



# St Helena Government

## PERFORMANCE REPORT

**FOR PERIOD 1 - APRIL 2017  
FINANCIAL YEAR ENDING 31 MARCH 2018**

Introduction and Overview  
Key Performance Indicators  
BAM Commitments  
Corporate Risks  
Balance Sheet  
Monthly Directorate Income and Expenditure Report  
Analysis of Revenue



**St Helena  
Government**

## **Overview of Performance for April 2017**

### **Introduction**

In April, ASSI granted an open-ended (i.e. not time bound) Aerodrome Certificate for St Helena Airport whilst the Air Traffic received certificates of competence for another year of approved operation (until 3rd April 2018).

SHG received high levels of positive feedback from service users who were supported by Safeguarding and the Police. The response time by the Fire Service is on average 3 over 3 minutes quicker than the target set. More elderly residents are accessing Home Care and more assessments are being completed by the Older Persons Service. Demand on Health services continues to be high and joint work with residential units continues to develop. Design work has commenced at the Bottom Woods CDA. The community college continues to develop with 459 individuals registered on courses. Site visits have taken place to identify land for parking to support a 'Park and Ride' scheme. ENRD personnel are now preparing estimates of the cost of developing the identified area

### **Summary of Key Performance Indicators**

Some of the headlines for April are as follows:

ASSI granted an open ended Aerodrome Certificate

90% of Home Care service users rate the care provided as positive

75% of service users involved with the Police were satisfied

1729 episodes of patients accessing primary health care

120 people now access Home Care

459 individuals are registered for courses at the Community College

Fire Service response time exceeding target

CDA work has commenced

Park and Ride scheme is being developed

100% of Safeguarding (children's) assessments completed within timescales

### **Commitments given during BAM**

Logframe indicators to be developed

### Corporate Risk Management

SHG has updated its strategic risk register and this is reported on in this document. As well as risks around mortality and an ever increasingly elderly population risks exists around the failure to deliver key projects such as rock fall protection, the Rupert's development and the new prison. The finalisation of the air service tender should see a considerable risk to SHG mitigated in due course.

### Summary of Financial Performance

The overall movement on the Consolidated Fund at the end of the first month of the financial year 2017/18 is positive, reflecting an increase of £85K.

Budgeted and actual revenue for April are both £3.3M.

Budgeted expenditure for April was £2.8M in comparison with actual expenditure of £3.2M. This represents an over spend of £0.4M, which is a adverse variance of 15% against the expenditure budget for April.

### Key Revenue and Expenditure Variances

Revenue budget and actuals were broadly in line. The Analysis of Revenue Report shows a favourable budget variance of £50k which is mainly from customs dues on alcohol.

The adverse expenditure variance is mainly due to the Head Shipping. The reported overspend of £432K relates to necessary expenditure to meet expenses in advance of settlement monies from insurance.

### Capital Programme

Capital Programme extended by 6 months (April-September 2017 ) with a value of £1.4m. Proposals are being considered by Elected Members following DFIDs advice to fund specific areas for development. However, significant concern remains that key projects will not be delivered due to the gap in funding to deliver the identified projects which poses a considerable risk to SHG.

## SHG KEY PERFORMANCE INDICATOR REPORT

PERIOD 1 (April 2017)

