



St Helena Government

PERFORMANCE REPORT

FOR THE PERIOD 04 -JULY 2014
FINANCIAL YEAR ENDING 31 MARCH 2015

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Introduction

July's performance report contains a number of updated strategic Key Performance Indicators (KPI's) that are included in the refreshed SDP which is due to be endorsed by ExCo in early September. The KPIs have been identified jointly with Directors and Elected Members and have an increased focus on air access and economic development. The full revision will be included in next month's performance report in line with the SDP.

Key Performance Indicators

As many of the KPI's are new and will take time to embed it is pleasing to note the good progress made across many areas. For example this includes the positive work around the development of the National Disaster Management Plan and good progress in Bio Security. In August's performance report we will have Year 6 SATS results as well as GCSE results where we are expecting to improve on the previous year's results.

Within Health a number of new and challenging indicators have been set to tackle key health inequalities. Elsewhere, the refreshed SDP concentrates on key areas such as transport and renewable energies, for example.

Committments given during DAPM

Progress on agreed DAPM areas remains largely positive and discussions with DfID to fully align SHG's KPIs with future DAPM areas are underway. The MTEF process is broadly on track and revenue generation remains positive. In terms of areas of concern, we await ONS to provide us with the support that we have identified including developing a poverty methodology for the Island. The Health functional analysis will not be proceeding as initially anticipated and work in Education is ongoing. The CBU development has commenced and is due to be completed in February 2015. This in turn will allow the Prison build to commence. Some slippage still exists in terms of returning KPI information, but this is improving.

Corporate Risk Management

Through strategic and operational planning it is envisaged that our management of risk will become more proactive through the Business Delivery Group. It is also acknowledged that risk(s) varies across SHG with some directorates dealing with a constantly changing risk portfolio. Areas of concern highlighted in this update have in large been mitigated against. In terms of major investment to the Island for economic and social development, an on island solution is being progressed. In terms of the risk in the change of culture, this is an incremental process and SHG needs to prioritise its focus to key deliverables such as air access

Summary of Financial Performance

Total revenue expected for the first four months of this financial year was £9,149K. Actual revenue collected for this period was £8,779K. This means that at the end of July we have under collected by £370K, which is an adverse variance of 4.0% against expected revenue for this period.

Total budgeted expenditure for the same period was £9,391K, with actual expenditure incurred of £9,138K. This means that at the end of July we have under spent by £253K, which is a favourable variance of 2.7% against budgeted expenditure for the period.

Net movement on the Consolidated Fund for the year to July is a decrease of £358K.

Key Revenue and Expenditure Variances

Income Tax and Customs revenue is under collected at the end of July by £246K. These variances are due to a number of factors not materialising during these first four months of the financial year that was expected when the budget was set. A clearer picture is expected over the coming months when further information is available for forecasting to the end of the financial year.

There is an under collection of revenue in the Infrastructure and Property Division of the Environment & Natural Resources Directorate of £90K which is primarily due to under collection in recharges between cost centres. Mainly between Works and Technical services and Lands and Buildings Management for maintenance of Government properties.

There is an over spend of £277K on overseas medical referrals under Health and Social Services. This is due to an increase in the number of referrals so far in this financial year which has more than doubled, compared to the same period in last financial year. Under spends in other areas of Health and Social Services has reduced this over spend to £237K overall for the Directorate.

Long-term and short-term technical co-operation is underspent by £298K collectively and this is due to a number of delays experienced in recruitment to TC posts.

The Agriculture and Natural Resources division of the Environment and Natural Resources Directorate is underspent by £69K. This is primarily due to delays in award and payment of ANRD contracts.

Shipping is under spent to date by £395K. This is due to a number of favourable variances on both revenue and running costs of the ship.

Capital Programme

The Capital Programme is made up of a number of projects, varying in nature and size. The programme is monitored by the Programme Management Unit who report on the key milestones and spend profile.

Total value of the programme for 2014/15 is £15,543K of which £7,925K is European Development funding (EDF). Total spend on the Capital Programme for to date is £2,935K.

Progress of the programme for July, has been reasonably steady. Works continue at Cape Villa, with the construction of the additional units. The demolition works at Challenging Behavioural Unit to the existing building is progressing and some drainage work has commenced.

Surveyors are currently on island concluding the surveys which will inform the outline designs for the HTH and Rupert's sewerage system and will provide Connect Saint Helena Ltd with sufficient information on the plant required to cater for the sewerage in these two areas.

Works will commence shortly on the installation of photovoltaic panels on the roofs of Enterprise St Helena Business Units at Ladder Hill.

Tenders for the new Fire Station and Comprehensive Development Area in HTH has been received and are now in the negotiation stage.

SHG KEY PERFORMANCE INDICATOR REPORT PERIOD 04 (JULY 2014)

