



St Helena Government

PERFORMANCE REPORT

**FOR THE PERIOD 9 (DECEMBER 2013)
FINANCIAL YEAR ENDING 31 MARCH 2014**

Introduction and Overview
Key Performance Indicators
DAPM Commitments
Corporate Risks
Balance Sheet
Monthly Directorate Income and Expenditure Report
Capital Expenditure
Analysis of Revenue
Capital Programme Milestones



Introduction

This report gives a monthly snapshot of progress in some key performance areas which are monitored across the whole of the Public Service, these include; corporate key performance indicators (KPIs), areas for improvement identified during the annual Development Aid Planning Mission (DAPM tracker), Corporate Strategic Risks and Financial reports including revenue and expenditure, the Consolidated Fund and capital expenditure.

Key Performance Indicators

There are 15 high level key performance indicators (KPIs) which are used to monitor performance across SHG in areas which directly support our SDP priorities. For December, we continue with most areas on track and showing a green rating, the direction of travel continues to remain fairly static, this means that directorates will need to be careful that there is no slippage during the coming months. The Health indicators are being reviewed and will be updated in the coming months. An area of concern relates to our indicator to measure the extent to which our complaints procedure is being used, we would be expecting to see an increase in the number of complaints received and instead we are below our target of two per month. It is clear that more needs to be done to make the public aware of the procedure, as there is anecdotal evidence that there are areas where people have concerns.

Commitments given during 2013 DAPM

A number of commitments were given by SHG at the annual Development Aid Planning Mission (DAPM) and these areas are regularly monitored as a part of the performance monitoring process. The trend shows consistent progress in most areas with the majority of areas gaining a green RAG rating.

Good news stories for December include the endorsement of the Social Policy Plan by Executive Council in December, headcount reduction targets are on track to be met at year end, we are meeting spend targets for long and short term TC and there has been strong performance in meeting our revenue targets. Areas of concern include the delay in finalising the Health Functional Analysis and continued delays in producing the GDP for 2011/12 due to outstanding data issues.

Corporate Risk Management

Events/areas which are likely to hinder or impede progress in achieving our strategic priorities are identified, mitigated and regularly monitored to ensure that negative impact is kept to a minimum. The picture for December remains broadly unchanged from previous months.

Key Variances – Revenue

Total revenue collected at the end of quarter 3 is £21,500K compared with a budget of £21,451K. This means that we have over collected so far for this financial year by £49K against budgeted revenue.

Although a favourable variance of £187K has been achieved on Income Tax and Customs Duty revenue, a significant under collection of revenue in the Infrastructure and Property Division of £128K and other small under collections throughout SHG for other fees and charges has reduced this over collection to £49K to date.

The under collection in the Infrastructure and Property Division is a result of more work being carried out by the private sector than originally planned as the Works Section do not have the capacity to undertake the type or level of work required; therefore resulting in recharges received being less than budgeted.

Recent work on forecasts to the end of the financial year shows that overall SHG will come in on budget.

Key Variances – Expenditure

As previously reported there is an under spend against the budgeted shipping subsidy payments as a result of increase passenger and freight revenues. The under spend at the end of December 2013 is based on current trends in passenger bookings. All cabins up until February are fully booked, passenger revenues continue to increase significantly over the year. It is anticipated based on current trends that there will be surplus against the budgeted subsidy of around £1,661K.

Health - £85K over spend, is due to the overseas medical referral budget being over spent to date by £374K with some under spends in other areas. Health are forecast to be over spent against the original budget by £690K at the end of the Financial Year.

Environment and Natural Resources Directorate(ENRD) - under spent by £112K in Infrastructure and Property this is a result of more work being carried out by the private sector than originally planned as the Works Section do not have the capacity to undertake the type or level of work required; therefore recharges paid is less than budgeted. The under collection in revenue is directly related and offset by the under spend on recharges.

Environment and Natural Resources Directorate(ENRD) - under spent by £108K in Agriculture and Natural Resources, this is largely due to Agricultural contracts not going ahead in the period as originally budgeted for, these will catch up over the coming months. Under spends in employee costs and farmers support have also contributed to this under spend.

Police - £55K over spent, largely because of the additional cost associated with having to finance the around the clock policing of a St Helena prisoner who was sent to the UK to receive medical treatment. As a result the Police are projecting an over spend against the original budget of £241K.

Corporate Finance - £110K under spend, largely due to a delay in payments from Contributions on Behalf of the Crown, although Finance is forecast to be overspent at year end because of additional expenditure on legal cases on Ascension Island and additional expenditure on Short Term Technical Co-operation.

Capital Programme

The Capital Programme is made up of a number of projects, varying in nature and size. The programme is monitored by the Programme Management Unit who report on the key milestones and spend profile.

Total value of the programme for 2013/14 is £9,414K of which £1,318K is European Development funding. Spend for the 1st quarter against the projected budget shows a small over spend of £71K and spend for the 2nd quarter of year is under budget by £248,204.

DAPM Paper 5d: SHG PERFORMANCE REPORT SHG KEY PERFORMANCE INDICATOR REPORT PERIOD 9 (DECEMBER 2013)

NO	Directorate	Performance Indicator/ Risk Mitigation	Rationale for Indicator	Target 2012/13	Performance Report	RAG Status	Direction of Travel
KPIs	1	Corporate Services Number of SHG complaints received monthly	To measure the extent to which the SHG complaints procedure is being used in SHG	More than two per month (Baseline 1.3 reports monthly)	April - 0, May - 0, June - 3, July - 0, Aug - 0, Sept - 1, Oct - 0, Nov - 1, Dec - 0	amber	↓
	2	Corporate Services Time taken to acknowledge correspondence	To measure SHG's commitment to respond timely to customers enquiries.	acknowledged within 3 working days of receipt (No baseline data available. Baseline to be established)	Apr -, May -, Jun 100%, Jul 100%, Aug 100%, Sept 100%, Oct 100%, Nov 100%, Dec 100%	green	↔
	3	Education & Employment % of lesson observations given an acceptable rating	Assesses the quality of teaching and learning in classrooms against a set criteria and evaluation framework	80 % by Year 1	95%	green	↔
	4	Health & Social Welfare % of patients attending Jamestown clinic without an appointment who are triaged by a nurse and subsequently referred to a doctor	Shows the progress of the nurse triage system	85%	Health are currently in the process of reviewing indicators therefore no update has been provided for December.		
	5	Health & Social Welfare Number of items sold through minor ailments formulary	Shows the number of patients opting to buy over the counter medication rather than having to obtain a prescription from the doctor	125 per month by 31 March 2013 (Baseline zero at 30 September 2012)	Health are currently in the process of reviewing indicators therefore no update has been provided for December.		
	6	Health & Social Welfare % of client satisfaction forms with satisfied rating	Should demonstrate areas for improvement in hospital inpatient services	70% for year 1 with 10% increase thereafter (Baseline 70%)	Health are currently in the process of reviewing indicators therefore no update has been provided for December.		
	7	Environment & Natural Resources Number of people on Government landlord housing list	Should demonstrate level of demand for GLH	5% (equals to 49) reduction by 31.03.14 (52 at 31.03.13)	The number of people on the housing list remains at 67. Homelessness continues to be a main cause, with a range of underlying causes including eviction orders from private landlords wishing to increase rents that the present tenants could not afford, family disputes, separation, domestic violence, release from prison and unfitness for habitation being experienced.. The transfer and improvement of six homes at Levelwood will address some of the need, but the combination of high private sector rents and xmas homecomings means that demand will be particularly high at this time of year. There is no desire among owners of empty homes to let to our waiting list nominees but we are continuing to offer them advice and encouragement to make better use of their homes. New housing will only serve to assist those households affected by hotel development and so a proposed longer term development programme of 15pa is needed if SHG is to make some inroads into the underlying level of need	amber	↔
	8	Environment & Natural Resources % of plan against actual for delivery of the capital programme	Measures how much of the Infrastructure Funding is utilised	100% (baseline less than 50% of infrastructure funding was utilised in 2011/12)	61% of total programme spend currently achieved, (based on 20% over programming). £5.7million spent to date, against projected spend of £5.54million by the end of Q3. We are on track to spend the remaining capital by the end of the financial year.	green	↑