No.	National Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	RAG Status	Direction of Travel	Notes	Overall Brief Monthly Commentary on Progress/events	
1	Altogether Safer	Safeguarding (Frankie)	Number of referrals received for children's services % of referrals which required a single assessment and % of these assessments completed within timescales	<b>309 referrals received</b> <b>23% required single assessments</b> <b>Approx. 90% completed within timescale</b>	95% completed within timescales			13 referrals were received in April. 24% percent of these required a single assessment. 100% of these assessments were completed in timescales	Green	Up		Continuation of assessments met in timescales	
2		Safeguarding (Lindsay)	Joint visits are done with OT and MH. (Demonstrates joined up multi agency work in the community)	<b>For 2016 - 47 OT joint visits and 2 MH joint visits.</b>	47 OT Joint Visits 2 MH Joint visits			April 2017 the OPS team completed 4 OT joint visits and no MH joints assessments	Yellow	Stable			
3		Safeguarding	Number of residents who rate our care positively	Service user survey to be developed and 2017/18 a year to baseline this data to improve as we move forward					April: Adults - Home care scheme 90% positive feedback	Green	Up		Positive feedback from service users
4		Safeguarding	Setting up a service user group to help shape policy	Currently setting up Happy Hearts committee.					Completed	Green	Up		Happy Hearts group participating in shaping services
5		Police	Reduce Overall Crime	The figure will not be set until the end of the current PPY as the figure for the current year plays a part in setting the figure.  In any case, the figure will be divided by 12 and monitored on a monthly basis.	Less than five year average (also compared to 2016 - 2017 figure)				April 19 crimes reported	Yellow	Stable		Crime continues to be low
5a		Police	Improving community trust and confidence in the services provided by the Directorate		75% satisfaction level from those surveyed. Each Police Team to perform 4 community surgeries per month.	80% satisfaction level from those surveyed.	85% satisfaction level from those surveyed.		90% of victims and callers to the police to be contacted for a survey with 75 % satisfaction- 4 surgeries per month- 4	Green	Up		Positive satisfaction levels reported
5b		Police	Working with partners, volunteers and stakeholders to maintain public safety and our responses to incidents		10% reduction in road collisions from 2015/2016 level of 130				10% reduction in RTAs 9 in total	Yellow	Stable		
6		Police	The St Helena Fire and Rescue Service will provide an immediate response to all related emergencies	Monitored on a monthly basis based upon the number of calls attended.	Attendance within 12 mins for the first appliance				April - Fire service average time is 8.41 minutes	Green	Up		Positive response time well within KPI despite difficult road conditions
7		Safeguarding (Lindsay/Wendy)	Number of older persons (over 65) who are admitted to residential/sheltered accommodation	<b>13 admissions in residential/sheltered accommodations for 2016/17 (3 in sheltered and 10 in residential)</b>	13 admissions				April 2017 we had 1 admission into sheltered accommodations and 1 admission into residential accommodations. Total 2 admissions.	Yellow	Stable		This will continue to be a pressure area
8		Safeguarding (Paul/Lindsay)	Number of people in the community receiving home care	<b>For 2016 - 72 older persons in community receiving home care</b>	Increase on benchmark				April: Adults & Older adults - 120 People accessing home care April 2017 there was an increase in Home Care Support to 4 new clients.	Green	Up		Increased funding enabling increased access to support. Crucial to overarching strategic aim.
9		Safeguarding (Paul/Lindsay)	% of those receiving home care having had social care review in last 12 months	<b>Adults and Older adults 81.5%</b>	90%				April: Adults 100% of assessments completed in the last year There were 5 social reviews in the month of April 2017 for Older Persons.	Green	Up		Assessments and care plans being reviewed.
10		Safeguarding (Paul/Lindsay)	Number of adult social care assessments completed	<b>82 assessments completed</b>	30 - 35 assessments per month				April: Adults - 15 assessments completed 33 assessments completed this month with the OPS service	Green	Up		Expected increased in the demand for adult services
11	Health	Vaccination Coverage Children at 2 years of age, up to date with vaccinations.	<b>93.5% of total population of 2 year olds (Oct 2016)</b>	100%	100%	100%		97.1% (May 2016-April2017)	Green	Up			
12	Health	Diabetes % of registered diabetes clients who have had their blood glucose and HbA1c tested at least once during the preceding year.	<b>93% (Oct 2016)</b>	>95%	>98%	100%		94.6% (May 2016-April2017)	Green	Up			

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13	Altogether Healthier	Health	<p><b>Obesity: Early detection and prevention or reduction of obesity amongst resident population of St Helena</b></p> <p>% of total screened population who are overweight (target is a sustained reduction of excess weight as a % of total population)</p> <p>(a) children measured on an annual basis in school</p> <p>(b) adults measured at one of the Primary Health Clinics or the hospital that are showing excess weight.</p> <p><b>Obesity</b></p> <p>% of children and adults identified during health assessment as being overweight who receive support through a structured intervention.</p>	<p>Baseline established for % of (a) children and (b) adults</p>	5% reduction	Dietician to be in post by March 2017.	To develop a concept for structured interventions	<p>5% reduction on preceding year</p> <p>5% reduction on preceding year</p>	<p>APRIL 2017:</p> <p>(a) 10.7% of infants measured were overweight.</p> <p>(b) 21.2% of adults measured were overweight.</p> <p>Dietician to take up post in May 2017 (RMS delayed).</p>	↔		Ongoing risk for SHG -
14		Health	<p><b>Safe provision of an appropriate range of Mental Health services on island</b></p> <p>Ensure all acute mental health admissions are safely managed</p>	<p>Availability of suitable facilities and trained staff for acute Mental Health episodes of care.</p>	100% (interim facilities utilised pending construction of secure unit)	100%	100%	There were no psychiatric admissions in April 2017.				
15		Health	<p><b>Access to Healthcare</b></p> <p>(a) Total number of occasions per month that patients accessed primary health care at a District Clinic, by location.</p> <p>(b) Total number of occasions per month that elderly or disabled patients were seen by a Doctor in a residential care facility or own home.</p> <p>(c) Total number of occasions per month of home support visits for palliative / end-of-life care.</p>	<p>A = 2000 B = 30 C = 20 (Nov 2016)</p>	<p>(a) &gt;2000 (b) &gt;30 (c) &gt;20</p>	<p>(a) &gt;2300 (b) &gt;40 (c) &gt;20</p>	<p>(a) &gt;2600 (b) &gt;50 (c) &gt;20</p>	<p>(a) APRIL 2017 = 1729 (Doctor 1054 and Nurse-led 675 inclusive)</p> <p>Jamestown – 1217</p> <p>Half Tree Hollow – 179</p> <p>Levelwood – 65</p> <p>Longwood – 53</p> <p>Home Visits – 215</p> <p>(b) =40</p> <p>(c) =31</p>	↔		Significant demand on health services	
16		Health	<p><b>Encourage Smoking Cessation</b></p> <p>% of clients who have received counselling for smoking and who have stopped</p>	<p>Island population registered on EMIS 4776</p> <p>Smoking status record 1773</p> <p>1773/4776 = 37%</p>	<p>2% of smokers screened and given brief intervention to have stopped smoking.</p> <p>10% of smokers screened and given brief intervention and NRT to have stopped smoking</p> <p>20% of smokers screened and given group Cessation sessions, plus NRT to have stopped smoking</p>	<p>2% of smokers screened and given brief intervention to have stopped smoking.</p> <p>10% of smokers screened and given brief intervention and NRT to have stopped smoking</p> <p>20% of smokers screened and given group Cessation sessions, plus NRT to have stopped smoking</p>	<p>2% of smokers screened and given brief intervention to have stopped smoking.</p> <p>10% of smokers screened and given brief intervention and NRT to have stopped smoking</p> <p>20% of smokers screened and given group Cessation sessions, plus NRT to have stopped smoking</p>	<p>APRIL 2017:</p> <p>8.3% smokers screened and given brief intervention</p> <p>8.3% of total population had brief intervention and NRT</p> <p>0% successfully stopped smoking</p> <p>0% given group cessation sessions</p>	↔		Smoking rates above the UK	
17		ENRD	<p><b>Social Housing</b> - Increase the social housing stock.</p>	<p>184 social houses (Jan 2017)</p>	5%					↔		Some plots on the CDA sites will be used to develop social housing. HTH CDA Site: works are on-going in regard to the installation of services, namely access and drainage. Bottom Woods CDA: works has commenced regarding the first phase of the design process, in collaboration with the Technical Team and Planning Section.
18	ENRD	<p><b>Plants and Wildlife</b></p> <p>Monitor the health of St Helena's marine and terrestrial habitats, to make sure they do not decline ie that we don't lose any of the endemic life there and we maintain the environment in which these endemic animals and plants live.</p>	<p>Benchmarking done for 21 terrestrial and 22 marine in 2015/16)</p>	<p>Population of key Marine and Terrestrial endemic species - Little or no change</p>					↔		Invasive species clearance carried out in five living gene bank sites. Endemic seed collected from isolated wild populations, seeds were cleaned and stored. Nursery propagation continued at Peaks Nursery with improvements in pest control. Clearance of invasive species and planting of endemic species carried out in Byrons and clearance of invasives in 'Diana's 1 compartment' in the Peaks National Park. Path improvements made leading up to the top of Warrens Gut.	