| NO | Directorate | Performance Indicator/ Risk Mitigation | Rationale for Indicator | Benchmark | Target 2014/15 | Target 2015/16 | Target 2016/17 | Performance Report | RAG Status | Direction of Travel |
|----|--------------------------|---|---|---|---|--|--|--|------------|---------------------|
| 1 | Police | Reducing Overall Crime | Community life is strengthened by being protected from serious harm | TBA | <190 | <Total crime for 2014/15 | <Total crime for 2015/16 | May 2014 - 21 (Monthly target is currently 16 and in view of this, not being met), June 2014 - 12 | | ↑ |
| 2 | Police | Improving Trust and Confidence in the Services Provided by the Directorate | Community life is strengthened by being protected from serious harm | Increase the reporting of Domestic Abuse offences/incidents TBA | >17 | >Total number of Domestic Offences/incidents for 2014/15 | >Total number of Domestic Offences/incidents for 2015/16 | May 2014 - 1 (Currently exceeding monthly target). June 2014 - 3 (Exceeding monthly target). July 2014 - 1 | | ↑ |
| 3 | Police | Working with Partners, Volunteers and Stakeholders to improve Public Safety and protect children and those most vulnerable in our community | Children and young people needing protection are safe from abuse and harm | Increase in reporting of sex related offences 100% child related referrals dealt with through a multi-agency approach | > 23 sex offences 90% child related referrals | >Total number of sex offences in 2014/15 90% of referrals submitted within 24 hours | >Total number of sex offences in 2015/16 90% of referrals submitted within 24 hours | May 2014 - 0 June 2014 - 2 July 2014 - 6 | | ↑ |
| 4 | Police | Develop our Response to major Emergencies through Enhancement of Disaster Management and capability for the Airport | Community life is strengthened by being protected from serious harm | Development and implementation of a National Disaster Management Plan (NDMP) | Initial sign off December 2014 | Final sign off July 2015 | TBA (Full implementation & capability) | May 2014 - Ongoing and on target for initial sign-off in December 2014. June 2014 - Ongoing and on target for initial sign-off in December 2014. July 2014 - Same as above. | | ↑ |
| 5 | Education & Employment | Primary Education % of pupils achieving level 4+ | Higher education standards are achieved across all phases of education | Reading 54% Writing 68% Maths 55% | Reading 70% Writing 70% Maths 70% | Reading 75% Writing 75% Maths 75% | Reading 80% Writing 80% Maths 80% | The updated figures from the 2014 Y6 SATs will be available following the Threshold release on 08 July 2014. No change for June 2014. No change until September/October when we have the results | No | ↔ |
| 6 | Education & Employment | Secondary Education % of pupils achieving 5 GCSE A-C including English and Maths | Higher education standards are achieved across all phases of education | 19% (2012) | 40% | 45% | 50% | The min predicted for 5 A-C at GCSE for 2014 is 32% with an aspirational target of 44% although with each student accounting for 2.9% the outcomes could vary considerably. No change for June 2014 No change until September/October when we have the results | No | ↔ |
| 7 | Education & Employment | NEETS The number of young people not in education, employment or training | The skills of the workforce match the needs of the economy | 0 (2013) | 0 | 0 | 0 | There have been 3 cases for 2014 1 on maternity, 1 resignation for other employment and 1 termination of contract. No change for June 2014. No change until September/October when we have the results | No | ↔ |
| 8 | Health & Social Services | Vaccination Coverage (Children 2 years of age, up to date with vaccinations) | Health care improved as a result of greater investment in primary and secondary health facilities | 31 two year olds, 93.5% of the total population | 100% | 100% | 100% | We follow the UK immunisation guide for childhood vaccinations and according to that chart, all children should complete the vaccine by 18 months old, (six weeks, three months and five months - Pediacel, Men C, Rotarix oral drops and Pneumococcal immunisation events. 12 - 18 months MMR, Pneumococcal, and Hib/Men C) July 2014: 93.5% 2 year olds are up-to-date with their primary course of immunisations. | | ↔ |
| 9 | Health & Social Services | Obesity Reduce the number of people that are clinically obese | Reduce rates of hypertension, diabetes and obesity by encouraging healthy behaviours and lifestyle choices. | EMIS Population 3034. BMI Population 169. Percentage TBC to reflect true BMI status. | TBC% obese TBC% morbidly obese | TBC% obese TBC% morbidly obese | TBC% obese TBC% morbidly obese | July 2014: 4.64 % obese. Of these 100 were Females and 41 Males. 0.92% morbidly obese patients. All 26 were females. | | ↔ |
| 10 | Health & Social Services | Diabetes % of diabetics with HBA1C ≤ 7.5 on their last test/Number of patients admitted with a diabetes related complication | Reduce rates of hypertension, diabetes and obesity by encouraging healthy behaviours and lifestyle choices. | EMIS Population 3034. Diabetic Population 693. 693/3034 = 22.8% 3.03% patients with HBA1C :7.5 and below. 3.75% patients above 7.5. | 40% EMIS status 10% patients with HBA1C :7.5 and below 3% patients above 7.5. | 55% EMIS status 25% patients with HBA1C :7.5 and below 2% patients above 7.5. | 65% EMIS status 36% patients with HBA1C :7.5 and below 1% patients above 7.5. | July 2014: There are a total of 693 diabetics on the register = 15.4 % of the total population. This is broken down to 392 females and 301 males. 47 patients has been measured in July = 6.78% Of these 28 were females. 21 diabetic patients are with a HBA1C ≤ 7.5 & below = 3.03%. Of these 26 diabetics have a reading above 7.5 = 3.75%. Of these 16 were females and 10 males. | | ↓ |
| 11 | Health & Social Services | Mental Health care Number of acute mental health admissions per years | Health care improved as a result of greater investment in primary and secondary health facilities | 1.55% Mental Health patients of total population. 5 Mental Health Admissions per year. | 4 Mental Health Admissions per year. | 3 Mental Health Admissions per year. | 2 Mental Health Admissions per year. | Currently there are 10 MH patients on the register = 1.55 % of the total population. Of these 0 patients have been admitted to hospital in July = 0%. 2 people was newly diagnosed with mental health problems this month = 0.04 % of total population. | | ↑ |
| 12 | Health & Social Services | Smoking % of clients who have received counselling for smoking and who have stopped | Reduce rates of hypertension, diabetes and obesity by encouraging healthy behaviours and lifestyle choices. | EMIS Population 3034. Smoking status record 1655. 1655/3034 = 54.55% Smokers 552/1655 = 33.35%. | 70% EMIS status 25% of smokers | 85% EMIS status 20% of smokers | 95% EMIS status 15% of smokers | No one currently on the smoking cessation programme with the Community Nurses July 2014: 1655 patients smoking status have been recorded onto EMIS = 55%. Of these 552 patients are smokers = 33% 1399 Males = 93% 256 Females = 15% July 2014: 6 smokers have stopped = 1% 2 have started smoking again = 33% | | ↓ |
| 13 | Corporate Services | Number of SHG complaints received monthly | Good governance and decision making are improved as a result of greater public accountability. | Total 16 (2013/14) | More than 2 per month | More than 3 per month | Annual production and publication of complaints report | May = 0, June - 1, July - 0 | | ↓ |
| 14 | Corporate Services | Time taken to acknowledge correspondence | Good governance and decision making are improved as a result of greater public accountability. | Total 90% (2013/14) | 95% | 100% | 100% | July - 88% | | ↑ |
| 15 | Corporate Services | Transformation Programme that develops and delivers an effective and efficient SHG making recommendations on Practices, Behaviours and Cultures | Economic growth, social development and environmental management strengthened by having a leaner public service | Development and ownership of transformation action plan (2013/14) | Completion of four identified process reviews | TBA | TBA | Process review of Property Division completed. Closer working with ESH through hot-desking arrangements and working with the Business Team | | ↔ |

| NO | Directorate | Performance Indicator/ Risk Mitigation | Rationale for Indicator | Benchmark | Target 2014/15 | Target 2015/16 | Target 2016/17 | Performance Report | RAG Status | Direction of Travel | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------|--------------------|--|---|---|---|---|--|---|-------------|---------------------|------------|---------------------|------|-------|----|------|-----|-------|----|------|-----|-------|-----|------|------|-----|---|------|-----------|-------|----|------|--------|------|---|------|--|---|
| 16 | Corporate Services | % sickness absence reduced across SHG | Strengthened community and family life through vibrant economic growth, a healthy environment and with opportunities for all to participate, within a framework of effective government and law | 2.22% annually (1.71% as at 31.03.14) | Loss-time calculation does not exceed 2% | Loss-time calculation does not exceed 2% | Loss-time calculation does not exceed 2% | <p>Loss time rate for July 2014 is 2.01%, a reduction to last month. The breakdown below shows the average number of sickness absence per person, per directorate, for the reporting period.</p> <p>JULY</p> <table border="1"> <thead> <tr> <th>DIRECTORATE</th> <th>HEADCOUNT</th> <th>TOTAL DAYS</th> <th>Avg days per person</th> </tr> </thead> <tbody> <tr> <td>ENRD</td> <td>160.0</td> <td>58</td> <td>0.34</td> </tr> <tr> <td>EKE</td> <td>132.1</td> <td>58</td> <td>0.44</td> </tr> <tr> <td>HSW</td> <td>217.6</td> <td>112</td> <td>0.51</td> </tr> <tr> <td>SHAS</td> <td>8.0</td> <td>2</td> <td>0.22</td> </tr> <tr> <td>Corp Serv</td> <td>117.0</td> <td>64</td> <td>0.55</td> </tr> <tr> <td>Police</td> <td>68.0</td> <td>6</td> <td>0.09</td> </tr> </tbody> </table> | DIRECTORATE | HEADCOUNT | TOTAL DAYS | Avg days per person | ENRD | 160.0 | 58 | 0.34 | EKE | 132.1 | 58 | 0.44 | HSW | 217.6 | 112 | 0.51 | SHAS | 8.0 | 2 | 0.22 | Corp Serv | 117.0 | 64 | 0.55 | Police | 68.0 | 6 | 0.09 | | ↔ |
| DIRECTORATE | HEADCOUNT | TOTAL DAYS | Avg days per person | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ENRD | 160.0 | 58 | 0.34 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| HSW | 217.6 | 112 | 0.51 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Corp Serv | 117.0 | 64 | 0.55 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Police | 68.0 | 6 | 0.09 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 17 | ENRD | Annual number of tourist visitors to the island (tourist = recreational visitors to the island staying for one night or longer) | People and goods able to move to and around the island flexibly, safely and cost effectively | 2012/13 = 2,527 | 3500 | 4475 | ? | July 2014 - 147 6th financial year to date, a 5% increase from same period in 2013/14 | | ↔ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 18 | ENRD | Successful delivery of the R1 Roads Rehabilitation Project (measure Km per year) | People and goods able to move to and around the island flexibly, safely and cost effectively | 21km | 9km | 0 | 0 | In July only 450m of road (part of the Fishers Valley road) was resurfaced due to adverse weather conditions. To date, 2546m of road has been resurfaced this financial year. | | ↔ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 19 | ENRD | Number of government homes meeting minimum standard | The physical development of the island is providing adequate housing and communities are strong, sustainable and empowered. | Minimum Standard | 20 | 50 | 100 | The stock condition survey has identified the need for £15m of backlog and planned maintenance over the next 30 years. Those currently meeting the standard are only the 3 recently constructed steel homes and those subject to full refurbishment. The rewiring of the flats at Jamesdown is near completion and this should increase the number meeting the standard. | | ↔ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 20 | ENRD | No of affordable housing homes completed | The physical development of the island is providing adequate housing and communities are strong, sustainable and empowered. | 10 | 10 | 10 | 10 | HTH CDA was the first to obtain planning permission and Building Regs approval for the St Helena sustainable house design in September 2013. Infrastructure designs are complete but the programme but a second tendering process in July has not produced a cost effective price. This may be achieved through negotiation or an alternative form of procurement, but it is clear that demand for the construction sector is exceeding the available supply. Planning permission is to be sought for 160 homes at Bottom Woods in September and the layout for Burkers Hill is also in preparation. Once approved there will be plots for nearly 400 homes which can be sold serviced or unserviced. | | ↔ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 21 | ENRD | Increased self-sufficiency in agricultural products. a) % reduction in imported salad products (that can be supplied on island) b) % reduction in egg imports c) % increase in production through covered systems | Contribution and availability of agricultural products from local sources increased through implementing an enabling agricultural policy framework. | a) 2 main imported salad product imports +5%, b) Eggs = 51% (against local commercially produced eggs) c) 20 tonnes | a) 3 main salad products <5% b) Eggs <30% c) 20% | a) 3 main salad products <5% b) Eggs <20% c) 35% | a) 3 main salad products <5% b) Eggs <10% c) 50% | | | ⬇ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 22 | ENRD | Biosecurity Policy embedded and effectiveness monitored. a) % of fresh produce lots inspected which do not carry a quarantine pest b) % of animals that breach border biosecurity requirements | Effective protection of the environment and agricultural production achieved through implementing robust policy and legislative frameworks. | a) 95% b) 5% | a) 95% of produce lots inspected b) 5% of total animals imported | a) 95% of produce lots inspected b) 5% of total animal imports | a) 97% of produce lots inspected b) 5% of total animal imports | Target on track for achievement based on import for the quarter. 1 breach of animal import biosecurity experienced and this was dealt with appropriately. | | ⬆ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 23 | UTILITIES | % of total electricity produced by renewable sources | Island utilities are reliable, cost effective, affordable and meet international standards | 12.24% | 20% | 30% | 40% | | | ⬇ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 24 | UTILITIES | Unplanned electricity interruptions per annum | Island utilities are reliable, cost effective, affordable and meet international standards | 134 (1314) | 109 | 98 | 90 | | | ⬇ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 25 | UTILITIES | % of households with access to treated water (which SHG provides water to) | Island utilities are reliable, cost effective, affordable and meet international standards | 90% | 93% | 93% | 100% | | | ⬇ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 26 | UTILITIES | % of households with internet connections | Island utilities are reliable, cost effective, affordable and meet international standards | 1314 - 1126 connections/ 2000 households 56.3% | 1415 - 1260/2025 =62.2% | 1516 1350/2050 =65.8% | 1617 1470/2075 = 70.8% | | | ⬇ | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 27 | AIR ACCESS | Airport Accreditation granted by December 2015 - milestones - last flights take place July 15 | People and goods able to move to and around the island flexibly, safely and cost effectively | The construction of the airport is well advanced and delivering certification and operational readiness is imperative | Airport construction complete | Air access certification achieved | St Helena welcomes international commercial flights and is operationally ready | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Key to arrows
 Performance Improving
 Performance Maintaining
 Performance Worsening
 Performance Data currently being collected