NO	Directorate	Performance Indicator/ Risk Mitigation	Rationale for Indicator	Target 2012/13	Performance Report	RAG Status	Direction of Travel
9	Corporate Services	Amount of revenue achieved through customs	Measures the main revenue streams for SHG – Customs and Income Tax.	Income Tax budget = £3,075,000 Customs Duty Budget = £4,032,000 (Baseline Tax = 2,344,928 Customs = 3,691,072)	Revenue targets agreed as part of the DAPM process are as follows: Income Tax = £3,075,000, Customs Duty = £4,032,000. Note monthly targets have been set and will be reported on each month, details will be provided by the third week of each preceding month. Income Tax Target December = £197,150, Actual = £332,217; Customs Duty Target December = £519,000, Actual = £489,173, therefore £105,240 positive variance for the month. Cumulative figures for the year to 31 December 2013 are Income Tax Target =£2,428,050 Actual = £2,636,049; Customs Duty Target = £3,078,000, Actual = £3,057,413, therefore giving a positive variance of £187,412 after nine months.	green	↔
10	ESH	Number of stay-over tourist visitor arrivals	Measures the number of stay-over tourists visiting St Helena	2957 (Actual 2012/13 =2527)	340 tourist visitors in December (provisional) Total YTD = 1,768 Target YTD to December = 2,077 therefore 85.13% on target YTD	green	↔
11	CPPU - Statistics	Number of returning Saints	Number of Saints arriving for long term stay having been absent for two years or longer	>200 (Baseline 142)	Apr = 16, May = 9, June = 6, July = 5, August = 24 September = 23 October =23 November=18 December = 21 Total YTD = 145, average per month = 16.1 To exceed 200 requires an average of 17 per month which gives year to date target of 187.	green	↔
12	Police	Reduction in crime	Measures reported crimes on St Helena.	160 or less crimes and detect 70% of those crimes (i.e. have an offender identified) (Actual 201/13 160)	Actual Crimes to end of December 2013 = 145 Detection 87% (122 crimes solved out of the 139)	green	↔
13	Corporate Services	Number of reported accidents in SHG	Measures the safety of the physical working environment and the degree to which safe working practices are used in SHG	No more than one per month on average (Average of 1.5 reports monthly 2012/13)	Apr 0, May Jun 1, Jul 0, Aug 0, Sept 0, Oct 1, Nov 0, Dec 0 TOTAL TO DATE = 2	green	↔
14	Corporate Services	% headcount target achieved annually	In order to support the SDP priority area 3 and strategic objective 7.1, SHG is committed to streamlining its functions in support of building the private sector.	100% - 790 at 31 March 2014 (829.25 at 31 March 2013)	Headcount as at 31 December 2013 was 793.7 Revised headcount predictions received from Directorates in November as requested, indicates the headcount target for the YE being achieved.	green	↔
15	Corporate Services	% sickness absence reduced across SHG	This indicator measures SHG's absence level and lost time rate.	2.22% (1.69% as at 31 March 2013)	1.56% lost time rate as at 31 December 2013.	green	↔

Key to arrows

-  Performance Improving
-  Performance Maintaining
-  Performance Worsening
-  Performance Data currently being collected



REPORT ON KEY DAPM AREAS PERIOD 9 (DECEMBER 2013)

No.	Area		Performance Report	RAG Status
1	Budget, MTEF and Finance	MTEF Cycle	MTEF milestones continue to be broadly on track and most of the activities delayed by purdah have now taken place. Draft budgets are being finalised for DAPM along with other relevant papers, including draft strategic plans 2014 - 17, performance reports for the previous and current financial years and macro-economic forecast to inform the DAPM evidence base.	green
	Budget, MTEF and Finance	Revenue & Expenditure	Revenue targets agreed as part of the DAPM process are as follows: Income Tax = £3,075,000, Customs Duty = £4,032,000. Note monthly targets have been set and will be reported on each month, details will be provided by the third week of each preceding month. Income Tax Target December = £197,150, Actual = £332,217; Customs Duty Target November = £519,000, Actual = £489,173, therefore £105,240 positive variance for the month. Cumulative figures for the year to 31 December 2013 are Income Tax Target =£2,428,050 Actual = £2,636,049; Customs Duty Target = £3,078,000, Actual = £3,057,413, therefore giving a positive variance of £187,412 after nine months.	green
2	Statistical Data		GDP 2011/12 was not published in June as anticipated as there are outstanding data issues, no further progress will be made until Statistician returns in February. Insufficient capacity to conduct initial proposal regarding Wage Data but this will be progressed as part of Private Sector Employment/ Labour Market Survey. The Household Expenditure Survey was completed in November. Data entry is complete for questionnaires (waiting on double entry) and checking/entry of shopping diaries is underway. Preliminary analysis of income information made available to support DAPM negotiations.	amber
3	Social		Social Policy Plan: ExCo endorsed the plan in December and a implementation group is currently being formed from across SHG and civil society to deliver the plan.	green
4	Health & Education	Health Functional Analysis	Discussion ongoing with NHS about way forward.	amber
		Education	Funding formula for staffing and financing schools: Some preliminary work has been completed but is now subject to internal construction prior to further refinement. First report completed for Director of Education by Vanessa Tissington July 2013. It will not be possible to implement any potential changes to the current arrangements before April 2015. Teacher Training: An on island review of the initial Teacher Training Programme is planned for January/ February 2014. Apprenticeships: We are now stabilizing with 41 apprentices on the apprenticeship scheme in a number of private sector organisations and SHG Directorates. Most are very supportive of the scheme and the apprentices placed with them and overall the response to the apprenticeship is very positive. Of course we will assess and evaluate the scheme against comments and will consider feedback in reviewing the policy. Labour Market Strategy: The Labour Market Strategy is the subject of further discussion between ESH and Education with a view to re-drafting the strategy in 2015.	green



REPORT ON KEY DAPM AREAS PERIOD 9 (DECEMBER 2013)

No.	Area		Performance Report	RAG Status
5	Capital Programme	Expenditure & Delivery	The Capital Programme for 2013/14 has been prioritised and spend on projects is progressing. Expenditure in Q3 2013-14 to date has been approximately £2.6million making total expenditure to date approximately £5.7m.	green
	Capital Programme	Hospital	The proposal for the hospital improvement and refurbishment work has been agreed by H&SW. Three Expressions of Interest have been evaluated and two organisations will be invited to tender. The detailed specification is almost complete, then can be sent out to tenderers.	amber
	Capital Programme	Prison & CBU	CBU design to make permanent home in HTH School building has been approved by H&SW, along with new-build Barn View. Detailed specification is currently underway prior to tendering in January. HM Prison has been granted planning permission. Market engagement event with local contractors generated good level of interest Infrastructure works within CDA planning application approved October 2013, now awaiting detailed design following specialist advice from structural surveyor. Tenders underway to procure various specialist fittings.	amber
	Capital Programme	Management	Monthly monitoring is working well to provide reports to PDG. PMU staff are taking a lead role. Project Handbook has been revised and is awaiting final amendments to be approved at the January Delivery Group meeting. Prioritisation process for 2014-15 programme is underway and will be submitted to DfID and elected members for their approval before the end of the financial year.	amber
6	Governance & Structure	Governance	Performance Management: Information for the majority of areas in the Monthly Performance Report is posted within the agreed timeframe; however obtaining timely updates for a few areas remains slow; Corporate Governance for officials: the final document is being reviewed by the Attorney General and is now scheduled for release in early January.	amber
	Governance & Structure	Headcount	Headcount as at 31 December 2013 was 793.7 Revised headcount predictions received from Directorates in November as requested, indicates the headcount target for the YE being achieved.	green
7	Technical Co-Operation	Long Term Technical Co-operation (LTTC)	LTTC shows an underspend of approximately £110k (22%) reflecting actual expenditure against budget as at 31 December 2013. This is mainly due to incoming and/or mid term leave costs paid earlier than initially budgeted. A Contract being extended for one post and pension costs not required for two. Termination of contracts and various vacant posts and funding not spent as anticipated. YTD figures show an overspend of approximately £124k (3.5%). This is mainly due to posts filled by Locum cover for longer than anticipated. Unplanned end of contract and relocation/travel payments. New post and associated costs, and recruitment costs being more than anticipated due to unplanned /new recruitment.	green