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19	Altogether Greener	ENRD	Environmental Protection - St Helena's environment is protected through the implementation of the Environmental Protection Ordinance (EPO) enabling the conservation of biodiversity, regulation of trade in endangered species and the control of pollution, hazardous substances, litter and waste.	10% of the required supporting policies, guidelines and procedures have been formally adopted and or are in place to facilitate the implementation of the EPO (Jan 2017)	Formal adoption of at least 80% of the secondary legislation and supporting policies, guidelines and procedures to facilitate the implementation of the EPO.					↔		Currently recruiting for staff for the Section in order to facilitate EPO implementation.	
20		ENRD	Waste Management	Equally sized domestic waste cells last for approximately 1 year	5% increase in domestic waste cells life					↓		Normal waste management operations. No additional outputs to report. KPI will not be achievable without capital investment in commercial recycling of high volume / value waste streams.	
21		ENRD	Energy Use	More efficient use of energy per head of population	5%						↔		SHG working with Energy Trust to shape proposal to reduce Island's reliance on fossil fuels for energy generation. Currently procuring technical support to develop proposal. PQQ to be issued shortly to interested parties.
22		ENRD	Increase Land available for Housing through the development of the CDA's and individual site identification.	Release 60 plots by the end of 2018.	100% increase						↔		HTH CDA Site: works are on-going in regard to the installation of services, namely access and drainage. Bottom Woods CDA: works has commenced regarding the first phase of the design process, in collaboration with the Technical Team and Planning Section. Plot Sales: Collation of information in preparation for the release/advertising of four residential plots for sale or lease, on-going search for land that could be advertised.
23	Altogether Better for Children and Young People	Education	Primary Education % of pupils achieving Level 4+	Reading 71% SPAG 44% Maths 51% (July 2016)	Reading 60% English Skills 60% Maths 60%			Reading 71% SPAG 44% Maths 51% (July 2016)		↔		Evaluation against the new standards/curriculum will be completed in July.	
24		Education	Secondary Education % of pupils achieving 5 GCSE A*-C including English and Maths	22% (Aug 2016)	30%	45%	50%	22% (Aug 2016)		↔		August 2017 examinations will reflect new curriculum and grading scheme.	
25		Education	% of teachers qualified to Level 4+	33.3%	50% of teachers qualified to Level 4+	70% of teachers qualified to Level 4+; 40% of teachers qualified to Level 5+	50% of teachers qualified to Level 5+	33.30%		↔		Work continues on the teacher training initiative with first certifications expected in September 2017. Four teacher trainees are on track to complete the Certificate of Higher Education in Primary Education, with results expected in August 2017.	
26		Education	Functional Skills programme that meets the needs of St Helena. Attendance at AVES functional skills programmes	Annual Training Needs Assessment deferred to March 2017, not yet underway. SHCC Courses offered: 159 courses General/Community - Accredited 27 General/Community - Local 39 Professional - Accredited 10 Vocational - Accredited 47 Higher Education - Accredited 36 273 registrations from 1/9/2016 - 20/2/2016. 89 registrations continuing from 1/3/2016 - 1/9/2016. Total of 363 students enrolled in SHCC programmes to date.	Annual Training Needs Assessment completed. 100 courses offered (with information on accreditation status and level) 300 course registrations	Annual Training Needs Assessment completed. 100 courses offered (with information on accreditation status and level) 350 course registrations		Training Needs Assessment currently underway. 159 courses offered 81 courses with active enrolment Community Education: 48 courses, 7 accredited Higher Education: 7 courses; 7 accredited Professional Studies: 7 courses; 7 accredited Technical/Vocational: 19 courses; 19 accredited 459 students registered (1/9/16 - 30/4/17) 596 course registrations (1/9/16 - 30/4/17) 66 registrations in accredited L1 - L2 core skills courses (English, maths, ICT)				Interest and enrolment in the St Helena Community College continues to grow. As of the end of April 2017, SHCC reported 596 course registrations, with 459 individuals registered for 81 separate courses. Many of the courses on offer are via distance learning, and not all courses offered will actually attract registration.	
27	Safeguarding	Number of people who we are supporting on our employability scheme	Benchmark Year 1 (2017/18)					Employability/OT scheme; 24 OT scheme, 17 Caressi - total 41		↔		SHAPE providing an excellent service working with Adult Services	
28	Corporate Services (Corporate Support - Carol)	% of Report It Sort It reports acknowledged and allocated for action within 3 working days of receipt	95%	100%	100%	100%	100% for April				Monthly		
29	Corporate Services (Corporate Support - Carol)	Number of people making use of the public transport service	18070 tickets sold (2013/14)	10% increase on 2016/17 total	Further 10% increase	Further 10% increase				↔	Quarterly		
30	Corporate Services (Corporate Support - Carol)	Revised timetables for the Public Transport Service to make provision for Park and Ride schemes into Jamestown and increased late night travel opportunities.	No Park and Ride Scheme exists at the moment. Late night travel only available on Saturday nights to and from Jamestown for the following areas: Longwood (Bottom Woods), Levelwood and HTH/St Pauls (Rosemary Plain/Scotland)	Commence July 2017						↔		Site visits have taken place to identify land for parking to support a 'Park and Ride' scheme. ENRD personnel are now preparing estimates of the cost of developing the identified area	