REPORT ON KEY DAPM AREAS PERIOD 4 (JULY 2014)

| No. | Area | | Performance Report | RAG Status |
|-----|--------------------------|----------------------------|---|------------|
| 1 | Budget, MTEF and Finance | MTEF Cycle | MTEF milestones are broadly on track. Initial budgets ceilings and Strategic Planning and Budgeting instructions were issued on 1 August 2014. Draft budgets and Strategic Plans are due back from directorates by 12 September 2014. | green |
| | Budget, MTEF and Finance | Revenue & Expenditure | <p>Revenue targets were agreed as part of the DAPM process and are stated below. These targets are monitored and reported against on a monthly basis: Total Budget Income Tax for 2014/15 = £3,950,000 and Total Budget Customs Duty for 2014/15 = £4,677,000.</p> <p>YTD Budget Income Tax (Apr – Jul) 2014/15 = £1,163,500 YTD Actual Income Tax (Apr – Jul) 2014/15 = £965,026. Therefore, adverse variance of £198,474 for the year.</p> <p>YTD Budget Customs Duty (Apr – Jul) 2014/15 = £1,224,864 YTD Actual Customs Duty (Apr – Jul) 2014/15 = £1,176,915. Therefore, adverse variance of £47,949 for the year.</p> | green |
| 2 | Statistical Data | | Funding secured from Corporate Services recurrent budget to fund a support/ advisory relationship with the UK Office for National Statistics (ONS). Initial meeting highlighted National Accounts, Census type exercise and Frameworks for monitoring Poverty/ Wellbeing. A suitable candidate has been identified to provide support on National Accounts- waiting for all involved to return from leave in September 2014 to take forward in earnest. | green |
| 3 | Social | | An Implementation Group has been established and has met twice to deliver the Social Policy Plan. There were 33 actions in the original plan and currently 13 have been implemented with progress towards all remaining actions. The group will continue to meet on a monthly basis to deliver and review actions and the strategy as a whole. | green |
| 4 | Health & Education | Health Functional Analysis | The second phase is not going ahead. | amber |

REPORT ON KEY DAPM AREAS PERIOD 4 (JULY 2014)

| No. | Area | | Performance Report | RAG Status |
|-----|------------------------|------------------------|---|------------|
| | | Education | <p>Funding formula for staffing and financing schools: Some preliminary work has been completed but is now subject to internal construction prior to further refinement. First report completed for Director of Education by Vanessa Tissington July 2013. It will not be possible to implement any potential changes to the current arrangements before April 2015 – to be considered in the current budgeting round.</p> <p>Teacher Training: An on island review of the initial Teacher Training Programme has taken place and the recommendations will be presented to Education Committee next week. A new teacher trainer is also due to arrive in August.</p> <p>Apprenticeships: There are currently 33 apprentices on the apprenticeship scheme in a number of private sector organisations and SHG Directorates. A number of apprentices have left the scheme to go on to full time employment.</p> <p>Labour Market Strategy: The Labour Market Strategy is the subject of further discussion between ESH and Education with a view to re-drafting the strategy in 2015.</p> | amber |
| 5 | Capital Programme | Expenditure & Delivery | The Capital Programme is progressing steadily with the majority of projects meeting their respective monthly milestone targets for July, although spend is not as high as planned. Total spend of the entire programme to end of July has been £2.85m. Additionally, it is pleasing to note that an additional £1m has been received from DFID for the construction of a Solar Farm. | green |
| | Capital Programme | Hospital | Contract negotiations are underway to agree the remit and equipment to be included in the hospital refurbishment/improvement work. Maintenance work to existing hospital facilities is underway and nearing completion, including refurbishing first floor bathrooms, replacing windows and redecorating internally and externally. | green |
| | Capital Programme | Prison & CBU | Reprovision of CBU accommodation to former HTH School and new build children's facility to vacant site to rear has commenced on site, due for completion in February 2015. HM Prison has been granted planning permission. A Company has been selected to deliver the specialist fittings and is expected to arrive later this year. Expected to commence on site February 2015. | amber |
| | Capital Programme | Management | Monthly monitoring is working well to provide reports to PDG and FPG. PMU staff are taking a lead role. 3-Year Business Case for capital funding of £16.5million has been approved by DfID Minister. | green |
| 6 | Governance & Structure | Governance | <p>Performance Management: Information for the KPI's and Management Account areas in the Monthly Performance Report have not been posted within the agreed timeframe due to delays in the revised KPI's, DAPM and RISK areas for 2014/15. However, KPI's have now been updated but confirmation of DAPM and Risk Areas still remains slow;</p> <p style="text-align: right;">Corporate</p> <p>Governance for officials: the final document was released on the 22nd January 2014.</p> | amber |
| | Governance & Structure | Headcount | Headcount at July 2014 has remained within last year's target figure of 790, decreasing further to 785.2 as at 31 July 2014. | green |



REPORT ON KEY DAPM AREAS PERIOD 4 (JULY 2014)

| No. | Area | | Performance Report | RAG Status |
|-----|------------------------|---|--|------------|
| 7 | Technical Co-Operation | Long Term Technical Co-operation (LTTC) | YTD actual expenditure against budget for LTTC shows an underspend of approximately £72k (4%). This is mainly due to a number of posts not filled during period as anticipated. | green |
| | Technical Co-Operation | Short Term Technical Co-operation | YTD actual expenditure against budget for STTC shows an underspend of approximately £227k (29%). This is mainly due to posts being unfilled for period/unable to recruit as anticipated. Consultant costs not claimed/recruited in period as anticipated. NHS link funding not utilised as anticipated | green |
| 8 | Economic Development | Recurrent Expenditure | ESH recurrent expenditure for the period ended July is showing an underspend of £12k, which translates into 89% of the budget reached by the end of July 2014. | green |
| | Economic Development | Milestones | Recruitment of Key Staff CEED – arrived in July. The arrival of the CEED means that ESH is now in a position where all senior management roles are filled. ESH refocus – following approval by the ESH Board, the team is now developing an implementation plan to support the ESH refocus. The ESH project logframe is currently undergoing an annual review by DFID | green |