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REPORT ON KEY DAPM AREAS PERIOD 9 (DECEMBER 2013)

No.	Area		Performance Report	RAG Status
	Technical Co-Operation	Short Term Technical Co-operation	<p>STTC shows an overspend of approximately £17k (22%) reflecting actual expenditure against budget as at 31 December 2013. This is mainly due to end of contract costs not anticipated. Consultancy invoices were paid later than anticipated and recruitment costs for additional agreed consultancies (EDU).</p> <p>YTD figures show an overspend of approximately £19k (2%), which is mainly due in addition to the above, recruitments costs for new posts.</p>	green
8	Economic Development	Recurrent Expenditure	<p>ESH recurrent expenditure - figures showed an underspend in December of £10k</p> <p>Year to date figures show an under spend of £95k. The forecasted underspend by year end is £30k</p>	green
	Economic Development	Milestones	<p>Business case for 3 year programme finalised by DFID and approved.</p>	green



NO	Directorate/ Department	Risk	Risk Mitigation	Performance Report	RAG Status after mitigation	
SXS	1	PM	Investment by DfID not forthcoming because SHG fails to deliver on efficiencies and capital spend programme	Regular monthly monitoring of capital spend programme. Areas which are off track are given specific remedial action and monitored fortnightly until progress is resumed	Work is progressing across the programme to push spend and delivery through.	green
	2	FD ESH	Operation of the RMS is disrupted due to mechanical failure	Regular servicing and maintenance schedule in place to ensure operational downtime is minimised.	RMS currently on track with no major delays incurred during this month	green
	3	FD ESH	Economic and social development held back through lack of large scale investment	Energetically promote investment opportunities that are available to both local and international investors.	Negotiations is currently on going with regards to potential investors. To date, no commitments to investments of a significant nature have been secured.	amber
	4.1	ESH/ SMT	Island does not embrace development and change	Robust communication plan in place and implemented. Elected Members, supported by Directors and Senior Officials, providing strong leadership consistent with the SDP vision and key messages.	Communication plan in place however there is anecdotal evidence that there is still a considerable level of scepticism and reluctance to change.	amber
	4.2	ESH/ SMT	Councillors do not lead/ embrace change	Robust communication plan in place and implemented. Elected Members, supported by Directors and Senior Officials, providing strong leadership consistent with the SDP vision and key messages.	Communication plan in place and is well advanced.	green
	4.3	ESH/ SMT	SHG mindset does not embrace/ support change	Robust communication plan in place and implemented. Elected Members, supported by Directors and Senior Officials, providing strong leadership consistent with the SDP vision and key messages.	Communication plan in place and is well advanced.	green



SHG RISK REPORT PERIOD 9 (DECEMBER 2013)

NO	Directorate/ Department	Risk	Risk Mitigation	Performance Report	RAG Status after mitigation
5	IT/DCS	Loss of data through IT system failure leading to inefficient SHG	Development of a disaster recovery plan. Finalisation of the File/Server project, which will automatically backup all vital files to dedicated file servers, thus restricting users from saving key documents to their hard drives.	The draft disaster recovery plan is being finalised and will be circulated during December 2014. (95%) The File Server Project has been completed. (100%)	green
6	DHR	Loss of key professional/technical staff leading to SHG unable to provide essential services	Workforce Plan to be introduced which will identify strategies and plans to retain key staff including Talent Management Programme, Succession Planning Strategy, review of Pay & Grading and development of Cadres. Continue applying MFS to retain key staff.	On the 20 December 2013, an updated Action Plan in respect of the Workforce Plan was agreed by SMT and the revised document will be issued to Directors. Work on developing a framework to inform discussions with Directors on what their needs are is currently in progress and meetings are due to be scheduled soon.	green
7	CS/ SMT	Required changes to culture and working practice do not happen as required	Regular reporting and monitoring of progress to ensure that the change programme is on track.	Additional Services for review have been identified. A Customs review has been scheduled for February 2014. The review of Corporate Support is progressing.	green
8	D AP	Air access compromised because SHG does not meet obligations	Work ongoing. See Airport Project Programme, Issues Registers and Risks Registers	Monitored on a monthly basis and reported to Programme Board on a bi-monthly basis.	green
9	CP/ FIN	Divestment compromised because SHG does not meet obligations	On going programme of divestment is taken forward and support by SMT and Corporate Procurement.	Monthly reporting against divestment opportunities and progress. Two services divested (Firewood and Utilities divested on the 1st April). Further Cleaning Contact divested on the 1st of May. Homehelp and Catering gone out to tender as single status and business case being reviewed again including budget/financial implications. Pest Control in the pipe line. SHG Garage progressing well and Business Case currently being drawn up (90% completed).	Green
10	Fin	DAPM targets for revenue not achieved as predicted economic improvements not realised.	On going monthly report and long range forecasting to manage process. Economic policy to be reviewed in year and improvements to revenue collection to be implemented.	Monitored on a monthly basis, but will be three weeks after the month end. Currently slightly over expectations see detailed note in KPI's. Forward looking projections are positive and revenues will be achieved, aiming for a positive outcome of some £250k.	Green

Key to arrows



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SHG RISK REPORT PERIOD 9 (DECEMBER 2013)

NO	Directorate/ Department	Risk	Risk Mitigation	Performance Report	RAG Status after mitigation
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Performance Improving



Performance Data currently being collected



Performance Maintaining



Performance Worsening



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PERIOD 9 (DECEMBER 2013)

	CURRENT BALANCE	CLOSING BALANCE
	31 December 2013	31 March 2013
	£	£
Buildings	24,597,945	25,621,042
Infrastructure	8,447,942	4,012,607
Plant, Machinery & Equipment	4,326,900	4,455,122
IT Networks & Equipment	79,622	99,363
Assets Under Construction	143,638,074	117,399,065
NET FIXED ASSETS	181,090,483	151,587,197
OTHER ASSETS		
Housing Loans	420,880	379,374
TOTAL OTHER ASSETS	420,880	379,374
CURRENT ASSETS		
Cash	825,440	766,440
Bank Accounts	301,608	12,038,186
Short-term Investments	10,630,528	7,565,758
Prepayments	520,681	601,364
Debtors	384,870	745,747
Accrued Income	332,633	96,141
Stock	1,426,753	1,272,079
Advance Accounts	553,312	46,463
TOTAL CURRENT ASSETS	14,975,827	23,132,177
CURRENT LIABILITIES		
Creditors	98	10,794,682
Accruals	792,410	567,634
Income received in advance	4,614,111	10,775
Suspense Accounts	(26,118)	90
Provisions	0	0
TOTAL CURRENT LIABILITIES	5,380,501	11,373,180
LONG TERM LIABILITIES		
Funds owing to third parties	40,674,491	37,001,911
TOTAL LONG TERM LIABILITIES	40,674,491	37,001,911
NET ASSETS	150,432,198	126,723,658
RESERVES		
Reserves and Funds	144,440,553	121,998,552
Unposted Profit/(Loss)	5,991,645	4,725,106
TOTAL RESERVES	150,432,198	126,723,658

