

## OPEN AGENDA PUBLIC DOCUMENT

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### Memorandum for Executive Council

**SUBJECT** **MEDIUM TERM EXPENDITURE FRAMEWORK (MTEF) -  
2019/20 – 2021/22 – STRATEGIC OBJECTIVES**

Memorandum by Chief Secretary

**ADVICE SOUGHT** **1. Council is asked to approve the Strategic Objectives, which will inform and direct the strategic planning and budgeting process for the three year period 2019/20 to 2021/22, as set out in Annex A.**

**BACKGROUND & CONSIDERATIONS** **2. The 10 Year Plan covers the period 1 April 2017 to 31 March 2027 and was compiled following extensive consultation with the community. The overall objective of this plan is to continue to make St Helena a wonderful place to live, work, raise children, visit and to do business.**

**3. The Plan has been developed around 5 National Goals i.e. Altogether Safer, Altogether Healthier, Altogether Better for Children and Young People, Altogether Greener and Altogether Wealthier. It contains a number of actions with colour coded delivery timescales categorised as follows:**

Green - ongoing and will run throughout the duration of the plan

Blue - will be delivered in the first year of the plan

Yellow - will be delivered in three years and reflected in the Strategic and Operational Plans

Purple - will be completed within five years of the plan

Pink - will be completed within ten years if not sooner

Green/Blue - are anticipated to be delivered between two timelines

**4. The Plan states “To make sure we complete what was suggested we will use the SHG strategic planning process. This will be done through Directorates’ three year Strategic and Operational Plans that must link and contribute to the National Goals and the outcomes the community has high-lighted.” However, the Plan also recognises that “There are wider issues that do not necessarily fit into the five National Goals”. In this regard, due consideration will need to be given to the implementation of the Sustainable Economic Development Plan, the need to generate additional revenues, the need**

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to ensure efficient and effective governance and the need to ensure that the Island is ready for the Fibre Optic Cable landing as per the Digital Strategy.

5. Recognising current and foreseeable resource constraints, it is imperative for SHG to begin the next annual three year rolling planning and budgeting process with a clear and focused strategic direction. The Strategic Objectives as set out in Annex A were developed following consultation with Directors, Council Committees and elected Members. The process started in late June 2018 when Directors and Council Committees were asked to determine priority areas and to identify desired outcomes and outputs for each of these areas. The results were collated and presented to elected Members on 20 July when it was agreed that further work was needed to distinguish between strategic objectives, policy priorities and operational activities. The information was subsequently reformatted and recirculated for Directors and Council Committees to critically review, identify and fill gaps and to ensure alignment with the 10 Year Plan and Sustainable Economic Development Plan.

6. The second round of discussions with Council Committees resulted in a more comprehensive set of Strategic Objectives with policy priorities and supporting activities. These were discussed with elected Members at an Informal Legislative Council meeting on 10 August 2018 and again at another Informal Legislative Council meeting on the 24 August 2018, where it was agreed that the list of Strategic Objectives at Annex A are the priority areas to be taken forward during the three year planning cycle.

### **FINANCIAL IMPLICATIONS**

7. There are no direct financial implications arising from this paper. However, the Strategic Objectives will be used to direct and inform the next strategic planning and budgeting exercise during which activities will need to be prioritised/costed according to budget availability and in line with the Strategic Objectives. They will also help to inform the development of a Capital Programme.

### **ECONOMIC IMPLICATIONS**

8. The ‘Altogether Wealthier’ goal is a Strategic Objective which includes sustainable economic development as a Policy Priority. This will serve to support the implementation of the Sustainable Economic Development Plan.

### **CONSISTENCY WITH INVESTMENT POLICY PRINCIPLES**

9. Ensuring sustainable economic development as a Policy Priority will include activities which are consistent with incentivising investment.

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### **PUBLIC / SOCIAL IMPACT**

10. The proposed Strategic Objectives should have an indirect positive public/social impact in that they will direct and inform the strategic planning and budgeting exercise which will provide for the delivery of public services.

### **ENVIRONMENTAL IMPACT**

11. Whilst there is no direct environmental impact arising from this paper, the inclusion of an environmental related Strategic Objective 'Altogether Greener' and policy priority 'Promote the sustainable management and use of natural resources and the environment' will ensure due regard for the sustainable management and use of the environment. It is also noted that many of the activities linked to sustainable economic development are linked to the management of natural resources (e.g. planting flowers to assist honey making, enhancing the environment for tourism, land use for coffee, timber, and agriculture, and environmental research); there are likely to be synergies with 'Altogether Wealthier' strategic objective.

### **PREVIOUS CONSULTATION / COMMITTEE INPUT**

12. Council Committees have been involved in the development of the proposed Strategic Objectives and there have also been wider discussions with elected Members at the informal meetings of Legislative Council held on 20 July, 10 and 24 August 2018.

### **PUBLIC REACTION**

13. There is unlikely to be any public reaction to Council approving the set of Strategic Objectives. The public will be more concerned as to how these translate into actual service delivery, which will be reflected in directorate Strategic Plans and Operational Plans.

### **PUBLICITY**

14. Mention should be made in the Ex Co Report and associated radio broadcast.

### **SUPPORT TO STRATEGIC OBJECTIVES**

15. This paper supports all of the goals in the 10 Year Plan and will in fact provide more focus and strategic direction for implementing the Plan.

### **LINK TO SUSTAINABLE ECONOMIC DEVELOPMENT PLAN GOALS**

16. This paper supports the Sustainable Economic Development Plan; one of the proposed Strategic Objectives is all about sustainable economic development.

### **OPEN /CLOSED AGENDA ITEM**

Corporate Support  
Corporate Services  
24 August 2018

17. Recommended for the Open Session.

**SO'B**