SHG RISK REPORT PERIOD 4 (JULY 2014)

| NO | Directorate/ Department | Risk | Risk Mitigation | Performance Report | RAG Status after mitigation |
|-----|----------------------------|---|--|---|--------------------------------|
| 1 | PM | Investment by DfID not forthcoming because SHG fails to deliver on efficiencies and capital spend programme | Regular monthly monitoring of capital spend programme. In addition specific issues are discussed directly with DFID & Project Managers. Areas which are off track are given specific remedial action and monitored fortnightly until progress is resumed | £414k capital spend at end of July 2014. | green |
| 2 | FIN | Operation of the RMS is disrupted due to mechanical failure | Regular servicing and maintenance schedule in place to ensure operational downtime is minimised. | RMS currently on track with no major delays incurred during this month | green |
| 3 | FD ESH | Economic and social development held back through lack of large scale investment | Energetically promote investment opportunities that are available to both local and international investors. | Negotiations is currently on going with regards to potential investors. To date, no commitments to investments of a significant nature have been secured. | amber |
| 4.1 | ESH/ SMT | Island does not embrace development and change | Robust communication plan in place and implemented. Elected Members, supported by Directors and Senior Officials, providing strong leadership consistent with the SDP vision and key messages. | Communication plan in place and is well advanced. | green |
| 4.2 | ESH/ SMT | Councillor do not lead/ embrace change | Robust communication plan in place and implemented. Elected Members, supported by Directors and Senior Officials, providing strong leadership consistent with the SDP vision and key messages. | Communication plan in place and is well advanced. | green |
| 4.3 | ESH/ SMT | SHG mindset does not embrace/ support change | Robust communication plan in place and implemented. Elected Members, supported by Directors and Senior Officials, providing strong leadership consistent with the SDP vision and key messages. | Communication plan in place and is well advanced. | green |



SHG RISK REPORT PERIOD 4 (JULY 2014)

| NO | Directorate/ Department | Risk | Risk Mitigation | Performance Report | RAG Status after mitigation |
|-------|----------------------------|---|---|--|--------------------------------|
| RISKS | 5 IT/DCS | Loss of data through IT system failure leading to inefficient SHG | Development of a disaster recovery plan. Finalisation of the File/Server project, which will automatically backup all vital files to dedicated file servers, thus restricting users from saving key documents to their hard drives. | The draft disaster recovery plan is being finalised and will be circulated during December 2014. (95%) The File Server Project has been completed. (100%) | green |
| | 6 DHR | Loss of key professional/ technical staff leading to SHG unable to provide essential services | Workforce Plan to be introduced which will identify strategies and plans to retain key staff including Talent Management Programme, Succession Planning Strategy, review of Pay & Grading and development of Cadres. Continue applying MFS to retain key staff. | At July 2014, this work is ongoing; succession planning is being incorporated into the strategic planning process. | green |
| | 7 CS/ SMT | Required changes to culture and working practice do not happen as required | Regular reporting and monitoring of progress to ensure that the change programme is on track. | The review of Customs is complete and the report issued. A review of Property division was completed in July. However. some previous reviews are not being followed up as agreed. As a result the changes are not being embedded and in some cases reverting to previous status. | amber |
| | 8 D AP | Air access compromised because SHG does not meet obligations | Work ongoing. See Airport Project Programme, Issues Registers and Risks Registers | Monitored on a monthly basis and reported to Programme Board on a bi-monthly basis. | green |
| | 9 CP/ FIN | Divestment compromised because SHG does not meet obligations | On going programme of divestment is taken forward and support by SMT and Corporate Procurement. | SHG remains committed to divesting non-core functions. A realistic timeframe for further divestments is currently being considered by the SHG Procurement Board and will need to take account of a number of factors, including resources available to carry out detailed appraisals of these functions to determine suitability for divestment, capacity within in the private sector to take advantage of the divestment opportunities and lessons learnt from previous divestments. The following functions are currently being considered for divestment: - Government Garage - Community Based Housing Association - Pest Control - Solid Waste - Sanitary Services | Green |



SHG RISK REPORT PERIOD 4 (JULY 2014)

| NO | Directorate/ Department | Risk | Risk Mitigation | Performance Report | RAG Status after mitigation |
|----|----------------------------|--|--|---|--------------------------------|
| 10 | FIN | DAPM targets for revenue not achieved as predicted economic improvements not realised. | On going monthly report and long range forecasting to manage process. Economic policy to be reviewed in year and improvements to revenue collection to be implemented. | Revenue targets are being monitored on a monthly basis. To date actual revenue collected is not in line with the phased budget agreed at the beginning of the year. However a comprehensive review of the phasing in line with recent developments has been undertaken and further work is being done to determine the impacts of these developments on the overall targets for the year. | Green |

Key to arrows



Performance Improving



Performance Data currently being collected



Performance Maintaining



Performance Worsening



St Helena Government

BALANCE SHEET PERIOD 4 (JULY 2014)

CLOSING BALANCE

| | 31 July 2014 £ | 31 March 2014 £ |
|---|--------------------|--------------------|
| Buildings | 24,597,945 | 24,597,945 |
| Infrastructure | 8,447,942 | 8,447,942 |
| Plant, Machinery & Equipment | 4,615,721 | 4,465,776 |
| IT Networks & Equipment | 82,010 | 82,010 |
| Assets Under Construction | 179,636,066 | 177,292,660 |
| NET FIXED ASSETS | 217,379,684 | 214,886,332 |
| OTHER ASSETS | | |
| Housing Loans | 372,462 | 411,246 |
| TOTAL OTHER ASSETS | 372,462 | 411,246 |
| CURRENT ASSETS | | |
| Cash | 678,963 | 757,275 |
| Bank Accounts | 1,352,854 | 191,989 |
| Short-term Investments | 3,844,917 | 7,343,886 |
| Prepayments | 907,139 | 471,521 |
| Debtors | 884,087 | 541,975 |
| Accrued Income | 224,487 | 638,782 |
| Stock | 1,216,955 | 1,205,034 |
| Advance Accounts | 46,550 | 37,578 |
| TOTAL CURRENT ASSETS | 9,155,952 | 11,188,040 |
| CURRENT LIABILITIES | | |
| Creditors | 116,957 | 280,288 |
| Accruals | 688,847 | 1,156,342 |
| Income received in advance | 2,015,449 | 12,933 |
| Income Tax received in advance | 877,977 | 0 |
| Suspense Accounts | (41,404) | (1,972) |
| Provisions | 0 | 0 |
| TOTAL CURRENT LIABILITIES | 3,657,826 | 1,447,591 |
| LONG TERM LIABILITIES | | |
| Defined Benefit Pension Liability | 38,279,000 | 38,279,000 |
| Defined Contribution Pension Liability | 107,273 | 107,273 |
| Staff Benefits | 559,563 | 597,975 |
| Other funds owing to third parties | 1,276,867 | 1,186,295 |
| TOTAL LONG TERM LIABILITIES | 40,222,703 | 40,170,543 |
| NET ASSETS | 183,027,569 | 184,867,485 |
| RESERVES | | |
| Reserves and Funds | 180,092,059 | 180,109,918 |
| Unposted Profit/(Loss) | 2,935,510 | 4,757,567 |
| TOTAL RESERVES | 183,027,569 | 184,867,485 |