2013-14 Capital Programme															
Progress as at end of December 2013															
Sector	Project Title	April	May	June	July	August	September	October	November	December	January	February	March	Progress to Date	
Energy	E1 - Reducing reliance on diesel fuel			2013/14 Project Budget approved		Power System 2 operational (Energy)				Planning Permission for PV Panels		PV system 4 material delivered to STHL		Planning Application submitted for Seales Corner. Spend Completed.	
	E2 - Power System Improvements for STHL		IMC contract progress payment	2013/14 Project Budget approved	IMC contract progress payment		Earth conductor complete		IMC contract progress payment	IMC contract progress payment		IMC contract progress payment	Power Station refurbishments complete (other works)	IMC contract progress payment	Slip of works as water project using same contractor.
							Improvement to radio communication		Sound proofing complete				Power Station refurbishments complete (initial works)	Station transformer upgraded and Fan drives operational	Tenders back for transformer and fan drives. Evaluation completed and approved by the board. Contract with AG for signing.
	E5 - Installing Renewables (incl. E3 & E4)		Civil works supervision	Civil works supervision	Civil works supervision	Civil works supervision	Civil works progress payments	Civil works supervision	Civil works supervision	Civil works supervision		WTG Installation commence	Six new turbines erected & operational	Partial project closure (phase 1)	Wind turbines have been delivered to site. Towers need to travel on haul road as to long for public road network.
					2013/14 Project Budget approved	WTG equipment ready for dispatch ex-WES works	Civil works supervision	WTG equipment delivered to Rupert's	Civil works progress payments	Civil works progress payments	Civil works complete			Scope for phase 2 defined	Civil works completed and concrete curing
	E6 - Enablers for air access			Material for airport related works (80% down payments)					Material for other electricity supply works delivered to St Helena		Remainder of materials arrive		Low voltage reticulation to airport related facilities	Design for infrastructure agreed with Basil Read and Connect	
Water	W1 - Support to sustainable water resource management			2013/14 Project Budget approved	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Consultants support for immediate needs	Review of internal capacity to carry out investigative work to reduce use of consultants. Engineer on Island February to May	
	W2/W3 Immediate water needs			2013/14 Project Budget approved			Bottom Woods Material	Bottom Woods Materials							
								Contract 12 WTW refurb	Contract 12 WTW refurb	Contract 12 WTW refurb	Contract 12 WTW refurb	Contract 12 WTW refurb	Contract 12 WTW refurb	Contract 12 WTW refurb	
							Contract 13 site preparations	Contract 13 site preparations	Contract 13 site preparations	Contract 13 site preparations	Contract 13 site preparations	Model Cottage pipe contract	Model Cottage pipe contract		
							Pipe materials order	Pipe arrives on Island							Works continuing
Sewerage	Sewage works (Feasibility & design)			2013/14 Project Budget approved						Consultancy fee progress payment	Consultancy fee progress payment		Consultancy fee progress payment	Consultancy progresses	
	Sewage works (Implementation)			2013/14 Project Budget approved					Preparatory works 1			On site work	On site work	Order materials and equipment.	
Health	Cape Villa Redevelopment Project			2013/14 Project Budget approved				Specification and Scheduling documents completed	Tender Documents issued	negotiation with contractor	Start on site	Contractor mobilises	Works implemented	Specifications complete. Agreed contractor to start Jan.	
	Challenging Behavioural Unit - New Build/Temporary			2013/14 Project Budget approved		Building Regulations drawing submitted for approval		Specification and Scheduling documents completed	Tender Documents issued		Specification and Scheduling documents completed	Contractor mobilises	Works implemented		
											Tender Documents issued Evaluation of Tenders	Contract awarded		Detailed specifications underway to go to Procurement Board. Plans with DFID	
Hospital re-development		Initial discussions on single sourcing	2013/14 Project Budget approved			Discussions around potential delivery options			Tender Board agreed to put out an Expression of Interest for Contractors	Adverts goes out for Hospital Re-Development works	Site visits	Evaluation of Tenders. Contractor awarded contract and signed	Specifications complete. Advert to be publish in Jan for the Refurbishment.		
Buildings	GLH Backlog Maintenance (Jamestown electrical rewiring)		Brief approved	2013/14 Project Budget approved	Designs approved	Cost approval	Award of contract	Electrical Works commence	Electrical Works progresses	Electrical Works progresses	Electrical Works progresses	Electrical Works progresses	Electrical works finalised		
			Project Manager appointed	Designs prepared	Eol's sought	Tender process conducted								Contractors progressing on site	
	Backlog Maintenance - Operational (Schools)		Award of contract - St Pauls school			Works start at PAS	Works completed at PAS			Extra decoration works to the outside of Pilling School	Redecoration works completed			Redecoration works on the outside of Pilling School has started. Works are due to be completed in January.	
	Relocations (Corporate Services, IT training suite, Police)			Brief approved, - Corporate Services, works commence	Works progresses on Corporate Services	Works finalises; relocation of CS actioned					Relocation strategy proposal to SMT	Award Contract and Training Suite relocated			Police relocation is under review. Project Manager sourcing funds to relocate the drawing office. Proposal has not been put forward to SMT yet.
					Brief approved	Design prepared	Design finalised	Work on site	work continues	Work complete					
	Victim Suite refurbishment				Cost approval		Tender Process/Award of contract							All works completed. Equipment on the way.	
	Conversion of Quincy Vale to GLH				2013/14 Project Budget approved	Brief Approved	Design Prepared	Design Prepared	Contract award	Construction progresses	Construction progresses	Complete stabilisation works	Complete refurbishment works		
				Project Manager appointed		Cost approval	Submission to Building Control	Building control approved as minor works						Works continuing on site.	
Relocation of Prison	Design prepared	Design prepared	2013/14 Project Budget approved	Designs approved by client	Planning approval obtained	Contract briefing complete	Building regulations submission				Assess utility requirements and implement where necessary	Order Specialist Materials	Finalise Tender Documents	Awaiting final sign-off on structural element of plans the Scape framework will be used. Also awaiting on confirmation where the sewage line will be connected. Procurement of specialist equipment for the Prison has started. E.g. Locks on order	
Housing	CDA/Reprovision of Ladder Hill			2013/14 Project Budget approved				Planning Approved for Phase 1				Utilities Works Commence		Planning Application Approved. Awaiting detailed infrastructure design. Delay with Fairhurst preparing plans for services and water/drainage.	
	Community based housing association	Housing Trading Account established		2013/14 Project Budget approved		Establish revenue requirements	Establish revenue requirements	Establish revenue requirements	Benefits system reviewed to accommodate viable housing account	Benefits system reviewed to accommodate viable housing account	Benefits system reviewed to accommodate viable housing account	Benefits system reviewed to accommodate viable housing account	Benefits system reviewed to accommodate viable housing account	Organisation established as legal entity	