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31	Altogether Weatherier	Corporate Services (Corporate Support - Carol)	% of requests for information dealt with in accordance with the Code of Practice for Access to SHG	Baseline to reflect 2016/17 Performance of 40%	85%			2 requests received in April		↔			
32		Corporate Services (Statistics Office)	Number of stay over tourist visitors to the island	2,527 (2012/13) 2,054 (2013/14)	10% increase on 2016/17			• Number of stay over visitors: 163 2017/18 YTD: 163, a 31 per cent decrease from the previous financial year • Number of plane passengers: 17 2017/18 YTD: 17		↔			
33		Connect St Helena (Barry)	Sustainability % of energy generation from renewables	9.13% (2012/13)	30%	85%	100%	April = 23%		↔		April is traditionally a low yielding month for renewable generation.	
34		Connect St Helena (Barry)	Reliability Unplanned electricity interruptions per annum	146 (2012/13) 134 (2013/14)	100	95	90	April = 8		↔			
35		SURE	Communications % of households with internet connections	56.3% (2013/14) 59.5% (2015/16)	TBD	TBD	TBD			↔	Annually		
36		Air Access (Janet/Tina)	Regularly scheduled flights to St Helena	Airport open and operational but in 2016/17 catered only to charter and medevac flights	Air services procurement process completed by end May 2017 Practical planning for commencement of scheduled air services completed by March 2018 latest	Ongoing implementation of terms of Air Services Agreement	Ongoing implementation of terms of Air Services Agreement			↔		The current procurement exercise is expected to conclude in May 2017 with the announcement of the preferred bidder by early UK summer 2017. Commencement of air services will follow once the regulatory permissions are granted and the necessary practical arrangements are in place. Work to understand the issues of turbulence and wind shear is still ongoing.	
37		Air Access (Janet/Tina)	St Helena Airport maintains airport certification	Original airport certificate granted by ASSI in May 2016 Airport recertified (6 month duration) in November 2016 ASSI audit inspection in March 2017	Implementation of any rectification actions arising from ASSI audit	Successful completion of ASSI audit [date to be advised] and implementation of any rectification actions	Successful completion of ASSI audit [date to be advised] and implementation of any rectification actions			↔		In April, ASSI granted an open-ended (i.e. not time bound) Aerodrome Certificate for St Helena Airport whilst the Air Traffic received certificates of competence for another year of approved operation (until 3rd April 2018). There were three flights into St Helena Airport during April - one medevac and two charter flights.	
38		Corporate Support (IT - Jerry)	IT Systems maintained % of Downtime for IT Systems not to exceed	85%	90%	Increase by 5%	Increase by 5%			↔		The associated performance indicator is now achievable, as we have since invested in a comprehensive commercial Uninterruptible Power Supply Solution, which is designed to protect our sensitive and critical-mission, IT Systems.	
39		Corporate Support (Gilly/Carol)	Legislative Programme agreed and updated and circulated to elected Members.	The legislative programme is currently delivered on an 'ad hoc' basis	Programme agreed with Council within first quarter of General Election and updates provided on quarterly basis.					↔		No action required in April 2017.	
40		Corporate Support (Gilly/Carol)	New Ex Co, Leg Co and Council Committees in place by August 2017	The last inaugural meeting of the Legislative Council was held on 24 July 2013, which was within 3 months of the dissolution of Council and 1 week after Polling Day	Action Plan and Communications Plan implemented 100%					↔		Inaugural meeting of Leg Co scheduled for Wednesday, 2 August 2017	
41		Corporate Finance (Nicholas)	Self-sufficiency % of budget from local revenue	33% (2013/14)	TBC						⊘	Annually	Local revenue is on track with collection profile
42		Corporate Services (Statistics)	Private Sector Expenditure (in National Accounts)	£15,584,000 (2011/12) £16,382,000 (2012/13)	TBD once year end accounts complete						⊘	Annually	
43		ESH (Kirsty)	Increase in demand by pure tourists for bed-nights in hotels, guesthouses and self-catering establishments (units), reflecting plans in mid-2016. (Total of 7 night stay predicted)	4970 Based on 2015/16 figures	19,600	28,000	49,000	Awaiting official statistics from SHG for Jan through to April.			⊘		Target was based on assumption of scheduled flights and is for the first 12 months after air access. Currently tourist can only arrive by RMS or private plane.
44		ESH (Kirsty)	Increase in number of ESH-supported businesses in all sectors receiving ESH Grants (micro/capital)	49/2	30/1	40/1	50/1	0/1 - April			↔		Phase two of ESH commenced from January 2017 therefore grants supported to date excludes Jan to March figures (6/0).