**St Helena
Government**

**MOVEMENT ON FUNDS REPORT
PERIOD 4 (JULY 2014)**

| | REVENUE | | | | | EXPENDITURE | | | | | SURPLUS/(DEFICIT) | | | | |
|--------------------------------------|------------------|------------------|------------------|-------------------|-------------------|------------------|------------------|----------------|-------------------|-------------------|-------------------|------------------|------------------|-----------------|----------------|
| | YEAR TO DATE | | | FULL YEAR | | YEAR TO DATE | | | FULL YEAR | | YEAR TO DATE | | | FULL YEAR | |
| | Actual | Budget | Variance | Original Budget | Revised Budget | Actual | Budget | Variance | Original Budget | Revised Budget | Actual | Budget | Variance | Original Budget | Revised Budget |
| GOVERNOR | 71 | 140 | (69) | 1,000 | 1,000 | 51,997 | 50,925 | (1,072) | 158,000 | 158,000 | (51,926) | (50,785) | (1,141) | (157,000) | (157,000) |
| CORPORATE SUPPORT, POLICY & PLANNING | 80,384 | 80,557 | (173) | 244,000 | 244,000 | 322,064 | 298,392 | (23,672) | 882,000 | 882,000 | (241,680) | (217,835) | (23,845) | (638,000) | (638,000) |
| HUMAN RESOURCES SERVICES | 0 | 0 | 0 | 0 | 0 | 64,126 | 84,995 | 20,869 | 278,000 | 278,000 | (64,126) | (84,995) | 20,869 | (278,000) | (278,000) |
| LONGTERM TECHNICAL CO-OPERATION | 0 | 0 | 0 | 0 | 0 | 1,740,138 | 1,811,321 | 71,183 | 5,034,000 | 5,034,000 | (1,740,138) | (1,811,321) | 71,183 | (5,034,000) | (5,034,000) |
| ATTORNEY GENERAL | 0 | 0 | 0 | 0 | 0 | 28,635 | 27,761 | (874) | 52,000 | 52,000 | (28,635) | (27,761) | (874) | (52,000) | (52,000) |
| POLICE | 86,509 | 83,760 | 2,749 | 240,000 | 240,000 | 286,389 | 275,843 | (10,546) | 873,000 | 873,000 | (199,880) | (192,083) | (7,797) | (633,000) | (633,000) |
| CORPORATE FINANCE | 2,193,306 | 2,424,204 | (230,898) | 8,746,000 | 8,746,000 | 322,726 | 264,936 | (57,790) | 807,000 | 807,000 | 1,870,580 | 2,159,268 | (288,688) | 7,939,000 | 7,939,000 |
| PAYMENTS ON BEHALF OF THE CROWN | 4,558,274 | 4,623,202 | (64,928) | 14,125,000 | 14,125,000 | 620,797 | 605,797 | (15,000) | 2,695,000 | 2,695,000 | 3,937,477 | 4,017,405 | (79,928) | 11,430,000 | 11,430,000 |
| E&NRD - PROGRAMME MANAGEMENT UNIT | 0 | 0 | 0 | 2,000 | 2,000 | 9,580 | 9,325 | (255) | 28,000 | 28,000 | (9,580) | (9,325) | (255) | (26,000) | (26,000) |
| ECONOMIC DEVELOPMENT | 0 | 0 | 0 | 0 | 0 | 425,000 | 425,000 | 0 | 1,275,000 | 1,275,000 | (425,000) | (425,000) | 0 | (1,275,000) | (1,275,000) |
| PENSIONS & BENEFITS | 0 | 0 | 0 | 0 | 0 | 1,005,389 | 1,105,415 | 100,026 | 3,278,000 | 3,278,000 | (1,005,389) | (1,105,415) | 100,026 | (3,278,000) | (3,278,000) |
| SHIPPING | 1,337,667 | 1,337,667 | 0 | 4,013,000 | 4,013,000 | 837,910 | 1,232,522 | 394,612 | 4,013,000 | 4,013,000 | 499,757 | 105,145 | 394,612 | 0 | 0 |
| EDUCATION & EMPLOYMENT | 126,422 | 128,343 | (1,921) | 388,000 | 388,000 | 879,662 | 857,349 | (22,313) | 2,647,000 | 2,647,000 | (753,240) | (729,006) | (24,234) | (2,259,000) | (2,259,000) |
| HEALTH & SOCIAL SERVICES | 236,070 | 233,086 | 2,984 | 699,000 | 699,000 | 1,720,770 | 1,483,296 | (237,474) | 4,595,000 | 4,595,000 | (1,484,700) | (1,250,210) | (234,490) | (3,896,000) | (3,896,000) |
| INTERNAL AUDIT | 0 | 0 | 0 | 0 | 0 | 17,116 | 16,798 | (318) | 52,000 | 52,000 | (17,116) | (16,798) | (318) | (52,000) | (52,000) |
| AGRICULTURE & NATURAL RESOURCES | 20,152 | 20,356 | (204) | 148,000 | 148,000 | 201,218 | 270,251 | 69,033 | 841,000 | 841,000 | (181,066) | (249,895) | 68,829 | (693,000) | (693,000) |
| INFRASTRUCTURE & PROPERTY | 128,419 | 218,005 | (89,586) | 672,000 | 672,000 | 518,590 | 486,572 | (32,018) | 1,505,000 | 1,505,000 | (390,171) | (268,567) | (121,604) | (833,000) | (833,000) |
| ENVIRONMENTAL MANAGEMENT | 12,162 | 0 | 12,162 | 0 | 0 | 85,495 | 84,972 | (523) | 265,000 | 265,000 | (73,333) | (84,972) | 11,639 | (265,000) | (265,000) |
| Movement on Consolidated Fund | 8,779,436 | 9,149,320 | (369,884) | 29,278,000 | 29,278,000 | 9,137,602 | 9,391,470 | 253,868 | 29,278,000 | 29,278,000 | (358,166) | (242,150) | (116,016) | 0 | 0 |

| | | | | | | | | | | | | | | | |
|-------------------------------------|----------------|----------------|-----------------|------------------|------------------|----------------|----------------|---------------|------------------|------------------|----------------|----------------|---------------|----------------|----------------|
| TRANSPORT TRADING ACCOUNT | 246,004 | 264,100 | (18,096) | 746,000 | 746,000 | 148,796 | 191,987 | 43,191 | 555,000 | 555,000 | 97,208 | 72,113 | 25,095 | 191,000 | 191,000 |
| IT TRADING ACCOUNT | 150,759 | 149,000 | 1,759 | 447,000 | 447,000 | 137,980 | 107,283 | (30,697) | 382,000 | 382,000 | 12,779 | 41,717 | (28,938) | 65,000 | 65,000 |
| ST HELENA AUDIT SERVICE | 19,000 | 41,072 | (22,072) | 177,000 | 177,000 | 40,891 | 40,284 | (607) | 116,000 | 116,000 | (21,891) | 788 | (22,679) | 61,000 | 61,000 |
| HOUSING SERVICE TRADING ACCOUNT | 89,120 | 94,000 | (4,880) | 282,000 | 282,000 | 44,377 | 93,970 | 49,593 | 282,000 | 282,000 | 44,743 | 30 | 44,713 | 0 | 0 |
| Movement on Trading Accounts | 504,883 | 548,172 | (43,289) | 1,652,000 | 1,652,000 | 372,044 | 433,524 | 61,480 | 1,335,000 | 1,335,000 | 132,839 | 114,648 | 18,191 | 317,000 | 317,000 |

| | | | | | | | | | | | | | | | |
|--------------------------------------|----------------|----------------|------------------|------------------|------------------|----------------|----------------|----------------|------------------|------------------|----------|----------|----------|----------|----------|
| SHORTTERM TECHNICAL CO-OPERATION | 548,860 | 776,176 | (227,316) | 2,000,000 | 2,000,000 | 548,860 | 776,176 | 227,316 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 0 |
| Movement on STTC Special Fund | 548,860 | 776,176 | (227,316) | 2,000,000 | 2,000,000 | 548,860 | 776,176 | 227,316 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 0 |