2013-14 Capital Programme															
Progress as at end of December 2013															
Sector	Project Title	April	May	June	July	August	September	October	November	December	January	February	March	Progress to Date	
						Establish capital funding requirements					Expert advice sought on housing and law	Expert advice sought on housing and law	Expert advice sought on housing and law	Revenue requirements not yet endorsed. Tendering for critical friend.	
											Undertake options review on most effective housing form of CBHO	Undertake options review on most effective housing form of CBHO	Establish steering group for CBHO		
Environmental Health	Solid Waste - Redevelopment of Horse Point landfill	Local Project Manager appointed	Tender Document prepared	Issue Tender Document	Single Source BR Procurement Process			Contract Signed	Construction commences; survey site	Start foundation for waste reception building, civic amenity site and concrete apron	Civic amenity completed. Start to dig first waste cell.	First waste cell completed. Bird netting erected		Works continuing on site with the contractor progressing further than planned on some elements of the project. E.g. the start of the waste cell	
				Access gates				Bird netting arrives			Completed Tenders for Bins goes to procurement board. Contract signed for supply of bins.			Site levelling for the Reception building has started.	
								RCV Tender re-advertise	RCV re-evaluation of tender	RCV Tender awarded	Agricultural tractor, Agricultural trailer and Land Rover trailer arrive	Land rover and telehandler arrive on Island	RCV Shipped	RCV tender has been awarded and due to arrive on island in May. Still awaiting confirmation on the Land Rover delivery date. Tractor and Trailer was due to arrive on the MOD ship to Ascension however the MOD ship did not offload this cargo so, the vehicles will now arrive in April. This delay will not effect the Project.	
Economic	Visitor Attractions - Lemon Valley					Finalising Project Design	Training Commences	Advertise for tenders for additional works			Work commences		Work completed	8 Students completed training. Work underway. Extra building work to be re-tendered	
	Visitor Attractions - Cannon Mounts			Finalising Design		Sought Eol's & Award Contract		Work Commences					Work completed	Museum has completed 3 Cannons, just awaiting the arrival of the wood from Cape Town so that they can be mounted back in place in front of the Customs Building.	
	Major Development Projects			Work commences on small portion of street	Project re-costed (Award of tender was in 2011: cost inflations etc)		Potential Re-Tender	ESH board for extra funds				Works commence	Works Completed	The contractor has informed ESH that he will not take on these works. Works need to be re-advertised.	
	Loan Equity and Finance													Quarter 1: 25 loans approved. Quarter 2: 2 loans approved (Value £31,292)	
Roads	R1 - Road rehabilitation and Maintenance (EDF10)	Road Asset list complete	Minor road conditions survey completed	13km road completed				2013 road survey completed		15km road completed	16.5km road completed		Road Asset database complete	19km road complete	Works progressing from Alarm Forest to Hutt's Gate
	R2 - Field Road and Side Path							Designer/contractor appointed		Survey work complete	Outline design complete		Necessary consultations and consents gained	Detailed design complete	It has been decided for this project to now take place during the 2014/15 programme
Wharf	Jamestown Wharf - DFID	Construction progresses	Construction progresses	Works finalised/Defects listed										Specialist sanitary-ware being procured for landing steps toilets and additional street furniture.	
	Phase 1: Customs (EDF9)	Electrical works ongoing	Footbridge installed	Relocation of carousel/remainder electrical works	Tender Process - external concreting	Award contract/Works commence	Works continue	Works continue	Works continue	Works continue	Works continue	Works continue	Works completed	Works still continuing on Customs Building.	
	Phase 1: Main Wharf Works (EDF9)				Contractor issues finalised	Discussion around remedial action		Slabs repaired					Retention moneys paid	Ongoing discussions with the Engineer and contractor.	
Forestry	New Tractor							Tractor arrives on-island						Project Complete	
Technology	IT Development			Personnel depart for overseas training	Overseas training delivered	Overseas training delivered	Personnel arrive back on island	Training cascaded to other SHG officials				Equipment due to arrive on Island		Awaiting arrival of equipment.	
Community	Training of the Vulnerable				Refurbishment works start	Opening of Office and facilities for members		Training for CDO members starts			Refurbishment works & Training completed. Fire service sign of for full use			Project Complete	



**St Helena
Government**

**ANALYSIS OF REVENUE REPORT
PERIOD 9 (DECEMBER 2013)**

	REVENUE				
	YEAR TO DATE			FULL YEAR	
	Actual	Budget	Variance	Original Budget	Revised Budget
Income Tax	2,636,049	2,428,050	207,999	3,075,000	3,075,000
Customs - Other	1,365,129	1,344,000	21,129	1,788,000	1,788,000
Customs - Alcohol	783,385	679,000	104,385	879,000	879,000
Customs - Tobacco	466,715	580,000	(113,285)	700,000	700,000
Customs - Petrol	239,585	219,000	20,585	450,000	450,000
Customs - Diesel	202,600	256,000	(53,400)	197,000	197,000
Taxes	5,693,463	5,506,050	187,413	7,089,000	7,089,000
Duty & Licenses Received	178,607	143,448	35,158	186,066	186,066
Court Fees & Fines	11,444	5,229	6,215	6,200	6,200
Light Dues	3,831	8,201	(4,371)	10,935	10,935
Cranage	1,412	4,305	(2,893)	5,900	5,900
Dental Fees	14,805	10,129	4,676	13,504	13,504
Fees of Office	15,106	15,000	106	19,950	19,950
Medical & Hospital	132,953	126,135	6,818	168,181	168,181
Trade Marks	4,850	5,720	(870)	8,000	8,000
Post Office charges	3,495	3,750	(255)	5,000	5,000
Meat Inspection Fees	5,847	12,339	(6,492)	16,460	16,460
Vet Services	11,658	8,000	3,658	10,600	10,600
Marriage Fees	2,270	2,325	(55)	3,100	3,100
Land Registration fees	6,493	7,500	(1,007)	10,000	10,000
Spraying fees	1,850	2,900	(1,050)	4,000	4,000
Immigration Fees	29,068	34,376	(5,308)	57,815	57,815
Nationalisation Fees	102	0	102	0	0
Fish & Food Testing	3,875	7,358	(3,484)	9,812	9,812
Planning Fees	13,372	23,000	(9,628)	30,000	30,000
GIS Fees	9,681	12,675	(2,994)	16,900	16,900
Company Registration Fees	1,579	2,187	(609)	3,805	3,805
Parking Fees	0	27,747	(27,747)	37,000	37,000
Other Fees	443	3,745	(3,302)	6,100	6,100
Fines & Fees Received	274,132	322,621	(48,489)	443,262	443,262
Government Rents	180,494	182,962	(2,468)	248,389	248,389
Earnings Government Departments	70,823	118,390	(47,566)	144,900	144,900
Income Received	30,769	28,548	2,221	136,813	136,813
Commission	938	0	938	0	0
Interest	170,554	126,000	44,554	168,000	168,000
Currency Fund Surplus	0	0	0	200,000	200,000
Dividends	12,410	18,324	(5,914)	36,649	36,649
Argos	25,006	25,006	0	25,006	25,006
Grant-in-Aid	10,047,000	10,047,000	(0)	13,396,000	13,396,000
Shipping Subsidy	3,729,000	3,729,000	(0)	4,972,000	4,972,000
Treasury Receipts	13,984,908	13,945,330	39,578	18,797,655	18,797,655
Other Income	1,047	0	1,047	0	0
Recharges Received	1,085,327	1,203,500	(118,173)	1,556,191	1,556,191
TOTAL REVENUE	21,499,570	21,450,849	48,720	28,602,276	28,602,276



MOVEMENT ON FUNDS REPORT

PERIOD 9 (DECEMBER 2013)