 Key to arrows  
 Performance Improving
  Performance Data currently being collected

No.	National Goal	Directorate Responsible	Performance Indicator/ Risk Mitigation	Benchmark	Target 2017/18	Target 2018/19	Target 2019/20	Performance Update	RAG Status	Direction of Travel	Notes	Overall Brief Monthly Commentary on Progress/events
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Performance Maintaining



Performance Worsening

**Rag Rating**

	<b>Green</b>	On target
	<b>Amber</b>	Maintaining
	<b>Red</b>	Below target





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## REPORT ON KEY BAM AREAS

PERIOD 1 (April 2017) **TBD**

No.	Area		Performance Report	RAG Status
1				
2				
3				



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## REPORT ON KEY BAM AREAS

PERIOD 1 (April 2017) **TBD**

No.	Area		Performance Report	RAG Status
DAPM AREAS	4			Yellow
	5			Green
	6			Yellow
	7			Yellow
	8			Yellow



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## REPORT ON KEY BAM AREAS

PERIOD 1 (April 2017) **TBD**

No.	Area		Performance Report	RAG Status
9				
10				

CORPORATE RISK REGISTER - STRATEGIC				PRE-Mitigation (Inherent")Risk				POST-Mitigation ("Residual") Risk					Target Risk			
ID	Risk Category	Risk Description(Including Impact)	Owner (individual/group)	Probability	Impact	Financial liability	RAG Status	Current Mitigation	Current Probability	Current Impact	RAG Status	Proposed Mitigation	Actionee	Probability	Impact	RAG Status
1	Fin/Rep/Hum	Delay in air access post 2017	SHG (Janet)	L	VH	Greater than £5m	Yellow	Procurement exercise ongoing, data collection and modelling now mature. Number of successful flights have taken place.	L	VH	Yellow	Procurement process commenced. Data and modelling ongoing. Number of successful flights have taken place since official opening.	Airport board - link to access office	L	VH	Green
2	Fin/Rep/Hum	Risk of over expectations following air service procurement	SHG (Janet/ Kerisha)	H	H	Between £1m to £5m	Red	Communications plan developed and milestones identified through the process	M	H	Yellow	Clear comms strategy to manage expectations . Ensuring that all stakeholders are on message and that there is transparency from the outset.	Dax	L	H	Yellow
3	Fin/Rep	Risk of litigation linked to historical failings and abuse	SHG (Dax)	H	VH	Greater than £5m	Red	Risk is identified and flagged with funders. Service improvements are in place and managed operationally.	H	H	Red	Improvements made in core services to be retained to avoid historical failings. Expert advice to be sought and funding is required for what will be significant amounts.	Dax	M	H	Yellow
4	Fin/Hum	Threat of rock fall increased due to climate change	SHG (Derek H)	L	VH	Greater than £5m	Yellow	Designs for protection have been peer reviewed and issue is a priority for SHG.	L	VH	Yellow	Rock guards in place to monitor, rock fall protection to be procured, funding is required and SHG capability to respond to rock fall incidents.	Derek H	M	H	Yellow
5	Fin/Rep/Hum	Failure to reach short term growth prediction through lack of air access	SHG DfID FCO (Dax/ ESH)	H	L	Between £100,000 to £1m	Yellow	Move towards regular air access by end of 2017 and RMS on-line until Feb 2018.	H	L	Yellow	Linked to air access procurement and also the investment strategy for the island. RMS also scheduled to 2018 to increase bookings following a lull in 2017.	Dax ESH	L	L	Green
6	Fin/Rep/Hum	Failure to deliver long term economic growth	SHG (Dax/ ESH)	L	VH	Greater than £5m	Yellow	Air access procurement in train. Procurement commenced regarding renewables and cable/groundstations moving forward well.	L	VH	Yellow	Linked to developing a tourist industry and air access. Securing a sub marine cable and groundstations as well as a move to 100% renewable energy.	SHG	L	VH	Yellow