St Helena Government

ANALYSIS OF REVENUE REPORT PERIOD 4 (JULY 2014)

| | YEAR TO DATE | | | FULL YEAR | |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Budget | Variance | Original Budget | Revised Budget |
| Income Tax | 965,026 | 1,163,500 | (198,474) | 3,950,000 | 3,950,000 |
| Customs - Other | 544,514 | 620,000 | (75,486) | 2,204,000 | 2,204,000 |
| Customs - Alcohol | 205,416 | 265,000 | (59,584) | 892,000 | 892,000 |
| Customs - Tobacco | 243,890 | 160,000 | 83,890 | 750,000 | 750,000 |
| Customs - Petrol | 82,148 | 82,200 | (52) | 450,000 | 450,000 |
| Customs - Diesel | 66,499 | 53,000 | 13,499 | 247,000 | 247,000 |
| Customs - Liquor Duty | 5,743 | 9,664 | (3,921) | 29,000 | 29,000 |
| Customs - Excise Duty | 28,706 | 35,000 | (6,294) | 105,000 | 105,000 |
| Taxes | 2,141,941 | 2,388,364 | (246,423) | 8,627,000 | 8,627,000 |
| Stamp Duty | 11,524 | 6,779 | 4,745 | 20,305 | 20,305 |
| Dog License | 1,576 | 1,816 | (241) | 6,639 | 6,639 |
| Firearm License | 2,486 | 1,587 | 899 | 6,909 | 6,909 |
| Liquor License | 100 | 10 | 90 | 6,300 | 6,300 |
| Road Traffic License | 53,957 | 49,162 | 4,795 | 149,787 | 149,787 |
| Gaming machines License | 0 | 0 | 0 | 3,000 | 3,000 |
| Other Licenses & Duty | 193 | 651 | (458) | 3,500 | 3,500 |
| Duty & Licenses Received | 69,835 | 60,005 | 9,830 | 196,440 | 196,440 |
| Court Fees & Fines | 4,026 | 3,371 | 655 | 12,000 | 12,000 |
| Light Dues | 2,508 | 3,664 | (1,156) | 11,000 | 11,000 |
| Cranage | 1,203 | 1,664 | (461) | 5,000 | 5,000 |
| Dental Fees | 7,210 | 4,680 | 2,530 | 13,768 | 13,768 |
| Fees of Office | 6,772 | 6,000 | 772 | 18,000 | 18,000 |
| Medical & Hospital | 67,722 | 58,300 | 9,422 | 174,968 | 174,968 |
| Trade Marks | 2,495 | 1,894 | 601 | 8,400 | 8,400 |
| Post Office charges | 348 | 514 | (166) | 5,000 | 5,000 |
| Meat Inspection Fees | 1,567 | 5,484 | (3,918) | 16,516 | 16,516 |
| Vet Services | 6,547 | 3,840 | 2,707 | 11,975 | 11,975 |
| Marriage Fees | 1,255 | 1,171 | 84 | 3,300 | 3,300 |
| Land Registration fees | 3,603 | 3,332 | 271 | 10,000 | 10,000 |
| Spraying fees | 529 | 1,400 | (871) | 4,450 | 4,450 |
| Immigration Fees | 22,209 | 24,652 | (2,443) | 51,672 | 51,672 |
| Nationalisation Fees | 0 | 0 | 0 | 0 | 0 |
| Fish & Food Testing | 2,300 | 3,272 | (973) | 9,812 | 9,812 |
| Planning Fees | 4,252 | 5,000 | (748) | 15,000 | 15,000 |
| GIS Fees | 5,624 | 5,664 | (40) | 17,000 | 17,000 |
| Company Registration Fees | 702 | 1,017 | (315) | 3,995 | 3,995 |
| Parking Fees | 0 | 0 | 0 | 9,000 | 9,000 |
| Other Fees | 191 | 285 | (94) | 5,550 | 5,550 |
| Fines & Fees Received | 141,060 | 135,204 | 5,856 | 406,406 | 406,406 |
| Agricultural Gardens | 5,223 | 3,100 | 2,123 | 5,500 | 5,500 |
| Leased House Plots | 17,611 | 14,649 | 2,962 | 62,000 | 62,000 |
| Home to Duty Transport | 7,809 | 11,603 | (3,794) | 30,135 | 30,135 |
| Misc Receipts | 50,720 | 44,514 | 6,206 | 132,819 | 132,819 |
| Agricultural Buildings | 3,019 | 973 | 2,045 | 2,920 | 2,920 |
| Government Rents | 84,382 | 74,840 | 9,543 | 233,374 | 233,374 |
| Profit on Disposal of Assets | 26,969 | | 26,969 | 0 | 0 |
| Stamp Sales(Postal) | 7,082 | 8,384 | (1,302) | 33,000 | 33,000 |
| Stamp Sales(Philatelic) | 6,560 | 10,205 | (3,645) | 25,500 | 25,500 |
| Sale of Firewood | 3,271 | 3,342 | (71) | 10,030 | 10,030 |
| Sale of Timber Logs | 0 | 688 | (688) | 2,750 | 2,750 |

| | | | | | |
|--|------------------|------------------|------------------|-------------------|-------------------|
| Sale of Govt Publications | 408 | 0 | 408 | 0 | 0 |
| Other Earnings received | 244 | 18,750 | (18,506) | 75,000 | 75,000 |
| Earnings Government Departments | 44,535 | 41,369 | 3,166 | 146,280 | 146,280 |
| Other Income received | 10,142 | 31,784 | (21,642) | 168,345 | 168,345 |
| Income Received | 10,142 | 31,784 | (21,642) | 168,345 | 168,345 |
| Commission | 2,587 | 0 | 2,587 | 0 | 0 |
| Interest | 3,760 | 56,000 | (52,240) | 168,000 | 168,000 |
| Currency Fund Surplus | 0 | 0 | 0 | 200,000 | 200,000 |
| Dividends | 0 | 0 | 0 | 36,649 | 36,649 |
| Argos | 0 | 0 | 0 | 25,006 | 25,006 |
| Grant-in-Aid | 4,516,667 | 4,516,668 | (1) | 13,550,000 | 13,550,000 |
| Shipping Subsidy | 1,337,667 | 1,337,667 | 0 | 4,013,000 | 4,013,000 |
| Treasury Receipts | 5,860,681 | 5,910,335 | (49,654) | 17,992,655 | 17,992,655 |
| Profit on Disposal of Assets | 0 | 0 | 0 | 0 | 0 |
| Proceeds from Sale of Stocks/Stores | 0 | 0 | 0 | 0 | 0 |
| Other Income | 0 | 0 | 0 | 0 | 0 |
| Recharges - Customs | 19,647 | 0 | 19,647 | 0 | 0 |
| Recharges - Other | 407,213 | 507,420 | (100,207) | 1,507,500 | 1,507,500 |
| Recharges Received | 426,860 | 507,420 | (80,560) | 1,507,500 | 1,507,500 |
| TOTAL REVENUE | 8,779,436 | 9,149,320 | (369,884) | 29,278,000 | 29,278,000 |