	REVENUE						EXPENDITURE						SURPLUS/(DEFICIT)					
	YEAR TO DATE			FULL YEAR			YEAR TO DATE			FULL YEAR			YEAR TO DATE			FULL YEAR		
	Actual	Budget	Variance	Forecast	Revised Budget	Variance	Actual	Budget	Variance	Forecast	Revised Budget	Variance	Actual	Budget	Variance	Forecast	Revised Budget	Variance
GOVERNOR	450	450	0	600	600	0	116,852	105,847	(11,005)	169,223	155,956	(13,267)	(116,402)	(105,397)	(11,005)	(168,623)	(155,356)	(13,267)
CORPORATE SUPPORT, POLICY & PLANNING	182,710	179,946	2,764	237,864	238,121	(257)	688,971	685,703	(3,268)	951,813	900,262	(51,551)	(506,261)	(505,757)	(504)	(713,949)	(662,141)	(51,808)
HUMAN RESOURCES SERVICES	0	0	0	0	0	0	208,475	226,746	18,271	289,581	280,564	(9,017)	(208,475)	(226,746)	18,271	(289,581)	(280,564)	(9,017)
LONGTERM TECHNICAL CO-OPERATION	0	0	0	0	0	0	3,756,248	3,628,771	(127,477)	5,122,611	5,034,442	(88,169)	(3,756,248)	(3,628,771)	(127,477)	(5,122,611)	(5,034,442)	(88,169)
ATTORNEY GENERAL	0	0	0	0	0	0	43,175	56,237	13,062	52,108	61,122	9,014	(43,175)	(56,237)	13,062	(52,108)	(61,122)	9,014
POLICE	186,757	186,005	752	242,399	256,844	(14,445)	632,649	577,483	(55,166)	1,002,274	930,554	(71,720)	(445,892)	(391,478)	(54,414)	(759,875)	(673,710)	(86,165)
CORPORATE FINANCE	15,894,158	15,704,128	190,030	21,102,073	20,901,402	200,671	2,086,021	2,196,163	110,142	3,510,905	3,200,837	(310,068)	13,808,137	13,507,965	300,172	17,591,168	17,700,565	(109,397)
ECONOMIC DEVELOPMENT	0	0	0	0	0	0	883,215	893,250	10,035	1,147,965	1,191,000	43,035	(883,215)	(893,250)	10,035	(1,147,965)	(1,191,000)	43,035
PENSIONS & BENEFITS	0	0	0	0	0	0	2,266,725	2,293,074	26,349	3,107,089	3,044,800	(62,289)	(2,266,725)	(2,293,074)	26,349	(3,107,089)	(3,044,800)	(62,289)
SHIPPING	3,729,000	3,729,000	0	4,972,000	4,972,000	0	2,549,257	3,945,838	1,396,581	3,311,165	4,972,000	1,660,835	1,179,743	(216,838)	1,396,581	1,660,835	0	1,660,835
EDUCATION & EMPLOYMENT	469,530	479,440	(9,910)	625,627	639,290	(13,663)	1,922,805	1,983,368	60,563	2,646,300	2,599,630	(46,670)	(1,453,275)	(1,503,928)	50,653	(2,020,673)	(1,960,340)	(60,333)
HEALTH & SOCIAL WELFARE	519,567	535,030	(15,463)	678,475	713,991	(35,516)	3,147,378	3,062,641	(84,737)	4,594,043	3,903,513	(690,530)	(2,627,811)	(2,527,611)	(100,200)	(3,915,568)	(3,189,522)	(726,046)
INTERNAL AUDIT	0	0	0	0	0	0	35,490	39,839	4,349	50,494	53,660	3,166	(35,490)	(39,839)	4,349	(50,494)	(53,660)	3,166
AGRICULTURE & NATURAL RESOURCES	191,203	182,569	8,634	238,836	266,304	(27,468)	619,786	727,462	107,676	959,118	969,233	10,115	(428,583)	(544,893)	116,310	(720,282)	(702,929)	(17,353)
INFRASTRUCTURE & PROPERTY	326,095	454,222	(128,127)	442,326	613,624	(171,298)	1,006,437	1,118,893	112,456	1,475,305	1,502,474	27,169	(680,342)	(664,671)	(15,671)	(1,032,979)	(888,850)	(144,129)
ENVIRONMENTAL MANAGEMENT	100	60	40	100	100	0	168,735	178,967	10,232	237,906	237,229	(677)	(168,635)	(178,907)	10,272	(237,806)	(237,129)	(677)
Movement on Consolidated Fund	21,499,570	21,450,850	48,720	28,540,300	28,602,276	(61,976)	20,132,219	21,720,282	1,588,063	28,627,900	29,037,276	409,376	1,367,351	(269,432)	1,636,783	(87,600)	(435,000)	347,400
TRANSPORT TRADING ACCOUNT	597,626	471,912	125,714	777,326	612,535	164,791	393,740	424,940	31,200	549,140	551,622	2,482	203,886	46,972	156,914	228,186	60,913	167,273
IT TRADING ACCOUNT	319,228	280,142	39,086	373,523	373,523	0	281,555	236,399	(45,156)	313,010	313,010	0	37,673	43,743	(6,070)	60,513	60,513	0
ST HELENA AUDIT SERVICE	27,896	93,878	(65,982)	81,001	140,710	(59,709)	50,097	71,605	21,508	69,772	94,857	25,085	(22,201)	22,273	(44,474)	11,229	45,853	(34,624)
HOUSING SERVICE TRADING ACCOUNT	200,490	181,071	19,419	272,038	244,000	28,038	202,306	162,649	(39,657)	271,108	221,180	(49,928)	(1,816)	18,422	(20,238)	930	22,820	(21,890)
Movement on Trading Accounts	1,145,240	1,027,003	118,237	1,503,888	1,370,768	133,120	927,698	895,593	(32,105)	1,203,030	1,180,669	(22,361)	217,542	131,410	86,132	300,858	190,099	110,759
SHORTTERM TECHNICAL CO-OPERATION	899,641	974,952	(75,311)	1,200,000	1,200,000	0	899,641	974,952	75,311	1,481,349	1,200,000	(281,349)	0	0	0	(281,349)	0	(281,349)
Movement on STTC Special Fund	899,641	974,952	(75,311)	1,200,000	1,200,000	0	899,641	974,952	75,311	1,481,349	1,200,000	(281,349)	0	0	0	(281,349)	0	(281,349)