Risk History			
Current	Previous Quarter	Qtr - 2	Qtr - 4
Yellow			
Yellow			
Red			
Yellow			
Yellow			
Yellow			



14	Fin/Rep/Hum	Lack of health and safety on the island leading to severe injury, death and service disruption	Roy	H	VH	Greater than £5m		New infrastructure directorate to be tasked with delivery working with all stakeholders.	H	H		Review current position and develop systems. Legislation for St Helena covering all aspects of H&S. Will sit centrally and move from health.	ENRD	H	H	
15	Fin/Rep/Hum	Lack of services for ageing population	Akeem Ali Matt	VH	H	Between £1m to £5m		Key staff in place, homecare policy in place and adaptations are being undertaken. Cape Villa plans are signed off.	H	H		Specialist staffing in place, homecare policy in place, funding for additional staff, adaptations and capital bids to extend Cape Villa and develop a dementia unit.	Akeem Ali Matt	M	H	
16	Fin/Rep	Failure to protect and maintain key infrastructure such as IT	Roy Gilly	H	VH	Greater than £5m		Current IT audit being undertaken and proposals to improve connectivity/energy supply ongoing. Back log maintenance is ongoing in GLH and SHG properties.	H	H		Invest in ongoing maintenance and improvements as part of a long term replacement and upgrading plan.	Roy Gilly	L/M	H	
17	Fin/Rep/Hum	Failure to underpin basic education	Shirley Niall	H	VH	Greater than £5m		Upskilling taking place in hospitality and construction. Improved SATS results, education plans and a proposed Community College. Access to UK qualification online and placements at UK universities. Training Needs Assessment data being used to plan Community College offerings.	M	VH		Investment in teaching staff, materials, connectivity and opportunities to access qualifications and exposure.	Shirley Niall	M	H	
18	Fin/Rep/Hum	Terrorism	Steve R	L	VH	Greater than £5m		Effective immigration legislation and policy to manage those wishing to enter St Helena. Introduction of electronic intelligence system (OTRCIS) with improving connectivity to the UK and other Overseas Territories. This system will be linked to the Immigration controls at the sea and airport. Arrangements in place for firearms training for the Police Service in order that high risk incidents can be managed effectively.	L	VH		Enhancements to the quality of intelligence within the OTRCIS system. Air access may increase the risk  Resilience forum in place to respond to major emergencies.  Immigration access to intelligence improving  Electronic Visa system coming on line in the next three months - Update, Electronic system now in place however technical issues are being experienced.  Firearms capability to be developed by the end of 2017. - Firearms course now booked - due to start training end of October.	Steve R	M	VH	

19	Fin/Rep/Hum	Failure to provide adequate water security	Roy	H	VH	Greater than £5m		Initial works commenced to alleviate the current situation with a longer term water strategy to be implemented.	H	H		Water strategy to be developed and implemented. Investment in key infrastructure, reduce waste and consumption.	Roy	M	H				
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**RISK CATEGORY**

- Fin - Financial
- Rep - Reputational
- Hum - Human

Level of Impact	Impact Definition
Very High (VH)	* Threatens existence of organisation; and/or * Financial impact is likely to be greater than £5 million loss
High (H)	* Threatens achieving major part of SHG objectives; and/or * Financial impact is likely to be between £1 million to £5 million loss
Medium (M)	*Threatens achieving major part of SHG objectives; and/or * Financial impact is likely to be between £100,000 to £1 million loss
Low (L)	*Minor operational inconvenience; and/or * Financial impact is likely to be between £100,000 to £1 million loss
Very Low (VL)	*Minor operational inconvenience; and/or * Financial impact is likely to be £100,000 loss or less

Level of Probability	Probability Definition
Very High/Probable (VH)	More than 80% chance that the risk will materialise
High/Probable (H)	A 50% to 79% chance that the risk will materialise
Medium/Possible (M)	A 20% to 49% chance that the risk will materialise
Low/Remote (L)	A 5% to 19% chance that the risk will materialise
Very Low/Remote (VL)	Less than 4% chance that the risk will materialise