| 2014/15 CAPITAL PROGRAMME MILESTONE MONITORING | | | | | | | | | | | | | |
|--|--|---|--|---|---|---|---|---|--|---------------------------------------|---|--------------------------|--|
| Progress made up to the end of July 2014 | | | | | | | | | | | | | |
| SECTOR | PROJECT TITLE | QUARTER 1 | | | QUARTER 2 | | | QUARTER 3 | | | QUARTER 4 | | |
| | | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH |
| ENERGY | E1 - Reducing Reliance on Fuel | | Finalise Specifications | Finalise Design | Procurement commences for Supplier & Contractor | Supplier & Contractor appointed | Construction works completed | Commissioning starts | Commissioning completed | | | | |
| | E2 - Power Systems Improvements | Commence preparation of Specifications | | Finalise Specifications | Procurement starts for supplier & contractor | Supplier & Contractor appointed | Installation works completed | | | | | | |
| | | Assessment Start | | Assessment completed | Procurement for contractor starts | Contractor appointed | Installation works starts | | | Installation Works Complete | | | |
| | E6 - Electricity Supply for Airport | | | | Further consultation with Air Access Office & Basil Read | Consultation with Air Access Office & Basil Read finalise | Finalise Systems Specifications | Construction of remaining electricity supply starts | | Construction works complete | Commissioning start | | Commissioning finalised |
| SEWERAGE | S2 - Upgrading Sewerage Systems | Review sewerage feasibility report | Compiling waste water management specifications | Finalise Specifications | Start Design & Procurement | | Finalise design & Procurement | Construction works start | | | | | Construction & Commissioning completed |
| WATER | W2/3 - Immediate Water needs | Carry out assessment | | Assessment completed | Prepare specifications | Prepare designs and final cost estimates | Procure contractor for construction | Construction works start | | | | | Construction & commissioning finalised |
| | | Carry out assessment | | Assessment completed | Prepare specifications | Prepare designs and final cost estimates | Procure contractor for construction | Construction works start | | | | | Construction & commissioning finalised |
| | | Complete upgrading | Commissioning finalised | | | | | | | | | | |
| | | | | Prepare specifications | Prepare designs | Procure contractor for construction | Construction works start | Construction works completed | Commissioning completed | | | | |
| | | | | | Prepare specifications | Prepare designs | Procure contractor for construction | Construction works start | | Construction works complete | Commissioning finalised | | |
| | | | | | Prepare specifications | Procure contractor for construction | Construction works start | | Construction & commissioning completed | | | | |
| | | | Procure contractor for construction | | Construction & commissioning completed | | | | | | | | |
| | | | | | Prepare final designs | | | Finalised designs | Prepare Specifications | Procure contractor for construction | | | |
| PROPERTY (GENERAL) | Backlog Maintenance: GLH | Advertise for Electricians | Tender Process completed | 6 flats rewired from Phase 1 | 6 flats rewired | 6 flats rewired | 6 flats rewired | All Jamestown flats rewired | | | | | |
| | | Advertise for contractors | | Expressions of interest received | Tender Process Completed | Start works | | 3 blocks completed | | | 2 blocks completed | | |
| | Backlog Maintenance: Operational | | | | | Tender Process completed | Start works at Pilling | | Complete works at Pilling | Start works at St Pauls | | | Completed works at St Pauls |
| | | Add on Rolling Procurement plan | | | Receive Authority to commence | Advertise for contractors | | Start tender process | Tender Process completed | Start works | | Complete works | |
| | Relocations (SHG Offices) | | | | | | | | | | | | |
| PROPERTY (HEALTH & SOCIAL WELFARE) | CBU / Barnview | Works start | Roof clean and painted | Internal strip out completed | Demolition works completed | Block work, drainage, ramps, stud partition wall and ceilings completed | All windows installed & electrical & plumbing works completed | | | External works and painting completed | All works completed & Building handover | | |
| | | Client Brief agreed | Detailed design complete | Designs submitted to Planning | planning amendments | Start specifications | Client sign off | | Advertise for contractors | | Tender process start | Tender process completed | Works start |
| | Hospital Refurbishment | Contract negotiations | Contract negotiations | Contract negotiations | Design put on hold & Equipment & costing information provided from BR | | Contract Signed, Planning and building regs submitted | Agreed phasing plan with hospital | Planning determined | Start to mobilise on site | | | |
| | Cape Villa | Works continuing on site | | Problems sorted with stabilising the bank | Contractor continues with works | | | | | | | | Works completed |
| PROPERTY (POLICE) | Prison | | Drainage route & layout completed by Drawing Office/PM | | Metal Frame design signed off and submitted along with Plans to the Building inspector for checking | Specification completed | Specification/ final plans given to Procurement | Tender phase initiated. Site visits carried out with interested contractors | | | | | Contractor starts on site |
| | Fire Station | | Final Proposal Agreed and planning approved | Authorisation received from Procurement Board | Tender Advertised | Tender awarded and works start on site | | | | | | | |
| | | | Tender Documents Prepared | | | | | | | | | | Works completed on Site |
| HOUSING | CDA | | | Advertise for Contractor | | Tender Process completed | Appoint Contractor | Start on Site | | | | Practical Completion | |
| | | | | | | Advertise for contractor | Tender Process complete | Appoint Contractor | | | Start on Site | Complete all foundations | |
| | Feasibility work for set-up of housing association | | | | | | CBHO Decision | Advertise year 2 work | Closing date | Appoint year 2 consultancy | | | |
| EMD | Solid Waste Management Project | Land rover, Tractor & Agricultural Trailer arrive on Island | | | WRB & Civic amenity centre completed. | SWMP completed, Project Signed-off, information leaflet produced & available to residents | | | | | | | |
| | | | Wheelee bins arrive on Island | | | | | Wheelee Bins Distributed | | | | | |

St Helena Capital Programme 2014-15

Expenditure to the 31st July 2014


| Sector | Project | | PROJECT TOTAL | 2014-15 | | | | Total 2014-15 |
|--|--|-----------|---------------|---------|---------|---------|-----------|---------------|
| | | | | Qtr1 | Qtr2 | Qtr3 | Qtr 4 | |
| Connect | E1 - Reducing Reliance on Diesel | Budget | 403,519 | 75,000 | 60,000 | 6,000 | 0 | 141,000 |
| | | Revised | | 75,000 | 60,000 | 506,000 | 500,000 | 1,141,000 |
| | | Actuals | 445,424 | 0 | 12,406 | 0 | 0 | 12,406 |
| | | Variance | (41,905) | 75,000 | 47,594 | 506,000 | 500,000 | 1,128,594 |
| | E2 - Power Systems Improvements | Budget | 5,358,550 | 30,000 | 30,000 | 10,000 | 0 | 70,000 |
| | | Revised | | 30,000 | 30,000 | 10,000 | 0 | 70,000 |
| | | Actuals | 5,306,845 | 300 | 59 | 0 | 0 | 359 |
| | | Variance | 51,705 | 29,700 | 29,941 | 10,000 | 0 | 69,641 |
| | E6 - New Electricity Supply to Airport (Enablers for Air Access) | Budget | 819,495 | 0 | 51,000 | 100,000 | 0 | 151,000 |
| | | Revised | | 0 | 51,000 | 100,000 | 0 | 151,000 |
| | | Actuals | 509,373 | 0 | 0 | 0 | 0 | 0 |
| | | Variance | 310,122 | 0 | 51,000 | 100,000 | 0 | 151,000 |
| W2-3 - Water Immediate Needs (Incorporating former W1) | Budget | 3,187,981 | 200,000 | 400,000 | 200,000 | 176,159 | 976,159 | |
| | Revised | | 200,000 | 400,000 | 200,000 | 176,159 | 976,159 | |
| | Actuals | 2,307,025 | 0 | 121,032 | 0 | 0 | 121,032 | |
| | Variance | 880,956 | 200,000 | 278,968 | 200,000 | 176,159 | 855,127 | |
| S2 - Sewage Works Implementation | Budget | 2,531,000 | 21,000 | 250,000 | 500,000 | 260,000 | 1,031,000 | |
| | Revised | | 21,000 | 250,000 | 500,000 | 260,000 | 1,031,000 | |
| | Actuals | 52,192 | 0 | 8,297 | 0 | 0 | 8,297 | |
| | Variance | 2,478,808 | 21,000 | 241,703 | 500,000 | 260,000 | 1,022,703 | |
| Property (Health and Social Welfare) | Renovation/Extension of Sheltered Accommodation Cape Villa | Budget | 629,242 | 100,000 | 150,000 | 105,000 | 100,000 | 455,000 |
| | | Revised | 587,242 | 100,000 | 150,000 | 105,000 | 100,000 | 455,000 |
| | | Actuals | 199,995 | 63,480 | 38,232 | 0 | 0 | 101,711 |
| | | Variance | 387,247 | 36,520 | 111,768 | 105,000 | 100,000 | 353,289 |
| | Supported Accommodation (CBU/Barn View) | Budget | 1,052,740 | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 |
| | | Revised | | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 |
| | | Actuals | 38,817 | 2,124 | 23,164 | 0 | 0 | 25,288 |
| | | Variance | 1,013,923 | 72,876 | 51,836 | 75,000 | 75,000 | 274,712 |
| Hospital (Including Urgent Equipment) | Budget | 2,368,580 | 0 | 300,000 | 500,000 | 500,000 | 1,300,000 | |
| | Revised | | 0 | 300,000 | 500,000 | 500,000 | 1,300,000 | |