ELEMENT	Funding Source		OVERALL PROJECT	2013-14				TOTAL 2013-14	TOTAL 2014-15	Comments
				Qtr1	Qtr2	Qtr3	Qtr 4			
E1 - Reducing Reliance on Diesel	DFID	Budget	£402,519	£500	£6,500	£53,000	£0	£60,000	£140,000	
		Revised		£0	£18,342	£41,658		£60,000	£141,000	
		Actuals	£265,417	£0	£18,342	£44,556		£62,898		
		Variance	£137,102	£500	£0	£-2,898	£0	£-2,898	£141,000	
E2 - Power Systems Improvements	DFID	Budget	£5,691,550	£0	£183,000	£161,000	£26,000	£370,000	£403,000	
		Revised		£86	£25,628	£168,103	£176,183	£370,000	£231,000	
		Actuals	£5,112,667	£86	£25,628	£168,403		£194,117		
		Variance	£578,883	£0	£0	£-300	£176,183	£175,883	£231,000	
E3-5 - Installing Renewables	DFID	Budget	£2,079,234	£1,800	£488,500	£480,200	£104,500	£1,075,000	£0	
		Revised		£1,042	£479,313	£519,136	£75,509	£1,075,000	£81,000	
		Actuals	£2,003,725	£1,042	£479,313	£519,136		£999,491		
		Variance	£75,509	£0	£0	£0	£75,509	£75,509	£81,000	
E6 - New Electricity Supply to Airport (Enablers for Air Access)	DFID	Budget	£618,495	£0	£211,000	£65,850	£88,507	£365,357	£100,000	
		Revised		£544	£210,634	£66,391	£127,788	£405,357	£151,000	
		Actuals	£430,707	£544	£210,634	£66,391		£277,569		£40k additional funds from R2 underspend
		Variance	£187,788	£0	£0	£0	£127,788	£151,000		
W1 + Design - Support to Sustainable WRM	DFID	Budget	£1,167,028	£7,000	£46,500	£50,000	£56,500	£160,000	£30,000	
		Revised		£5,378	£23,688	£122,102	£8,832	£160,000	£55,000	
		Actuals	£1,128,196	£5,378	£23,688	£122,102		£151,168		
		Variance	£38,832	£0	£0	£0	£8,832	£55,000		
W2-3 - Water Immediate Needs	DFID	Budget	£3,211,822	£0	£420,000	£521,200	£457,800	£1,399,000	£1,000,000	
		Revised		£9,416	£570,685	£510,297	£308,602	£1,399,000	£921,159	
		Actuals	£1,903,220	£9,416	£570,685	£510,297		£1,090,398		
		Variance	£1,308,602	£0	£0	£0	£308,602	£308,602	£921,159	
Sewage Works - Feasibility and Design	DFID	Budget	£145,000	£0	£35,000	£35,000	£75,000	£145,000	£0	
		Revised		£0	£0	£82,862	£62,138	£145,000	£0	
		Actuals	£82,862	£0	£0	£82,862		£82,862		
		Variance	£62,138	£0	£35,000	£0	£62,138	£62,138	£0	
Sewage Works - Implementation	DFID	Budget	£2,750,000	£0	£0	£25,000	£25,000	£50,000	£1,250,000	
		Revised		£0	£0	£2,415	£57,585	£60,000	£1,031,000	
		Actuals	£2,415	£0	£0	£2,415		£2,415		Additional £10k from R2
		Variance	£2,747,585	£0	£0	£0	£57,585	£57,585	£1,031,000	
Renovation of Sheltered Accommodation - Cape Villa	DFID	Budget	£512,722	£0	£195	£975	£118,830	£120,000	£380,000	
		Revised	£512,722	£1,204	£156	£6,908	£69,732	£78,000	£367,000	
		Actuals	£20,991	£1,204	£156	£6,908		£8,269		Phase 1 Cape Villa Refurb and 6 New Build Only £55k retention payment to move to 2015-16. £42k slippage to Solid Waste
		Variance	£491,731	£0	£0	£0	£69,732	£69,731	£367,000	
CBU	DFID	Budget	£557,740	£0	£52,543	£79,373	£268,084	£400,000	£155,000	
		Revised		£90	£7,006	£281	£92,623	£100,000	£400,000	
		Actuals	£10,117	£90	£7,006	£281		£7,377		Reduced spend in 2013-14 following review of plans and specification. £160k to Hospital urgent equipment. £140K to backlog maintenance.
		Variance	£547,623	£0	£0	£0	£92,623	£92,623	£400,000	
Hospital (Including Urgent Equipment)	DFID/SHG	Budget	£1,868,580	£0	£6,825	£210,000	£283,175	£500,000	£1,300,000	
		Revised		£689	£395	£0	£658,916	£660,000	£1,300,000	
		Actuals	£69,664	£689	£395	£0		£1,084		£1,775,000 total project approved by DFID plus additional £160k for urgent equipment from underspend on CBU
		Variance	£1,798,916	£0	£0	£210,000	£658,916	£658,916	£1,300,000	
Backlog Maintenance: GLH	DFID	Budget	£794,443	£108,000	£44,250	£44,250	£51,500	£248,000	£350,000	
		Revised		£108,985	£-13,526	£34,604	£142,937	£273,000	£350,000	
		Actuals	£326,506	£108,985	£-13,526	£34,604		£130,063		Extra £25k for void works before reletting, from savings on Jamestown Wharf, plus poss extra £25k for further voids by Christmas. Negative spend result of steel framed bungalow invoices being re-coded to CDA.
		Variance	£467,937	£0	£0	£0	£142,937	£142,937	£350,000	
Backlog Maintenance:Operational (Education and Hospital 2013-14)	DFID	Budget	£353,565	£5,000	£42,000	£27,000	£29,000	£103,000	£150,000	
		Revised		£6,175	£105,724	£8,284	£182,817	£303,000	£150,000	
		Actuals	£220,748	£6,175	£105,724	£8,284		£120,183		Additional £10k for Pilling Primary School playground, taken from savings on Jamestown Wharf. Additional £140k from CBU and £50k from R1 underspend.
		Variance	£132,817	£0	£0	£0	£182,817	£182,817	£150,000	
Relocations (SHG Offices/Castle Refurb)	DFID	Budget	£386,665	£5,000	£18,000	£20,000	£37,000	£80,000	£250,000	
		Revised		£10,281	£63,403	£14,457	£6,859	£95,000	£250,000	
		Actuals	£144,806	£10,281	£63,403	£14,457		£88,141		Extra £15k needed for Castle Refurbishment Overspend (from savings on Jamestown Wharf). Negative spend result of a typo with an accrual (£16k instead of £1,600)
		Variance	£241,859	£0	£0	£0	£6,859	£6,859	£250,000	
Victim Suite Refurbishment/Improvement	DFID	Budget	£45,000	£0	£0	£0	£45,000	£45,000	£0	
		Revised		£0	£420	£33,306	£11,274	£45,000	£0	
		Actuals	£33,726	£0	£420	£33,306		£33,726		
		Variance	£11,274	£0	£0	£0	£11,274	£11,274	£0	
Quincy Vale Conversion	DFID	Budget	£75,000	£0	£0	£33,000	£42,000	£75,000	£0	
		Revised		£4,285	£1,781	£32,997	£52,937	£92,000	£0	Land stabilisation will form bulk of spend, with remainder spent on refurbishment works.