<b>PROBABILITY</b>	<b>VH</b>					
	<b>H</b>					
	<b>M</b>					
	<b>L</b>					
	<b>VL</b>					
		<b>VL</b>	<b>L</b>	<b>M</b>	<b>H</b>	<b>VH</b>
<b>IMPACT</b>						



# St Helena Government

## CONSOLIDATED FUND REPORT PERIOD 1 (APRIL 2017)

CORPORATE SUPPORT, POLICY & PLANNING
HUMAN RESOURCES SERVICES
TECHNICAL CO-OPERATION
POLICE
CORPORATE FINANCE
PAYMENTS ON BEHALF OF THE CROWN
ECONOMIC DEVELOPMENT
PENSIONS & BENEFITS
SHIPPING
EDUCATION
HEALTH
ENVIRONMENT & NATURAL RESOURCES
SAFEGUARDING
<b>Total Recurrent</b>

REVENUE			
YEAR TO DATE			FULL YEAR
Actual	Budget	Variance	Original Budget
16,579	16,456	123	237,000
0	0	0	0
0	0	0	0
20,743	33,782	(13,039)	316,000
777,506	703,297	74,209	10,968,000
2,393,907	2,395,833	(1,926)	24,873,000
0	0	0	0
0	0	0	0
0	0	0	4,157,000
20,667	20,667	0	255,000
50,848	56,229	(5,381)	675,000
38,116	43,244	(5,128)	555,000
7,342	6,333	1,009	76,000
<b>3,325,708</b>	<b>3,275,841</b>	<b>49,867</b>	<b>42,112,000</b>

EXPENDITURE			
YEAR TO DATE			FULL YEAR
Actual	Budget	Variance	Original Budget
122,704	139,717	17,013	1,389,000
21,463	23,118	1,655	643,000
612,667	594,969	(17,698)	8,577,000
97,780	100,573	2,793	1,378,000
85,121	87,271	2,150	1,123,000
175,103	197,749	22,646	4,543,000
100,000	100,000	0	1,200,000
276,895	323,000	46,105	3,874,000
789,293	357,504	(431,789)	4,157,000
198,853	193,579	(5,274)	3,291,000
280,906	288,450	7,544	6,141,000
264,980	211,361	(53,619)	3,338,000
215,060	204,833	(10,227)	2,458,000
<b>3,240,824</b>	<b>2,822,124</b>	<b>(418,700)</b>	<b>42,112,000</b>

SURPLUS/(DEFICIT)		
YEAR TO DATE		
Actual	Budget	Variance
(106,125)	(123,261)	17,136
(21,463)	(23,118)	1,655
(612,667)	(594,969)	(17,698)
(77,037)	(66,791)	(10,246)
692,385	616,026	76,359
2,218,804	2,198,084	20,720
(100,000)	(100,000)	0
(276,895)	(323,000)	46,105
(789,293)	(357,504)	(431,789)
(178,186)	(172,912)	(5,274)
(230,058)	(232,221)	2,163
(226,864)	(168,117)	(58,747)
(207,718)	(198,500)	(9,218)
<b>84,884</b>	<b>453,717</b>	<b>(368,833)</b>

### Movement on Consolidated Fund

<b>3,325,708</b>	<b>3,275,841</b>	<b>49,867</b>	<b>42,112,000</b>
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<b>3,240,824</b>	<b>2,822,124</b>	<b>(418,700)</b>	<b>42,112,000</b>
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<b>84,884</b>	<b>453,717</b>	<b>(368,833)</b>
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# St Helena Government