| | | | | | | | | |
|---|---|-----------|-----------|----------|---------|---------|---------|-----------|
| Pr | | Actuals | 327,591 | 85,350 | 13,340 | 0 | 0 | 98,690 |
| | | Variance | 2,040,989 | (85,350) | 286,660 | 500,000 | 500,000 | 1,201,310 |
| Property (General) | Backlog Maintenance: GLH | Budget | 829,443 | 18,750 | 176,250 | 120,000 | 70,000 | 385,000 |
| | | Revised | | 18,750 | 176,250 | 120,000 | 70,000 | 385,000 |
| | | Actuals | 421,397 | 32,454 | 4,081 | 0 | 0 | 36,534 |
| | | Variance | 408,046 | (13,704) | 172,169 | 120,000 | 70,000 | 348,466 |
| | Backlog Maintenance:Operational (Education and Hospital 2013-14) | Budget | 453,565 | 0 | 56,000 | 100,000 | 94,000 | 250,000 |
| | | Revised | | 4,000 | 56,000 | 100,000 | 90,000 | 250,000 |
| | | Actuals | 327,185 | 67,776 | 9,842 | 0 | 0 | 77,618 |
| | | Variance | 126,380 | (63,776) | 46,158 | 100,000 | 90,000 | 172,382 |
| Relocations (SHG Offices/Castle Refurb) | Budget | 616,665 | 0 | 160,000 | 160,000 | 160,000 | 480,000 | |
| | Revised | | 0 | 160,000 | 160,000 | 160,000 | 480,000 | |
| | Actuals | 155,410 | 0 | 0 | 0 | 0 | 0 | |
| | Variance | 461,255 | 0 | 160,000 | 160,000 | 160,000 | 480,000 | |
| Property (Police) | Prison | Budget | 676,885 | 0 | 0 | 0 | 400,000 | 400,000 |
| | | Revised | | 0 | 0 | 0 | 100,000 | 100,000 |
| | | Actuals | 42,661 | 2,810 | 271 | 0 | 0 | 3,081 |
| | | Variance | 634,224 | (2,810) | (271) | 0 | 100,000 | 96,919 |
| | Fire Station | Budget | 400,000 | 0 | 100,000 | 100,000 | 100,000 | 300,000 |
| | | Revised | | 0 | 100,000 | 100,000 | 100,000 | 300,000 |
| Actuals | | 2,018 | 938 | 1,081 | 0 | 0 | 2,018 | |
| | Variance | 397,982 | (938) | 98,919 | 100,000 | 100,000 | 297,982 | |
| Housing | CDA | Budget | 931,000 | 0 | 250,000 | 250,000 | 215,000 | 715,000 |
| | | Revised | | 0 | 150,000 | 100,000 | 100,000 | 350,000 |
| | | Actuals | 155,286 | 2,808 | 105 | 0 | 0 | 2,913 |
| | | Variance | 775,714 | (2,808) | 149,895 | 100,000 | 100,000 | 347,087 |
| | Feasibility Work for Set-Up of Housing Association | Budget | 98,801 | 0 | 0 | 60,000 | 0 | 60,000 |
| | | Revised | | 0 | 0 | 60,000 | 0 | 60,000 |
| Actuals | | 18,838 | 0 | 0 | 0 | 0 | 0 | |
| | Variance | 79,963 | 0 | 0 | 60,000 | 0 | 60,000 | |
| Environm ental Health | Solid Waste Management | Budget | 1,459,395 | 73,656 | 0 | 0 | 0 | 73,656 |
| | | Revised | | 13,644 | 0 | 50,000 | 50,000 | 113,644 |
| | | Actuals | 1,291,911 | 8,979 | 18 | 0 | 0 | 8,997 |
| | | Variance | 167,484 | 4,665 | (18) | 50,000 | 50,000 | 104,647 |
| | Budget | 5,215,000 | 100,000 | 200,000 | 200,000 | 250,000 | 750,000 | |

| | | | | | | | | |
|--|--|--------------|------------|-----------|-----------|-----------|------------|-----------|
| Roads | R1 - Acquiring Plant & Resurfacing of Main Network Roads | Revised | | 100,000 | 200,000 | 200,000 | 250,000 | 750,000 |
| | | Actuals | 3,182,340 | 57,190 | 32,538 | 0 | 0 | 89,728 |
| | | Variance | 2,032,660 | 42,810 | 167,462 | 200,000 | 250,000 | 660,272 |
| | R2 - Improvements to Field Road and Side Path | Budget | 2,113,000 | 0 | 30,000 | 30,000 | 40,000 | 100,000 |
| | Revised | | 0 | 30,000 | 30,000 | 40,000 | 100,000 | |
| | Actuals | 0 | 0 | 0 | 0 | 0 | 0 | |
| | Variance | 2,113,000 | 0 | 30,000 | 30,000 | 40,000 | 100,000 | |
| Wharf | Phase 1 Wharf Improvements (Jamestown) | Budget | 13,813,785 | 1,000,000 | 108,000 | 0 | 0 | 1,108,000 |
| | | Revised | | 1,000,000 | 108,000 | 0 | 0 | 1,108,000 |
| | Actuals | 12,361,270 | 9,029 | 0 | 0 | 0 | 9,029 | |
| | Variance | 1,452,515 | 990,971 | 108,000 | 0 | 0 | 1,098,971 | |
| Phase 2 Wharf Improvements (Rupert's) | Budget | 6,083,382 | 3,503,347 | 1,266,138 | 1,052,328 | 245,068 | 6,066,881 | |
| | Revised | | 3,503,347 | 1,266,138 | 1,052,328 | 245,068 | 6,066,881 | |
| Actuals | 2,337,744 | 2,337,744 | 0 | 0 | 0 | 2,337,744 | | |
| Variance | 3,745,638 | 1,165,603 | 1,266,138 | 1,052,328 | 245,068 | 3,729,137 | | |
| UNDP | Supporting Victims of Domestic Violence | Budget | 110,000 | 0 | 0 | 35,000 | 0 | 35,000 |
| | | Revised | 50,088 | 0 | 0 | 35,000 | 0 | 35,000 |
| | Actuals | 50,088 | 0 | 0 | 0 | 0 | 0 | |
| | Variance | 0 | 0 | 0 | 35,000 | 0 | 35,000 | |
| Feasibility | Feasibility Work to Support Project Development | Budget | 40,000 | 0 | 0 | 20,000 | 0 | 20,000 |
| | | Revised | 40,000 | 0 | 0 | 20,000 | 0 | 20,000 |
| | Actuals | 0 | 0 | 0 | 0 | 0 | 0 | |
| | Variance | 40,000 | 0 | 0 | 20,000 | 0 | 20,000 | |
| Total Programme | Budget | 49,192,028 | 5,196,753 | 3,662,388 | 3,623,328 | 2,685,227 | 15,167,696 | |
| | Revised | 677,330 | 5,140,741 | 3,562,388 | 4,023,328 | 2,816,227 | 15,542,684 | |
| | Actuals | 29,533,410 | 2,670,981 | 264,465 | 0 | 0 | 2,935,446 | |
| | Variance | (28,856,081) | 2,469,760 | 3,297,923 | 4,023,328 | 2,816,227 | 12,607,238 | |
| Total DFID eligible (Plus SHG) (£5million + £1million 2014-15) | Budget | 25,699,861 | 593,406 | 2,088,250 | 2,336,000 | 2,190,159 | 7,207,815 | |
| | Revised | 677,330 | 537,394 | 1,988,250 | 2,736,000 | 2,321,159 | 7,582,803 | |
| | Actuals | 13,601,969 | 267,018 | 231,927 | 0 | 0 | 498,945 | |
| | Variance | (12,924,639) | 270,376 | 1,756,323 | 2,736,000 | 2,321,159 | 7,083,858 | |
| Total EDF9 | Budget | 13,813,785 | 1,000,000 | 108,000 | 0 | 0 | 1,108,000 | |
| | Revised | | 1,000,000 | 108,000 | 0 | 0 | 1,108,000 | |
| | Actuals | 12,361,270 | 9,029 | 0 | 0 | 0 | 9,029 | |
| | Variance | 1,452,515 | 990,971 | 108,000 | 0 | 0 | 1,098,971 | |

| | | | | | | | | |
|--|--------------------|-----------------|------------------|------------------|------------------|------------------|----------------|------------------|
| | | Variance | 1,452,515 | 990,971 | 108,000 | 0 | 0 | 1,098,971 |
| | Total EDF10 | Budget | 9,568,382 | 3,603,347 | 1,466,138 | 1,252,328 | 495,068 | 6,816,881 |
| | | Revised | | 3,603,347 | 1,466,138 | 1,252,328 | 495,068 | 6,816,881 |
| | | Actuals | 3,520,083 | 2,394,934 | 32,538 | 0 | 0 | 2,427,472 |
| | | Variance | 6,048,299 | 1,208,413 | 1,433,600 | 1,252,328 | 495,068 | 4,389,409 |
| | Total UNDP | Budget | 110,000 | 0 | 0 | 35,000 | 0 | 35,000 |
| | | Revised | | 0 | 0 | 35,000 | 0 | 35,000 |
| | | Actuals | 50,088 | 0 | 0 | 0 | 0 | 0 |
| | | Variance | 59,912 | 0 | 0 | 35,000 | 0 | 35,000 |

Project Remit: Feasibility, Design, Construction

 Not yet scoped in detail or approved by Ex-Co

Additional funds to be included in 2014-15
programme include:

£50k ring-fenced for X-Ray from 2013-14 SHG

Contribution