		Actuals	£34,778	£4,285	£1,781	£28,712		£34,778		Additional £17k from CDA/Ladder Hill.
		Variance	£40,222	£0	£0	£4,285	£52,937	£57,222	£0	
Prison	DFID	Budget	£676,885	£0	£0	£30,000	£20,000	£50,000	£400,000	
		Revised		£3,670	£3,307	£36	£42,987	£50,000	£400,000	
		Actuals	£38,974	£3,670	£3,307	£5,112		£12,089		£550,000 total approved project cost
		Variance	£637,911	£0	£0	-£5,076	£42,987	£37,911	£400,000	
Fire Station	DFID	Budget	£400,000	£0	£0	£0	£0	£0	£300,000	
		Revised		£0	£0	£0	£0	£0	£300,000	
		Actuals	£0	£0	£0	£0	£0	£0		Feasibility work underway in 2013-14 in-house to inform design and build in 2014-15.
		Variance	£400,000	£0	£0	£0	£0	£0	£300,000	
CDA/Ladder Hill Replacement	DFID	Budget	£931,000	£0	£16,000	£0	£200,000	£216,000	£715,000	2013-14 inc final Steel Frame Bungalow invoices and infrastructure to support prison as well as CDA. (2013-15 funds to complete 12 units in Phase 1 only with option to extend to 25). £17k to Quincy Vale.
		Revised		£9,237	£104,131	£13,468	£72,164	£199,000	£715,000	
		Actuals	£126,846	£9,237	£104,131	£13,478		£126,846		
		Variance	£804,154	£0	£0	-£10	£72,164	£72,154	£715,000	
Feasibility Work for Set-Up of Housing Association	DFID	Budget	£98,801	£0	£0	£0	£20,000	£20,000	£60,000	
		Revised		£0	£28	£0	£19,972	£20,000	£60,000	
		Actuals	£18,829	£0	£28	£0		£28		Possible 2013-14 Project, if not 2014-15
		Variance	£79,972	£0	£0	£0	£19,972	£19,972	£60,000	
Solid Waste Management	DFID/ SHG	Budget	£1,342,519	£7,150	£250,400	£966,650	£1,800	£1,226,000	£0	£253k Vehicles, £70k bins, remainder for Building and fees. £8,645 2014-15 for final build payment, £54k final RCV payment, £43,220 retention payment 12m after completion. Additional funds from Cape Villa slippage
		Revised		£19,670	£172,184	£510,203	£556,105	£1,258,162	£73,656	
		Actuals	£818,576	£19,670	£172,184	£510,203		£702,057		
		Variance	£523,943	£0	£0	£0	£556,105	£556,105	£73,656	
ESH - Developing Attractions and Experiences	DFID	Budget	£315,339	£0	£5,000	£55,000	£0	£60,000		
		Revised		£0	£0	£0	£60,000	£60,000		
		Actuals	£256,179	£0	£0	£840		£840		£50k for Heritage Construction Skills Training, £10k for Cannon Mounts
		Variance	£59,160	£0	£5,000	£54,160	£60,000	£59,160	£0	
ESH - Major Development Projects	DFID	Budget	£100,000	£0	£60,000	£40,000	£0	£100,000		
		Revised		£423	£13,876	£0	£85,701	£100,000		
		Actuals	£15,534	£423	£13,876	£1,235		£15,534		
		Variance	£84,466	£0	£0	£38,765	£85,701	£84,466	£0	
ESH - Loan Equity and Finance	SHG	Budget	£540,000	£540,000	£0	£0	£0	£540,000		
		Revised		£540,000	£0	£0	£0	£540,000		
		Actuals	£540,000	£540,000	£0	£0		£540,000		
		Variance	£0	£0	£0	£0	£0	£0	£0	
R1 - Acquiring Plant & Resurfacing of Main Network Roads	DFID/ EDF10	Budget	£2,940,540	£190,000	£180,000	£190,000	£240,000	£800,000	£500,000	DFID was £2million (all spent pre 2013-14)
		Revised		£217,986	£108,879	£269,344	£203,791	£800,000	£500,000	EDF10 is €3,363,940 (Spend commenced 2012-13 - £254,828), to be paid at exchange rate at time of claim
		Actuals	£2,236,793	£217,986	£108,879	£269,387		£596,253		
		Variance	£703,747	£0	£0	-£43	£203,791	£203,747	£500,000	
R2 - Improvements to Field Road and Side Path	DFID	Budget	£2,013,000	£0	£10,000	£40,000	£50,000	£100,000	£1,913,000	
		Revised		£0	£0	£0	£0	£0	£100,000	
		Actuals	£0	£0	£0	£0		£0		Underspend - £40k E6 and £60k to Backlog Maintenance Operational.
		Variance	£2,013,000	£0	£10,000	£40,000	£50,000	£100,000	£100,000	
Jamestown Wharf Development	DFID	Budget	£314,550	£71,049	£83,710	£0	£78,998	£233,757	£0	£235,551 for surfacing works in total. £10k to Backlog Maintenance Operational, £25k to GLH
		Revised		£71,049	£71,087	£0	£34,321	£176,457		Backlog Maintenance GLH, £15k to Castle Refurb, £5k to IT Developments. Remainder to refurb toilets & alter Bio-Security
		Actuals	£222,929	£71,049	£71,087	£0		£142,136		
		Variance	£91,621	£0	£0	£0	£34,321	£34,321	£0	
Phase 1 Wharf Improvements (Jamestown)	EDF9	Budget	£2,384,647	£7,500	£130,374	£345,424	£35,000	£518,298	£912,000	
		Revised		£7,995	£29,015	£14,135	£467,153	£518,298	£912,000	Stabilisation, Procurement of Cargo Equipment, Concrete Paving, Customs. Relocation of Bio-Security and freight operations, snagging on Customs House and construction of a slipway
		Actuals	£1,005,493	£7,995	£29,015	£14,135		£51,145		
		Variance	£1,379,154	£0	£0	£0	£467,153	£467,153	£912,000	
Phase 2 Wharf Improvements (Rupert's)	EDF10	Budget	£0	£0	£0	£0	£0	£0	£0	Breakwater at Ruperts Bay
		Revised		£0	£0	£0	£0	£0	£0	£9million DFID funds outside this programme to be spent 2013-14, EDF10 spend commences 2014-15
		Actuals	£0	£0	£0	£0		£0		
		Variance	£0	£0	£0	£0	£0	£0	£0	
New Tractor	SHG	Budget	£169,280	£0	£0	£169,280	£0	£169,280	£0	
		Revised		£0	£0	£169,910	£0	£169,910		
		Actuals	£169,910	£0	£0	£169,910		£169,910		
		Variance	-£630	£0	£0	£0	£0	£0	£0	
IT Developments	SHG	Budget	£411,039	£16,585	£0	£0	£116,415	£133,000	£0	Additional £5k for ASYKUDA license and £2,300 for re-aligning the fibre-optic cable funded from Jamestown Wharf Development under-spend
		Revised		£16,585	£132	£44,163	£79,420	£140,300	£25,000	
		Actuals	£338,952	£16,585	£132	£44,196		£60,913		
		Variance	£72,087	£0	£0	-£33	£79,420	£79,387	£25,000	
Training of the Vulnerable (CDO)	UNDP	Budget	£75,000	£12,274	£33,183	£4,543	£0	£50,000	£25,000	Refurbishment of Guinea Grass CC and training of CDO members and vulnerable clients.
		Revised	£50,088	£7,721	£36,186	£6,109		£50,016	£25,000	\$80,000 US, dependant on exchange rate, reduced to \$78,152 US Dec 2013 (£47,766 approx)
		Actuals	£50,088	£7,721	£36,186	£6,181		£50,088		
		Variance	£0	£0	£0	-£72	£0	-£72	£25,000	

Total Programme	Budget	£32,971,963	£971,858	£2,322,980	£3,646,745	£2,470,109	£9,411,692	£10,033,000	
	Revised								
	Actuals	£17,629,646	£1,042,511	£2,032,474	£2,671,169	£3,656,346	£9,402,500	£8,238,815	
						£0	£5,752,376	£0	
	Variance	£15,342,317	£0	£0	-£6,221	£3,656,346	£3,650,124	£8,238,815	
Total Non-Infrastructure (SHG) (£1.6million 2013-14, £1million 2014-15)	Budget	£1,120,319	£556,585	£0	£169,280	£116,415	£842,280	£0	Projects which cannot be funded by DFID (IT Developments, ESH Loan Equity and Finance, New Tractor)
	Revised								
	Actuals	£1,048,862	£556,585	£132	£214,073	£309,420	£1,080,210	£25,000	
						£0	£770,823	£0	
	Variance	£71,457	£0	£0	-£33	£309,420	£309,387	£25,000	
Total DFID (Plus remainder of SHG) (£5million + £900k 2013-14)	Budget	£27,567,169	£205,499	£1,979,423	£2,937,498	£2,078,694	£7,201,114	£8,596,000	
	Revised								
	Actuals	£14,674,123	£252,224	£1,858,262	£2,167,508	£2,675,982	£6,953,976	£6,776,815	
						£0	£4,284,068	£0	
	Variance	£12,893,046	£0	£0	-£6,073	£2,675,982	£2,669,908	£6,776,815	
Total EDF9	Budget	£2,384,647	£7,500	£130,374	£345,424	£35,000	£518,298	£912,000	
	Revised								
	Actuals	£1,005,493	£7,995	£29,015	£14,135	£467,153	£518,298	£912,000	
						£0	£51,145	£0	
	Variance	£1,379,154	£0	£0	£0	£467,153	£467,153	£912,000	
Total EDF10	Budget	£1,824,828	£190,000	£180,000	£190,000	£240,000	£800,000	£500,000	
	Revised								
	Actuals	£851,081	£217,986	£108,879	£269,344	£203,791	£800,000	£500,000	
						£0	£596,253	£0	
	Variance	£973,747	£0	£0	-£43	£203,791	£203,747	£500,000	
Total UNDP	Budget	£75,000	£12,274	£33,183	£4,543	£0	£50,000	£25,000	
	Revised								
	Actuals	£50,088	£7,721	£36,186	£6,109	£0	£50,016	£25,000	
						£0	£50,088	£0	
	Variance	£24,912	£0	£0	-£72	£0	-£72	£25,000	