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that the Island is ready for the Fibre Optic Cable landing as per the Digital Strategy.

5. Recognising current and foreseeable resource constraints, it is imperative for SHG to begin the next annual three year rolling planning and budgeting process with a clear and focused strategic direction. Hence the need for Strategic Objectives that will assist with the development of Strategic Planning and Budgeting Guidelines and the allocation of directorate budget ceilings, noting that it is impossible to do everything in the first year.

6. The Strategic Objectives as set out in Annex A were developed following consultation with Directors, Council Committees and elected Members. The process started in late June 2018 when Directors and Council Committees were asked to determine priority areas and to identify desired outcomes and outputs for each of these areas. The results were collated and presented to elected Members on 20 July when it was agreed that further work was needed to distinguish between strategic objectives, policy priorities and operational activities. The information was subsequently reformatted and recirculated for Directors and Council Committees to critically review, identify and fill gaps and to ensure alignment with the 10 Year Plan and Sustainable Economic Development Plan.

7. The second round of discussions with Council Committees resulted in a more comprehensive set of fourteen Strategic Objectives with policy priorities and supporting activities with an indication as to whether they are for recurrent or capital spend. These were discussed with elected Members at an Informal Legislative Council meeting on 10 August 2018 when it was agreed that the list of Strategic Objectives could safely be reduced to a total of seven with supporting sub-objectives. Members were asked to individually prioritise the seven objectives, the outcome of which was collated resulting in the prioritised list at Annex A.

8. Members are asked to note that this prioritisation exercise is part of the Medium Term Expenditure Framework process (MTEF) and the list of strategic objectives will be updated annually as a part of this process.

FINANCIAL IMPLICATIONS

9. There are no direct financial implications arising from this paper. However, the Strategic Objectives will be used to direct and inform the next strategic planning and budgeting exercise during which activities will need to be prioritised/costed according to budget availability and in line with the Strategic Objectives. They will also help to inform the development of a Capital Programme.

ECONOMIC IMPLICATIONS

10. The ‘Altogether Wealthier’ goal is a Strategic Objective which includes sustainable economic development as a Policy Priority. This will serve to support the implementation of the Sustainable

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Economic Development Plan.

CONSISTENCY WITH INVESTMENT POLICY PRINCIPLES

11. Ensuring sustainable economic development as a Policy Priority will include activities which are consistent with incentivising investment.

PUBLIC / SOCIAL IMPACT

12. The proposed Strategic Objectives should have an indirect positive public/social impact in that they will direct and inform the strategic planning and budgeting exercise which will provide for the delivery of public services.

ENVIRONMENTAL IMPACT

13. Whilst there is no direct environmental impact arising from this paper, the inclusion of an environmental related Strategic Objective 'Altogether Greener' and policy priority 'Promote the sustainable management and use of natural resources and the environment' will ensure due regard for the sustainable management and use of the environment. It is also noted that many of the activities linked to sustainable economic development are linked to the management of natural resources (e.g. planting flowers to assist honey making, enhancing the environment for tourism, land use for coffee, timber, and agriculture, and environmental research) there are likely to be synergies with 'Altogether Wealthier' strategic objective.

PREVIOUS CONSULTATION / COMMITTEE INPUT

14. Council Committees have been involved in the development of the proposed Strategic Objectives and there have also been wider discussions with elected Members at the informal meetings of Legislative Council held on 20 July and 10 August 2018.

PUBLIC REACTION

15. There is unlikely to be any public reaction to Council approving the set of Strategic Objectives. The public will be more concerned as to how these translate into actual service delivery, which will be reflected in directorate Strategic Plans and Operational Plans.

PUBLICITY

16. Mention should be made in the Ex Co Report and associated radio broadcast.

SUPPORT TO STRATEGIC OBJECTIVES

17. This paper supports all of the goals in the 10 Year Plan and will in fact provide more focus and strategic direction for implementing the Plan.

LINK TO SUSTAINABLE ECONOMIC DEVELOPMENT PLAN GOALS

17. This paper supports the Sustainable Economic Development Plan; one of the proposed Strategic Objectives is all about sustainable economic development.

SO'B

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**OPEN /CLOSED
AGENDA ITEM**
Corporate Support
Corporate Services
15 August 2018

18. Recommended for the Open Session.

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