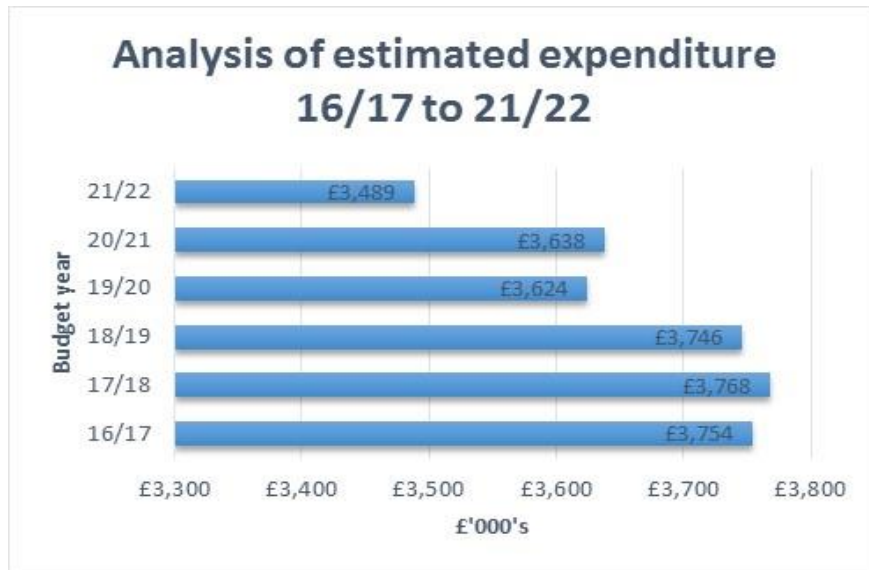
Accounting Officer: Director of Safeguarding

Included in the table of estimated expenditure are budgeted costs in relation to TC expenditure recorded in Safeguarding in 16/17 not included from 17/18. Included within 16/17 budget year is mental health expenditure recorded under Health from 17/18 budget year.

Included from 19/20 budget are recharges from Support Services allocated to operational outputs.

On the basis that the above changes are taken into consideration estimated expenditure would read as follows:

Comparison of like for like:	£'000's					
	16/17	17/18	18/19	19/20	20/21	21/22
Safeguarding Recurrent expenditure (Estimate)	3,754	2,458	2,850	3,003	2,999	3,001
Remove admin recharge	0	0	0	(143)	(143)	(146)
TC costs	0	990	669	600	621	472
Mental health	0	320	227	194	193	195
	3,754	3,768	3,746	3,624	3,638	3,489



ADDITIONAL INFORMATION

TRADING ACCOUNTS

There are a number of SHG activities which operate very similar to a business venture, these are classified as trading accounts and have been set up as Special Funds under the provision of section 3 of the Public Finance ordinance.

Surplus /(Deficit) 2018/19 £000's	DRAFT										<i>Accounting Officer</i>
	Revenue	Expenditure	Surplus /(Deficit)	Revenue	Expenditure	Surplus /(Deficit)	Revenue	Expenditure	Surplus /(Deficit)		
	2019/20 £000's	2019/20 £000's	2019/20 £000's	2020/21 £000's	2020/21 £000's	2020/21 £000's	2021/22 £000's	2021/22 £000's	2021/22 £000's		
TRADING ACTIVITIES											
Transport	378	1,040	796	244	1,060	807	253	1,071	816	255	<i>Senior Transport Manager</i>
Information Technology	21	1,023	917	106	974	924	50	999	940	59	<i>IT Section Manager</i>
Housing Service	292	332	325	7	357	357	0	375	370	5	<i>Director of Infrastructure and Transport</i>
St Helena Audit Service	15	250	247	3	279	258	21	271	267	4	<i>Chief Auditor</i>
TOTALS	706	2,645	2,285	360	2,670	2,346	324	2,716	2,393	323	

Note: Expenditure for Special Funds are not required to be appropriated under the Appropriation Ordinance.