## ANALYSIS OF REVENUE REPORT PERIOD 1 (APRIL 2017)

	REVENUE			FULL YEAR Original Budget
	YEAR TO DATE		Variance	
	Actual	Budget		
Taxes - PAYE	338,549	354,000	(15,451)	3,652,000
Taxes - Self Employed	0	0	0	406,000
Corporation Tax	999	0	999	600,000
Goods & Services Tax	10,880	37,000	(26,120)	466,000
Taxes - Withholding Tax	0	0	0	45,000
Customs - Other	231,906	223,241	8,665	2,793,000
Customs - Alcohol	205,484	50,000	155,484	923,000
Customs - Tobacco	21,758	15,000	6,758	653,000
Customs - Petrol	0	0	0	332,000
Customs - Diesel	(76,928)	0	(76,928)	660,000
Customs - Liquor Duty	2,160	1,250	910	15,000
Customs - Excise Duty	26,847	15,000	11,847	275,000
<b>Taxes</b>	<b>761,655</b>	<b>695,491</b>	<b>66,164</b>	<b>10,820,000</b>
Stamp Duty	1,341	3,520	(2,179)	42,000
Dog License	290	553	(263)	7,000
Firearm License	365	575	(210)	7,000
Liquor License	170	170	0	10,000
Road Traffic License	13,461	13,080	381	157,000
Gaming Machines License	0	0	0	3,000
Other Licenses & Duty	481	481	0	5,000
<b>Duty &amp; Licenses Received</b>	<b>16,108</b>	<b>18,379</b>	<b>(2,271)</b>	<b>231,000</b>
Court Fees & Fines	591	496	95	30,000
Light Dues	1,367	833	534	10,000
Cranage	178	83	95	1,000
Dental Fees	2,209	1,147	1,062	14,000
Fees of Office	2,094	1,666	428	20,000
Medical & Hospital	9,676	13,000	(3,324)	156,000
Trade Marks	510	511	(1)	9,000
Post Office Charges	70	0	70	6,000
Meat Inspection Fees	628	1,416	(788)	17,000
Vet Services	3,199	1,800	1,399	22,000
Birth, Marriage & Death Fees	215	216	(1)	4,000
Land Registration Fees	818	928	(110)	11,000
Spraying Fees	280	200	80	2,000
Immigration Fees	782	14,991	(14,209)	110,000
Nationalisation Fees	0	2,750	(2,750)	0
Fish & Food Testing	0	0	0	33,000
Planning Fees	1,600	2,333	(733)	28,000
GIS Fees	540	1,416	(876)	17,000
Company Registration Fees	192	193	(1)	3,000
Other Fees	64	0	64	5,000
<b>Fines &amp; Fees Received</b>	<b>25,013</b>	<b>43,979</b>	<b>(18,966)</b>	<b>498,000</b>
Agricultural Gardens	32	500	(468)	8,000
Leased House Plots	1,823	1,375	448	17,000
Home to Duty Transport	40	250	(210)	0
Commercial Property Rents	3,488	4,373	(885)	52,000
Miscellaneous Receipts	23,776	7,633	16,143	105,000
Agricultural Buildings	343	350	(7)	3,000
<b>Government Rents</b>	<b>29,502</b>	<b>14,481</b>	<b>15,021</b>	<b>185,000</b>
Stamp Sales( Postal)	1,276	1,102	174	34,000
Stamp Sales( Philatelic)	2,659	2,545	114	26,000



## St Helena Government

# ANALYSIS OF REVENUE REPORT PERIOD 1 (APRIL 2017)

Sale of Firewood  
 Sale of Timber Logs  
 Other Earnings Received  
**Earnings Government Departments**

Other Income Received  
 Plantation House Tours  
**Income Received**

Commission  
 Interest  
 Currency Fund Surplus  
 Dividends  
 Argos  
 Grant-in-Aid  
**Treasury Receipts**

Recharges - Customs  
 Recharges - Other  
**Recharges Received**

**TOTAL REVENUE**

REVENUE			
Actual	YEAR TO DATE		FULL YEAR Original Budget
	Budget	Variance	
12	888	(876)	11,000
0	0	0	2,000
0	0	0	1,000
<b>3,947</b>	<b>4,535</b>	<b>(588)</b>	<b>74,000</b>
0	0	0	1,000
0	0	0	1,000
<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>
1	0	1	0
2,407	4,166	(1,759)	50,000
0	0	0	250,000
0	0	0	30,000
0	0	0	25,000
2,391,667	2,391,667	0	28,700,000
<b>2,394,075</b>	<b>2,395,833</b>	<b>(1,758)</b>	<b>29,055,000</b>
0	0	0	7,000
95,408	103,143	(7,735)	1,240,000
<b>95,408</b>	<b>103,143</b>	<b>(7,735)</b>	<b>1,247,000</b>
<b>3,325,708</b>	<b>3,275,841</b>	<b>49,867</b>	<b>42,112,000</b>



# St Helena Government

## **BALANCE SHEET** **PERIOD 1 (APRIL 2017)**

30 April 2017

£

Land & Buildings	44,011,890
Infrastructure	127,098,889
Plant, Machinery & Equipment	45,419,640
IT Networks & Equipment	355,509
Intangible Assets	13,855
Investment Assets	5,024,589
Ship	1,135,460
Assets Under Construction	35,497,477
<b>NET FIXED ASSETS</b>	<b>258,557,309</b>
<b>OTHER ASSETS</b>	
Investment In Subsidiaries	28,207,186
Housing Loans	229,195
<b>TOTAL OTHER ASSETS</b>	<b>28,436,381</b>
<b>CURRENT ASSETS</b>	
Cash	1,025,439
Bank Accounts	(178,855)
Short-term Investments	2,519,411
Prepayments	15,927,909
Debtors	828,071
Accrued Income	2,480,043
Stock	983,097
Advance Accounts	59,950
<b>TOTAL CURRENT ASSETS</b>	<b>23,645,065</b>
<b>CURRENT LIABILITIES</b>	
Creditors	29,398
Accruals	2,922,732
Income received in advance	893,915
Income Tax received in advance	426,994
Defined Contribution Pension Liability	111,097
Other funds owing to third parties	283,406
Suspense Accounts	(12,095)
Provisions	340,000
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,995,447</b>
<b>LONG TERM LIABILITIES</b>	
Defined Benefit Pension Liability	60,794,938
Staff Benefits	1,126,407
<b>TOTAL LONG TERM LIABILITIES</b>	<b>61,921,345</b>
<b>NET ASSETS</b>	<b>243,721,963</b>
<b>RESERVES</b>	
Reserves and Funds	230,097,755
Unposted Profit	13,624,208
<b>TOTAL RESERVES</b>	<b>243,721,963</b>

